

FINANCIAL TIMES

California dreamland
Spielberg and pals
put dreams to work

Page 5

World Business Newspaper

Playing the curve
Can bond yields
fall even more?

Philip Coggan, Page 15

Sweden
More battles
lie ahead

Survey, separate section

TOMORROW'S
Weekend FT
France: a state
of anguish

Nokia warning on profits hits mobile phone shares

Shares in mobile telephone companies fell sharply when Finnish group Nokia, a leader of the high-flying sector, warned of a fall in profits in the final four months of the year. The announcement reignited fears that the spectacular rates of growth in demand for mobile telephones over the past three years were cooling off, especially in the US, the world's biggest mobile phone market. Page 15; Lex, Page 14; Phone number ruling boost for UK telecoms competition, Page 8

US seeks to arrange peace deal: The US launched an ambitious bid to put together a peace deal between Israel and Syria as US secretary of state Warren Christopher arrived in Damascus to meet President Hafez al-Assad. Page 14

Spain clinches Iberia plan with Brussels:

Spain reached agreement with the European Commission on a controversial rescue plan for the state-owned Iberia airline, allowing for a capital injection of up to Ptas107bn (\$870m). The agreement, sealed between transport commissioner Neil Kinnock (left) and Spanish industry minister Juan Manuel Eguiguren, requires formal Commission approval, which is not expected until next month. Page 14

EBS and Minex agree merger: EBS and Minex, two of the three leading international providers of electronic foreign exchange broking systems, agreed to merge their operations in a move intended to strengthen their position against Reuters. Page 15; Brokers lose voices on the small screen, Page 20

US rates cut thought likely: Reports of flat US consumer prices and a modest rebound in industrial production raised expectations for an early cut in US interest rates. Page 5

Asean endorses expansion moves: Leaders of the seven countries in the Association of South-east Asian Nations unanimously endorsed expanding the organisation's membership to include Burma, Cambodia and Laos. Page 14

Banamex sells loans: Banamex, Mexico's leading commercial bank, sold 150n pesos (\$2m) of its non-performing loans to the government, in the strongest indication yet of the damage Mexico's recession and financial turmoil have wrought on the banking system. Page 15

Verelbank drops Oppenheimer purchase: Munich-based Bayerische Verelbank abandoned its attempt to buy Oppenheimer Group, the US securities firm, because US banking regulators would not approve the deal quickly. Page 18

China hits back at US over dissident: China bitterly condemned the US for "unwarranted interference" following US criticism of the falling of prominent dissident Wei Jingsheng. Page 6

Australia and HK settle flight row: An eight-month aviation row between Australia and Hong Kong was settled with an agreement allowing Australian carrier Qantas to pick up passengers in Hong Kong and fly them to Singapore and Bangkok. Page 4

Tokyo set to agree tax reforms: Japan's three-party coalition was poised to agree a package of tax reform measures intended to support the country's fragile economic recovery. Page 6

\$1.5bn chip plant for east Germany: US semiconductor company Advanced Micro Devices said it would invest \$1.5bn (\$1.5bn) in a semiconductor plant in Saxony, the east German state which has been most successful in attracting investments since German reunification. Page 4; Siemens' UK plant makes expensive ideas, Page 8

Canberra and Jakarta in security pact: Australia and Indonesia are to sign a security alliance on Monday, committing the two governments to regular consultations and, when appropriate, concerted action on defence matters. Page 6

UK may bring 'mad cow' prosecutions: The UK government may prosecute three slaughterhouses which failed to remove the spinal cord from beef carcasses under regulations to control the spread of 'mad cow' disease. Page 8

England take early lead: England took early control in the third cricket test against South Africa in Durban, reducing the home side to 139-5 before bed light ended the first day's play early.

STOCK MARKET INDICES	
New York: Dow Jones Ind. 5,207.44 (+0.03)	London: FTSE 100 3,671.5 (+0.2)
NASDAQ Composite 1,043.40 (+13.14)	Nikkei 13,489.30 (+215.62)
Europe: DAX 3,874.98 (+41.22)	
CAC40 2,955.85 (+61.05)	
DAX 3,874.98 (+41.22)	
FTSE 100 3,671.5 (+0.2)	
Nikkei 13,489.30 (+215.62)	

US LUNCHTIME RATES	
Federal Funds 5.25%	
3-mth Treas. Bils. 10 5.30%	
Long Bond 6.06%	

OTHER RATES	
UK 3-mth Interbank 6.5%	
UK 10 y Gil 10.7%	
France 10 y Gil 10.5%	
Germany 10 y Gil 10.5%	
Japan 10 y Gil 11.5%	

NORTH SEA OIL (Aargus)	
Brent 15-day Feb 57.37	(17.87)

Currencies	
Aus\$ 1.6050	DM 1.4418
HK\$ 7.7500	FF 1.4925
£ 1.0000	SF 1.1667
¥ 110.00	S\$ 1.0000
₢ 1.0000	L\$ 1.0000
₡ 1.0000	₦ 1.0000
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Move to revive economy followed by central banks throughout Europe

Bundesbank cuts interest rates

By Andrew Fisher in Frankfurt

The Bundesbank yesterday cut German short-term interest rates for the third time this year in an attempt to revive a stalled economy. Its move prompted a wave of similar cuts by other European central banks.

The Bundesbank's half a percentage point cut in the discount and Lombard rates, to 3 per cent and 5 per cent respectively, brought them to their lowest levels since July 1988.

Interest rates were also cut in

Switzerland, Belgium, the

Netherlands, Austria, Denmark

and the Irish Republic. The cuts,

which came a day after UK base

interest rates were reduced, were

closely co-ordinated. Most central

banks cited currency movements

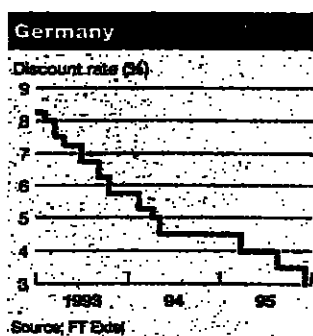
and falling interest rates as the

reason.

Mr Eddie George, governor of the Bank of England, indicated that the fall in UK interest rates was part of the co-ordinated action. "We anticipated the Bundesbank move. We had lots of conversations with them," he said.

Currency market response was fairly limited; the Bundesbank's move had been widely discounted, although many economists had felt it might delay until early next year. The D-Mark finished in Europe slightly firmer against the dollar at DM1.4418, from DM1.4485.

The Federation of German Industry welcomed the rate moves, saying they "broke the chain of negative announcements" on the economy. There has been growing evidence that the German economy is weakening, with the strong D-Mark and



high labour costs holding back export growth and slowing investment. However, Mr Hans Tietmeyer, president of the Bundesbank, said yesterday there was "no threat of recession". The reduction in interest rates should not be seen as a confirmation of pes-

simism about the economy and did not mean the Bundesbank was following anti-cyclical policies, he added.

The Bundesbank, which also fixed the rate for the next three securities repurchase (repo) deals with commercial banks at 3.75 per cent compared with the current 3.88 per cent, linked the rate cuts with its setting of a new money supply goal for 1993. The target growth range for the M3 monetary aggregate has been fixed at 4-7 per cent, slightly higher than the 4-6 per cent for this year.

But M3 has expanded at well below the target range, with an annualised rate of 1.7 per cent in October and November. Mr Tietmeyer said the cut in rates would help ensure M3 again grew at a rate consistent with potential economic growth.

The Swiss National Bank was the first to act in the early afternoon, lowering its discount rate to 1.5 per cent from 2 per cent, some 10 minutes earlier than the Bundesbank.

The Austrian National Bank cut its discount rate to 3 per cent from 3.5 per cent.

The Dutch central bank lowered its official rate on advances to 2.75 per cent from 3.25 per cent, while the Danish National Bank cut its discount rate to 4.25 per cent from 4.75 per cent. The Irish Central Bank reduced its short-term facility rate to 6.5 per cent from 7 per cent.

M3 prompted rate cut, Page 2
Editorial Comment, Page 13
Lex, Page 14
Currencies, Page 23

NBC and Microsoft to launch all-news TV service

By Christopher Parkes in Los Angeles

NBC, the top US television network, yesterday joined the scramble into 24-hour news programming with a deal granting Microsoft equal rights in a revamped cable channel and a new interactive online service.

Microsoft, the world's leading software group, had previously planned to set up its own news-gathering operation. It will pay the General Electric subsidiary \$220m over five years for a 50 per cent stake in the cable channel.

The service will be launched late next year, under the title MSNBC Cable-News, and will be based on NBC's current talk channel, America's Talking, which now reaches about 15m households.

The new partners also said they planned to invest about \$200m each on developing the cable and online services over the next five years. Online news and back-up data will be provided by NBC's existing sources.

The much-leaked news was greeted calmly in Wall Street, where analysts agreed there would be no short-term effects on the groups' profits. Long-term prospects were also clouded by uncertainty over the revenue-raising abilities of news programming and online services.

The future is made more uncertain by the danger of oversupply. Yesterday's announcement followed soon after a statement from ABC, part of the Disney group, that it would start an all-news channel in early 1997.

News Corporation, controlled by Mr Rupert Murdoch, earlier said it also planned a news-only service to compete with the current pre-eminent provider, Cable News Network.

Mr Bill Gates, head of Microsoft, started negotiations with NBC about two months ago after his overtures to CNN were rebuffed because of the network's impending merger with Time Warner.

Mr Gates said the deal had gone ahead even though he did not expect to see any profits for five or six years. He said interactive services - allowing viewers to choose what they wanted to see or study in more depth - would make news far more attractive.

NBC said the intention was not to imitate CNN, but to provide a new selection of services by bundling together broadcasting, cable and direct online connections to desktop computers.



Bosnia peace deal is signed in Paris

By Laura Silker in Paris, Harriet Martin in Sarajevo and Jacek Martin in Washington

The presidents of Serbia, Bosnia-Herzegovina and Croatia yesterday signed a comprehensive peace treaty in Paris aimed at halting Europe's worst conflict since the second world war.

But shortly after the signing ceremony at the Elysee Palace, there was a reminder of the difficulties in the way of implementing the agreement when Bosnia's mainly Muslim government said Serb forces had fired four shells into Sarajevo. No one was hurt.

In signing the treaty, Mr Slobodan Milosevic of Serbia, Mr Alija Izetbegovic of Bosnia-Herzegovina and Mr Franjo Tudjman of Croatia, agreed to end a war which had lasted more than three and a half years, and had left 200,000 dead or missing and 2m homeless.

US President Bill Clinton, his French counterpart, Mr Jacques Chirac, and other leaders also signed the agreement. Mr Clinton urged the three Balkan leaders to "seize the chance and make peace work" while Mr Chirac urged them to "turn the page on war and hatred and write the chapter of peace".

Mr Clinton, who has committed 20,000 ground troops to the 60,000-strong Nato peace implementation force, flew into Paris yesterday after winning basic congressional approval of a US military presence in Bosnia, though the message from Capitol Hill hardly constituted a ringing endorsement of his policies.

The Senate backed by 89 to 20 the Nato mission on condition

that the US took the lead in re-arming the Bosnian military. It rejected by 52 to 47 a motion opposing the mission but supporting the troops and, by 77-22, a proposal to cut off all funding for the venture.

The House of Representatives first voted to deny all funding but after the decisive Senate division reversed itself with a vote of 218-210. It then approved the troop support amendment by 287-141.

On his way to Paris, Mr Clinton unveiled an \$85.6m package of immediate humanitarian, economic and reconstruction aid to Bosnia and pledged to ask Congress for an additional \$600m in aid over the next few years.

The peace agreement, initiated on November 21 in Dayton, Ohio, provides for a single Bosnia-Herzegovina state with two separate entities. Roughly half the territory will be controlled by a Muslim-Croat federation and the other half by the Serbs, although each of the country's three ethnic groups will keep its army.

It also provided for mutual recognition by Bosnia-Herzegovina and the rump Yugoslavia consisting of Serbia and Montenegro. But an intensive effort by Mr Richard Holbrooke, US assistant secretary of state and chief negotiator, to persuade Croatia and Yugoslavia to grant each other recognition failed.

A senior US official warned yesterday that Belgrade's full rehabilitation hinged on implementation of the Dayton agreement, including co-operation with the international tribunal on war crimes and allowing refugees to return home.

Serbian president Slobodan Milosevic (left) and his Croatian counterpart Franjo Tudjman seal the Bosnian peace agreement with a handshake as Bosnian president Alija Izetbegovic looks on (right) after the accord was signed at the Elysee Palace in Paris. US and French presidents Bill Clinton (back left) and Jacques Chirac, and German chancellor Helmut Kohl (right) applaud the deal which ends a bitter civil war.

Continues on Page 14

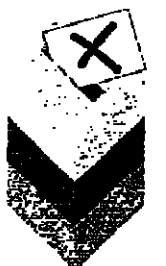
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Steel city looks to restore its pride Aged communists seeking new heroes



RUSSIAN ELECTIONS

December 17

But in 1993 Magnitogorsk's 450,000 residents turned their backs on their past and overwhelmingly voted for pro-market reformers. Now the city's ageing communists are determined to regain control of their city in Sunday's parliamentary elections.

"During the war, we were the city of heroes. Now we are the city of social victims," says one embittered communist pensioner out walking on a mild winter's day. "We want to restore pride in our city which the world once knew as 'Miraculous Magnitka'."

For what they are worth, which may not be much, the local opinion polls mirror the national trend showing a shift in support towards the communists. But in Magnitogorsk the party is starting from a low base. It won only 6 per cent of the vote in 1993 compared with 35 per cent for Russia's Choice, the then pro-government party headed by the former prime minister, Mr Yegor Gaidar.

Mrs Zoya Pronina, the softly spoken Communist party candidate who sports a scarlet blouse and a party badge, believes the communists could win as much as 17 per cent of the votes which could make them the most popular party in the region if the democratic vote is split. Such support would help the communists win a big share of the 25 seats in Russia's 450-strong parliament which are allocated by proportional representation.

The communists are running an overtly populist campaign promising to increase spending on health, education and pensions and to redistribute wealth.

"It is a threat to the stability of society when we have such a divergence in income levels as we have today," she says.

"Why is it that directors at the steel Kombinat who have been there a short time own more than 1,000 shares while my friend who has worked there for 20 years has only 17.



John Thornhill reports from Magnitogorsk, which many now see as 'a city of victims'

Property can only be divided according to the collective interests of the workers."

Such sentiments strike an emotive chord in a city built at huge human and financial cost as part of Stalin's crash industrialisation drive but which produced steel to build the tanks to save Russia from fascist Germany.

Even so, Mr Alexander Pochinok, the incumbent Russia's Choice deputy, is confident he will retain his parliamentary seat, which is determined by means of a simultaneous first-past-the-post ballot.

"We will do worse than in 1993. The influence of the communists is on the rise all over the former communist world. But we still hope that we will receive enough votes to win."

Sitting in his headquarters in a library stacked with journals on questions of philosophy, the engagingly eccentric Mr Pochinok argues that Magnitogorsk's high level of education and strong democratic tradition will help the reformers.

"The drop of our support is the understandable reaction of people against the slow pace of reform in the country and a fondness for all the certainties of the past. Under Socialism, there was cheap sausage, a sense of order, and a guaranteed pension."

Communist party workers privately concede their candidate does not have much chance of success because of her sex. Not one woman was elected to parliament in 1993 in the direct poll.

Mr Georgii Tikhonov, chief editor of the Magnitogorsk newspaper, believes the main challenger to the incumbent is Mr Dinus Saphtulin, a director of Magnitogorsk Metallurgical Kombinat, who is running as

an independent candidate having distanced himself from the pro-Government Our Home is Russia movement. "But Mr Pochinok has enormous experience of parliamentary work and has done a lot for the city as deputy of the parliamentary budget committee," said Mr Tikhonov.

Outside the ranks of Magnitogorsk political activists, there appears widespread disillusion with the elections in general and disgust at the behaviour of the country's leadership in Moscow.

Writing about Magnitogorsk in the 1930s, the American steel worker John Scott described a town where "money was spent like water, men froze, hungered and suffered, but the construction work went on with a disregard for individuals and a mass heroism seldom paralleled in history."

Magnitogorsk's present day inhabitants are discovering that the construction of capitalism is a far from heroic process and that the development of the parliamentary democracy throws up as many uncertainties as it resolves.

In the countryside, frustration over the new Russia is tangible The anger lies in the soil

A dispatcher at the Nadezhda collective farm vents her anger: "We want back the life we once had. My oldest son sits at home without a job, my youngest can't get a proper education. Russia needs more order."

Ms Lena Lebedeva echoes the dominant sentiment heard across the open Kuban, Russia's agricultural heartland. Days before parliamentary elections, the Communist and Agrarian parties are waging a two-pronged attack in the depressed countryside to tap into frustration among the millions disillusioned by the new Russia.

As pro-reform parties feud and divide the liberal vote, the Agrarians in Stavropol are co-ordinating their electoral strategy with the rejuvenated Communist party, their natural allies. "We concentrate on the rural areas and they give priority to the industrial areas of the region," says Mr Sergei Bystrov, the Agrarian party's regional head. The two parties together drew up the candidate lists, he adds.

Agrarians appeal to farm directors. The party opposes farm reform and land privatisation and bankers after more state credits and trade protection. Agriculture proved most resilient to the economic changes of the past four years



Matthew Kaminski tests opinion in the depressed agricultural heartland

and, it might be argued, suffered the most as well, with this year's harvest being the lowest in three decades.

During the campaign, Nadezhda's leadership brought in Agrarian candidates to meet the collective's 1,800 workers, already down from several thousand.

"Only they will look after our interests," says Mr Sergei Volkov, a deputy director at Nadezhda collective which, like most Russian state farms, was superficially transformed into a closed joint-stock company after 1991.

The party received 8 per cent of support in the last election

by tapping into rural areas that account for 38 per cent of Russia's population. If they deliver at least 10 per cent this time, the Communists would have a formidable and loyal coalition partner in the new Duma.

Mr Vasily Starodubtsev, the Agrarian leader, yesterday appealed to the growing sense of inequity in central Russia - where parties opposed to the government are again expected to dominate - by proclaiming "everything was stolen or sold out during the years of so-called reform, only the land is left."

But, he warned, land too "is a desirable target for the new Russians and their foreign patrons".

But the Agrarian-Communist vote is not secure. Farm directors may not be able to deliver the vote to the Agrarians, as before in bogus Soviet elections. Trade unions are weak, making guaranteed bloc voting difficult. At Nadezhda, Mr Volkov jokes that open coercion might force his workers participating in their second free elections, to rebel.

Moreover, other parties also appeal with the same message. Mr Starodubtsev's perceived foreign threat to land, which Russia possesses in greater supply than any other country, plays on the particularly rural

brand of nationalism. It goes hand in hand with the call for a powerful, single leader.

Fed up with the mess in Russia, Ms Lebedeva says she would choose "a strong hand of a good leader" over freedom. Stavropol's voters in 1993 gave Mr Vladimir Zhirinovskiy 38.5 per cent, almost double the 22.9 his nationalist party received nationally. The Agrarians and Communists look likely to garner much of the Zhirinovskiy protest vote, but General Alexander Lebed may mop up the rest.

Gen Lebed last week paid his second visit in less than a month to Russia's last bastion before the unruly Caucasus, highlighting Stavropol's position as fertile ground for the opposition vote. Mr Lebed is the popular figurehead of the Congress of Russian Communities (KRO), a nationalist party.

Strangely left out of the region's political cocktail is Our Home is Russia, the well-financed governing party bloc which seems to lack a natural constituency in the unhappy heartland. Its bright posters hang visibly on Stavropol's low 19th century buildings, yet a party official worries the campaign pits "everyone else against the government - that is everyone else against us".

Chechen fighting resumes

By Chrystia Freeland

A fresh burst of fighting in the breakaway Chechen republic yesterday overshadowed preparations in the rest of the Russian federation for parliamentary elections on Sunday.

Chechen separatists, who have defied Russia's year-long campaign to bring their republic to heel, yesterday seized several buildings in the centre of Gudermes, the second largest city in Chechnya. The Russian military responded by firing rockets on Gudermes from helicopter gunships and sending troops in armoured personnel carriers in a battle in which a reported 12 Russian soldiers have already died.

The battle confirmed predictions that Russia's effort to hold elections for a regional leader of Chechnya would provoke renewed fighting. Most Chechens are expected to boycott the polls.

In a move which could create huge technical difficulties for Sunday's vote, Russia's air-traffic controllers yesterday threatened to strike over non-payment of wages and controls over airspace. Teachers also launched a two-day strike yesterday over low salaries.

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EUROPEAN NEWS DIGEST

German justice minister resigns

Ms Sabine Leutheusser-Scharrenberger, Germany's justice minister, resigned yesterday after members of her liberal Free Democratic party backed a party motion supporting electronic surveillance of suspected criminals, something she has consistently opposed. There had been speculation that Ms Leutheusser-Scharrenberger's resignation, which she had hinted at two weeks ago, would cause a minor reshuffle in Chancellor Helmut Kohl's cabinet, adding to his difficulties with the FDP, the small coalition party. However, last night it appeared as if Ms Leutheusser-Scharrenberger would be replaced by another member of the FDP and that no further changes would be made.

About 34,000 of the FDP's 60,000 members took part in an internal referendum, the first the party has conducted, with around 63 per cent voting in favour of surveillance.

Michael Lindemann, Bonn

Agreement on parent leave

European employers and trade unions yesterday signed an agreement in Brussels that provides employees across the European Union with the right to up to three months unpaid parental leave at any time in a child's first eight years. The agreement, the first to be reached under the "social dialogue" procedure, will now go to the European Union governments for their approval early next year. It will then be legislated into law in every EU state except the UK which opted out of the procedure contained in the Maastricht treaty's social chapter. The British Trades Union Congress believes, however, that most British companies will implement the agreement as they have to apply it to their mainland European employees.

Robert Taylor, London

Necker attacks Kohl policies

Mr Tyll Necker, the former head of the Federation of German Industry (BDI), the most powerful industrial lobby, was yesterday quoted as saying that Chancellor Helmut Kohl "never had any idea about economic issues". In an interview with the weekly newspaper Die Woche, Mr Necker, who stepped down as BDI chairman last year, said Germany faced a critical situation where the high level of taxes and social security contributions were destroying jobs. "More unemployment causes further social spending which leads to higher taxes and yet more unemployed," Mr Necker said. Germany's growing problems could not be solved by a series of "alliances or pacts", a reference to the consensual approach preferred by Mr Kohl. However, Mr Necker has denied he made the comments, apparently aware of the repercussions his comments would have.

The outspoken attack comes as Chancellor Kohl's government grapples with the fact that economic growth this year has been lower than expected and that unemployment is rising faster than forecast. Industry's complaints about the high level of German corporate taxes have also become louder than usual, partly as German exporters feel the effects of the strong D-Mark against the dollar and other European currencies.

Michael Lindemann

NEWS: WORLD TRADE

Dresden wins \$2bn microchip plant

By Michael Lindemann in Bonn

Advanced Micro Devices of the US yesterday announced it would build a semiconductor plant in Dresden, eastern Germany. AMD said it would create 1,400 jobs as part of an investment worth DM2.8bn (\$2.2bn) in Saxony, the east German Land which has been most successful in attracting investments since German reunification.

AMD, based in Sunnyvale, California, said it would start construction late next year and begin operations two years later.

AMD will invest DM500m directly and take a DM300m loan from the Dresdner Bank. The government of Saxony and the federal German government will provide investment subsidies worth DM800m and a surety worth DM1bn.

As well as building a plant to manufacture the semiconductors, AMD will build a research centre working together with AMD's plants in Texas and California, creating 200 of the 1,400 jobs overall.

Persuading AMD to locate in Dresden, a process which lasted two years, is a significant triumph for Saxony's efforts to become a location for high-technology industries.

Saxony and the neighbouring state of Thuringia have been more successful than the north-eastern German states in attracting high-technology investments, partly because the former east German microelectronics industry was based in the region.

Siemens, the leading German electronics group, has established a semi-conductor plant in Dresden, creating a similar number of jobs, and these two major investments are expected to attract a number of smaller supplier companies which the Saxony state government hopes will create a further 3,000 jobs.

However, the region recently lost out in an effort to persuade Siemens to build another plant to produce a new generation of so-called ASIC semi-conductors, apparently because of excessive labour costs in eastern Germany.

AMD had been looking at unspecified alternative locations but had opted for Saxony because of the size of the German market and the availability of subsidies, the company said in a statement.

Mr Jerry Sanders, AMD's chief executive, said the microprocessors which would be made at the Dresden plant were among the fastest growing microelectronics products and were expected to represent about 25 per cent of the worldwide semiconductor sales worth about \$300bn by 2000. AMD had sales last year of \$2.1bn.

Enron resumes court action in Dabhol row

By Mark Nicholson in New Delhi

Enron, the US energy group, said yesterday it was still "looking forward" to approval of renegotiated terms for its Dabhol power project by the cabinet of the Indian state government of Maharashtra, despite having formally resumed legal proceedings in London for damages which were opened after the project was "cancelled" in August.

Both Enron and the state's government agreed last month that arbitration proceedings in London should be suspended until December 10, by which time the Maharashtra administration had said it had reached a decision on a renegotiated package for the project.

However, no such decision has been reached and the US company said that pursuit of legal recourse would therefore resume.

Mr Sanjay Batnagar, vice-president of Enron in India, said: "We are honestly perplexed at what constraints have prevented the government on the renegotiated terms."

The state government, a Hindu nationalist coalition of the Bharatiya Janata party and the Shiv Sena, has made no official comment.

A committee of experts formed by the government agreed to a renegotiated formula for the \$2.8bn power

plant last month, but neither they nor Enron have released details of the new package.

However, the Indian press has widely reported that the renegotiated deal appears to meet the central objections to the power plant raised by the state government when it scrapped the project, India's biggest foreign investment, in early August.

The government said the deal, agreed by the state's former Congress party

administration, was too costly. Its power tariff of Rs2.40 (7 US cents) per unit too high and that the plant, on the coast south of Bombay, would harm the environment.

After renegotiation, Enron is believed to have agreed to cut the cost of the two-phase project by \$30m, to have cut the averaged tariff to Rs1.89 per unit over its initial 20-year contracted life and to raise the plant's total exportable power from an original 2,015MW to 2,450MW.

The cost cuts appear to have been made possible in a formula which includes the second phase of the proposed power plant in the calculations.

The dispute over Dabhol originally concerned only the first phase 695MW component of the project, the only phase to which the previous state government had actually agreed.

The renegotiated package would therefore, if approved by Maharashtra's cabinet, secure

for the first time both phases of the power plant. Enron has also offered the state's electricity board a stake of up to 30 per cent in the project.

The cause of the cabinet's delay is unknown, but some reports have suggested that the BJP has insisted that further cuts be made in the capital cost of the project.

Enron has said it stands by the renegotiated package and that no further bargaining would be possible.

FDI 'more important now than trade'

By Frances Williams in Geneva

Unctad's economists expect the flow of foreign direct investment this year to be around \$235bn, slightly surpassing last year's \$228bn and bringing the world FDI stock to \$2,500bn in 1995.

Mr Rubens Ricuperio, Unctad's secretary general, said yesterday that FDI now superseded trade as the most important mechanism for international economic integration.

The 250,000 foreign affiliates of the world's 40,000 multinationals had sales of over \$5,200bn last year, more than all world trade in goods and services, he noted.

Multinationals account directly for about two-thirds of all world trade, about half of this being internal transactions between affiliates of the same company, an Unctad report points out.

The US remains both the biggest overseas investor and the largest recipient of foreign direct investment, with outflows of \$46bn and inflows of \$49bn in 1994.

The FDI stock within the US (on a historical cost basis) is over \$500bn, while US multinationals had assets of \$610bn abroad, more than a quarter of the world's stock.

However, an increasing proportion of FDI - 37 per cent last year - goes to developing countries and when intra-European Union investment is excluded that figure rises to 44 per cent. Unctad expects flows to developing countries to reach \$90bn this year from \$84bn in 1994 - more than triple the 1989 level.

Str Leon Brittan, EU trade commissioner, said yesterday that the Unctad report confirmed the value of foreign investment to poor countries as well as rich ones.

He again called for international rules on protecting and facilitating investment to be discussed by an informal working group of the World Trade Organisation in parallel with current OECD negotiations on a multilateral investment treaty.

Unctad urges phasing out of restrictions on investment

By Guy de Jonquieres

Direct investments by transnational companies play an increasingly important role in stimulating the restructuring of national economies, particularly in the developing world, according to a report by the United Nations Conference on Trade and Development.

However, it warns host countries that they will not capture the full benefits - and could harm their own industrial competitiveness - unless they act decisively to phase out restrictions which prevent local companies from investing abroad.

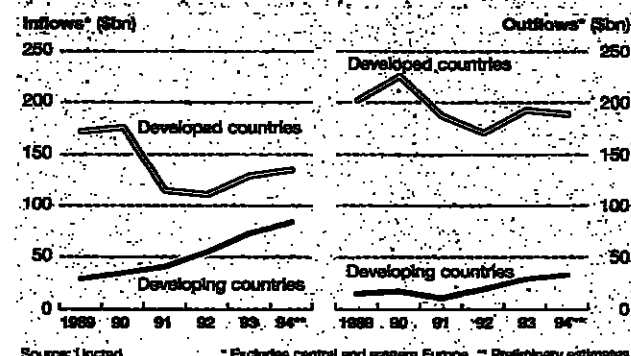
The report says that, as well as helping to attract mobile foreign direct investment (FDI), national industrial reforms are actively encouraged by the arrival and local expansion of companies from abroad.

It says the clearest evidence of such "tandem development" is in east and south-east Asia, where the extensive activities of US and Japanese companies should be recognised as an important reason for the region's above-average economic growth.

By contributing technology, employment and management skills, these companies have helped upgrade the local industrial base, the report says.

"In particular, they turned inward-looking industries into export-oriented, internationally competitive industries, helping countries to realise or enhance

Foreign direct investment



Source: Unctad

* Excludes central and eastern Europe. ** Preliminary estimates

these were prevented from investing abroad.

"If imports and inward FDI are being liberalised, [companies] are doubly handicapped, in that [they] must confront foreign competitors at home, without a comparable opportunity to realise benefits from their own overseas investments, or from challenging competitors in their home markets."

The report says reconciling the competitive needs of industry with national balance-of-payments pressures poses a policy dilemma for many developing countries. However, liberalising exchange controls would substantially benefit their economies in the longer term.

Though industrialised countries continue to account for most FDI outflows - \$189bn last year - the share generated

by developing countries had edged up to \$33bn. At 15 per cent of the total, that was more than double the proportion during the 1980s.

Cemex, the Mexican cement group, was the biggest overseas investor from any developing country, with foreign assets of \$3.6bn. However, these were smaller than those of RJR Nabisco of the US, the 100th largest overseas investor in the industrialised world.

China attracted \$27bn of inward FDI last year, almost four times more than Singapore, the next largest recipient among developing countries. There was no evidence that China had diverted projects from other developing countries.

However, it expresses concern that competition between developing countries to offer financial incentives to inward investors may get out of hand, and that the sums paid could negate the economic benefits of some projects.

It calls on governments systematically to review the costs and benefits of incentives, and suggests that closer international co-operation is needed to increase transparency and impose disciplines on policies.

World Investment Report 1995: Transnational Corporation and Competitiveness. UN Sales Section, Palais des Nations, CH-1211 Geneva 10, fax: +41 22 907 0027, or UN Publications, UN Plaza, 10017 New York, fax: +1 212 963 3662, \$45

West European market sees 3.6% growth after months of stagnation

Rise in car sales lifts hopes of manufacturers

By John Griffiths

Car sales in western Europe rose more than expected in November, stirring faint hopes among manufacturers that recovery might start to regain momentum after several months of stagnation.

Statistics issued by the European Automobile Manufacturers' Association (ACEA) yesterday showed a 3.6 per cent year-on-year rise in sales last month to 953,300, with sales up in 12 of the 17 countries monitored.

This brought sales for the first 11 months of the year to 11,257,100, a 1.1 per cent rise on a year ago.

Optimism was strengthened by a 7 per cent November increase in sales in Germany, Europe's single largest market which has now shown clear growth for several months after prolonged stagnation.

A 12.8 per cent November increase in the UK and a 12.5 per cent rise in Italy helped offset a further 9.3 per cent fall

in France, where a new round of incentives to scrap old cars is lacking the success of a similar earlier initiative.

Last month saw the Volkswagen group further strengthen its grip on leadership of the west European market, its sales for the month jumping by 16.9 per cent, year-on-year, to 163,600.

This brought its share for the year to date to 16.8 per cent, a full percentage point higher than in the same period of 1994 and nearly 4 percentage points clear of its closest rival, General Motors.

Once again, however, by far the fastest growth is being recorded by Korean manufacturers.

Their collective sales last month soared by 119.6 per cent to 17,500 units, bringing total sales for the year to date to 167,031. This represents a market share of 1.5 per cent compared with 0.9 in the same period of last year.

Europe's car industry, Page 13

WEST EUROPEAN NEW CAR REGISTRATIONS

January-November 1995

	Volume (Units)	Volume Change (%)	Share (%) Jan-Nov 95	Share (%) Jan-Nov 94
TOTAL MARKET	11,257,100	+1.1	100.0	100.0
MANUFACTURERS:				
Volkswagen group	1,855,908	+7.1	16.5	15.8
- Volkswagen	1,189,819	+6.6	10.7	10.2
- Audi	355,471	+22.4	3.2	2.6
- Seat	270,698	-3.1	2.4	2.5
- Skoda	60,126	+10.3	0.5	0.5
General Motors	1,468,555	+1.8	13.0	12.9
- Opel/Vauxhall	1,400,577	+1.8	12.4	12.4
- Saab	53,947	+13.1	0.5	0.4
PSA Peugeot Citroen	1,354,259	-5.3	12.0	12.8
- Peugeot	808,327	-5.9	7.2	7.7
- Citroen	545,932	-4.3	4.8	5.1
Renault	1,344,752	+4.9	11.9	11.9
- Ford group	1,330,333	+1.3	11.8	11.8
- Jaguar	14,419	+47.5	0.1	0.1
Renault	1,166,534	-4.3	10.4	10.9
FIAT group	1,252,529	+3.5	11.1	10.9
- Fiat	979,648	+1.8	8.7	8.6
- Lancia	151,681	+0.3	1.3	1.4
- Alfa Romeo	119,250	+28.0	1.1	0.9
BMW group	763,735	-2.7	6.8	6.5
- BMW	360,357	-0.2	3.2	3.2
- Rover	343,128	-5.2	3.0	3.2
Mercedes-Benz	374,634	-6.9	3.3	3.6
Nissan	346,878	-4.1	3.1	3.2
Toyota	285,912	-2.4	2.5	2.6
Volvo	264,735	+10.2	2.3	1.7
Mazda	154,132	-6.7	1.4	1.5
Honda	167,779	+5.6	1.5	1.4
Mitsubishi	120,387	+9.2	1.1	1.0
Total Japanese	1,209,427	+9.7	10.7	10.6
Korean	167,031	+70.9	1.5	0.9
MARKETS:				
Germany	3,081,300	+3.9	27.4	26.6
United Kingdom	1,873,900	+2.0	16.6	16.5
France	1,788,400	-4.6	15.9	16.1
Italy	1,598,200	+1.3	14.2	14.2
Spain	751,300	-8.2	6.7	7.3

* VW holds 60.3 per cent and management control of Skoda. Skoda sales reported from US and other Western Europe. ** GM holds 50 per cent and management control of Saab Automobile. *** Fiat group includes Lancia, Alfa Romeo, Innocent, Ferrari and Maserati. Source: ACEA (European Automobile Manufacturers Association) estimates. Figures are rounded.

Hong Kong and Australia settle dispute over flights

By Nikki Taft in Sydney and Simon Holberton in Hong Kong

The eight-month aviation row between Australia and Hong Kong was settled yesterday, when both governments signed a compromise memorandum on Qantas' "fifth-freedom" rights from Hong Kong to Singapore and Bangkok.

In Hong Kong a spokesman for Cathay Pacific described the agreement as "sensible". "Given the importance of the route, we always expected the two governments to reach a sensible agreement," he said.

Fifth freedom rights are those which allow an airline to carry passengers between destinations outside its home country. Cathay Pacific, the Hong Kong-based carrier, had

been unhappy about intra-Asian traffic which Qantas, the newly privatised Australian carrier, was picking up in Hong Kong and flying on to Singapore or Bangkok. It also claimed Qantas was using its fifth freedom rights to offer services to European destinations.

When the Hong Kong government threatened to restrict Qantas' fifth freedom rights to 50 per cent of its traffic on the Hong Kong-Singapore and Hong Kong-Bangkok services, Australia retaliated by saying it would not renew the agreement allowing Cathay to fly to Australia. A temporary peace was eventually agreed, but the two governments set December 31 as the deadline for a resolution of the matter.

Details of yesterday's pact remained confidential but Australia's federal government conceded that it had accepted a limit on the amount of fifth freedom traffic which Qantas could carry.

However, it said Qantas services using Boeing 767 aircraft on the Hong Kong-Singapore and Hong Kong-Bangkok routes would not be affected. Similarly, Qantas should not be affected if it took up unused rights which were agreed with Hong Kong in 1991, "provided, it does not introduce larger aircraft, such as Boeing 747s".

Qantas said it did not expect the new arrangements to have any impact on bottom-line profits. "They are not expected to affect our current operations between Hong Kong, Singapore and Bangkok," said Mr James Strong, managing director.

WORLD TRADE NEWS DIGEST

Japan buys more imported chips

Foreign companies' share of the Japanese computer chip market hit a record 26.3 per cent in the third quarter, the US government said yesterday. The previous record was 23.7 per cent, in the fourth quarter of 1994.

Foreign chip makers' market share was 22.9 per cent in the 1995 second quarter, the US trade representative's office said. "I am pleased that foreign companies have achieved yet another record share of Japan's semiconductor market," Mr Mickey Kantor, US trade representative, said.

He said the rise in foreign companies' share of the Japanese semiconductor market since a 1991 agreement to open up that market to US and other foreign producers showed that renewal of the agreement was needed to maintain progress.

The Japanese chip industry has urged that the agreement be allowed to expire next summer. US industry has called for it to be renewed. *Reuters, Washington*

Peugeot to invest in Vietnam

Peugeot, the French motor group, yesterday announced plans to set up a joint venture assembly plant in Vietnam as part of its strategy of expansion in the region.

The project, which involves a partnership with Formach of Vietnam and Planworth of Malaysia, is aimed at producing 5,000 vehicles a year. The total investment is estimated at about \$30m, with production due to start by the end of 1997.

The French group is expected to be the biggest investor in the project, with a 45 per cent stake. Initially, the joint company will produce the Peugeot 406 medium-sized car and the Citroen ZX. The partners are considering a second phase of the joint venture, which would double production to about 10,000 vehicles a year. *John Ridding, Paris*

Pakistan opens up to India

Pakistan yesterday said it was bound to open trade borders with old enemy India under new international treaties but would not give it Most Favoured Nation status.

The commerce minister Mr Ahmad Mukhtar told parliament that Pakistan would import only those Indian goods that benefited it, while pursuing the objectives of the World Trade Organisation, successor to the General Agreement on Tariffs and Trade (GATT), and a newly launched south Asian trade pact. India and Pakistan are the main partners in the seven-nation South Asian Association for Regional Co-operation (SAARC) which agreed a trade pact last week.

Replying to opposition fears that free trade with India, the largest economy in the SAARC group, would harm Pakistani manufacturers, he said Pakistan would have suffered more if it had not signed the GATT treaty. *Reuters, Islamabad*

■ A consortium of 80 international telecommunications carriers, including Kokusai Denzhi Denwa and AT&T, has finished constructing the southern route of the TPC-5 transpacific submarine cable. The group will start full operation of the 14,800km southern route connecting Japan's Kanagawa Prefecture and California via Guam and Hawaii on December 31. Since July, the group has partially operated the TPC-5 cable route between Kanagawa and Guam and between Hawaii and California. *Reuters, Tokyo*

■ SNC Lavalin, Canada's biggest engineering and construction management group, with ESSA Technologies of Vancouver, will provide environmental management services to Vietnam over the next four years under a C\$5m (US\$5.8m) contract with the Canadian International Development Agency. *Robert Gibbons, Montreal*

■ Ever Fortune, a Taiwanese construction company, has won a bid to build a T\$6bn (US\$220m) theme park in the central city of Taichung, the park's land owner, state-run Taiwan Sugar Corp said. The theme park, to occupy 120 hectares of the total 198 hectares of land offered by Taiwan Sugar, would be Taiwan's biggest amusement park. *Reuters, Taipei*

■ Hyundai Motor, South Korea's largest carmaker, signed a letter of intent with Hungary's Cel Motors to build a joint venture factory in Hungary to make 1,000 commercial vehicles a year, Hyundai said. The two companies will look for a plant site and hope to complete construction by late next year. Hyundai and Cel plan to produce 300 2.5 and 3.5-tonne trucks in 1996 and gradually increase their production to 1,000 in 1998. *Reuters, Tokyo*

■ Mitsubishi and Hitachi of Japan have jointly won an order for 24 rail cars worth Y2bn (\$20m) from the Indonesia Railway Public Corporation, the country's national railway company. Four of the cars will be made by Hitachi in Japan, and the rest will be made by PT Inka, the state-owned rail car maker, under Hitachi's technical assistance. Delivery of the rail cars will start in 1997. *Tokyo, Reuters*

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AUSTRIA'S LEADING BUSINESS NEWSPAPER

Clinton faces fresh squalls on Whitewater

By Jurek Martin in Washington

The White House yesterday made an eleventh hour offer to the Senate Whitewater committee to head off a looming confrontation with constitutional overtones over the First Family's financial dealings in Arkansas.

It said it would provide the committee notes written by a White House legal counsel of a November 1993 meeting with President Bill Clinton's private lawyers. Four presidential aides present at that meeting would also testify before the committee, though the private lawyers would not.

The offer came as the Whitewater committee, under the chairmanship of Senator Al D'Amato of New York,

was prepared to vote to subpoena documents the White House had previously insisted were protected by legal privilege.

In a television interview broadcast on Wednesday night, Mr Clinton described the Republican-led committee's approach as a ploy "to get the President of the United States to waive any confidential conversation he may ever have with his lawyers who work for the government or with his private lawyers."

It was not immediately clear what effect the White House would have on the committee vote on the subpoenas, which, if passed and then endorsed by the full Senate, would send the issue to the courts for months. Committee Democrats were threaten-

ing to block any action in the Senate.

The Whitewater affair has been off the public front burner for months, an issue mostly for Republicans in Congress and for the anti-Clinton rightwing media.

But the White House's partial invocation this week of the concept of "executive privilege", used without ultimate success by President Richard Nixon to ward off the Watergate investigations, has raised broader concerns of a more substantive cover-up.

Two close aides to Mr Clinton have refused to testify in front of the committee, prompting both the New York Times and the Washington Post, the most prominent non-conservative newspapers, to publish editorials critical of the White House position.

None of this has yet affected the president's recovered popularity, mostly obtained at the expense of the Republican agenda in Congress. An opinion poll released yesterday by the New York Times/CBS News gave him his highest rating in nearly two years and a 52-40 per cent lead over Senator Bob Dole, the majority leader, in next year's presidential race.

But Whitewater, also the target of investigations by special counsel Mr Kenneth Starr, remains an uncertain cloud over Mr Clinton's re-election prospects. It could be rendered more threatening next year by a legal battle over the documents as well as by any damaging conclusions from Mr Starr.

The committee yesterday narrowed its subpoena targets from five documents to two, including the account of the November 5 1993 meeting written by Mr William Kennedy, then on the White House legal staff. The second is a chronology of the whole Whitewater affair compiled five days later by Mr David Kendall, Mr Clinton's private lawyer.

The committee's keenest interest centres on White House actions in the wake of the suicide in the summer of 1993 of Mr Vincent Foster, who served both as deputy White House counsel and the Clintons' private lawyer, and who previously worked in the Arkansas law firm in which Mrs Hillary Clinton was a partner. But it dropped a subpoena demand to see a letter written to Mr Clinton in January 1994 from Mr Foster's attorney.

US momentum grows for early rate cut

By Michael Prowse in Washington

Reports of flat consumer prices and a modest rebound in industrial production were seen yesterday as creating a favourable backdrop for an early cut in US interest rates.

The Labour Department said the consumer price index was unchanged last month and up 2.6 per cent in the year to November. It was the first time in more than four years that consumer prices did not show a monthly gain.

Separately, the Federal Reserve said industrial production rose 0.2 per cent in November, partially making good a 0.3 per cent decline in October. However, the underlying trend remained sluggish: production was only 1.9 per cent higher than in November last year. Industrial capacity utilisation fell to 83.1 per cent, from 83.2 per cent in October.

Mr Bruce Steinberg, a senior economist at Merrill Lynch in New York, said he expected the Fed to cut rates by a quarter point next Tuesday even if Congress and the White House had not agreed a budget deal. The Fed would not delay

action because "growth is sluggish and inflation dormant".

Following figures this week showing an erratic 0.5 per cent gain in producer prices last month, the flat reading on consumer prices provided reassuring confirmation that inflationary pressures remain subdued. In the three months to November, consumer prices rose at an annual rate of only 1.8 per cent. This is close to "stable prices" given that many economists believe the official index overstates the underlying inflation rate by up to 1 percentage point.

Most categories of industrial production registered gains last month: output of consumer goods and business equipment rose 0.3 per cent and 0.5 per cent respectively. The figures would have been slightly stronger but for the impact of a strike at Boeing, the aircraft maker, which depressed overall production by 0.2 percentage points in October and 0.1 percentage points last month.

Economists expect factory output to grow slowly for several months because many manufacturers are still trying to reduce excess inventories.

Entertainment group is centrepiece of a planned \$7bn hi-tech prototype community

Dream team for Spielberg's DreamWorks

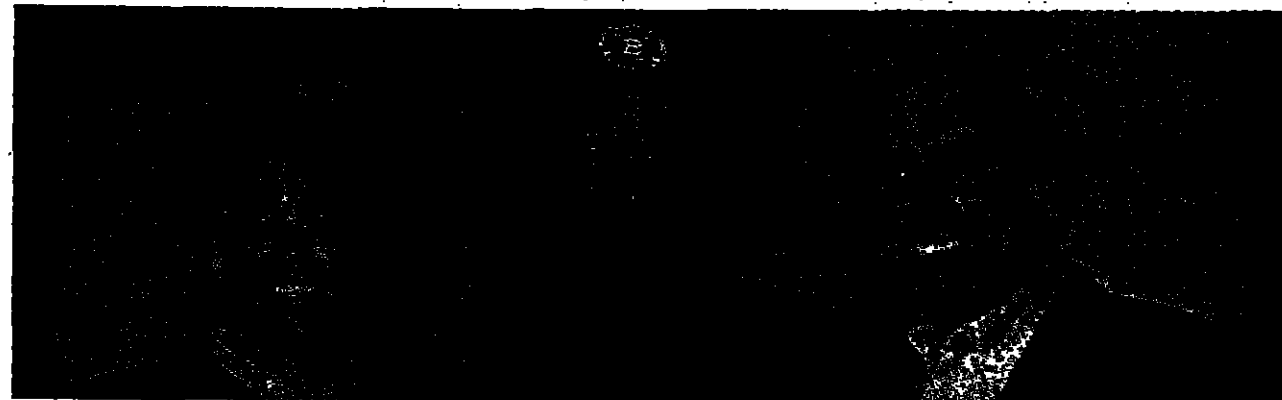
By Christopher Parkes, West Coast Correspondent

A one-year-old private business, run by three men who do not wear ties and which has yet to reveal its first products, has been named as centrepiece and anchor tenant of a \$7bn hi-tech prototype community for the 21st century.

DreamWorks SKG, the entertainment group founded by film maker Mr Steven Spielberg, pop music's Mr David Geffen, and former head of Disney Studios Mr Jeffrey Katzenberg, is to set up its headquarters on a 1,000-acre plot sandwiched between Los Angeles International airport and the Marina del Rey yacht basin.

The Playa Vista site, inhabited by blue herons, snowy egrets and their diet of frogs, will also house the company's new film studio - the first such facility to be built in the city in at least 50 years - and a self-contained mini-town of 50,000 people.

At a ceremony on Wednesday marking the city council's grudging approval of a tailor-made package of incentives and tax breaks worth about \$70m, in return for an undisclosed DreamWorks investment, politicians and investors variously proclaimed the development as "the world's



THE DREAM TEAM: Jeffrey Katzenberg (left), Steven Spielberg (centre) and David Geffen

largest real estate project". Soothing data were released to counter protests that the inner city was being starved of development funds while show business skimmed the subsidies. By 2001, according to a study from accountants Ernst & Young, Playa Vista's economic output would exceed \$5bn annually, and its businesses would have generated 22,000 new jobs - on and off the site. The annual benefits to state and local authorities would include a tax "take" of \$125m a year.

DreamWorks, which expects ultimately to employ some 1,400 people at Playa Vista (plus a separate workforce at its Glendale animation studios), will bring with it a train

of followers and suppliers. These include IBM and computer imaging specialists Silicon Graphics and Digital Domain.

Between them they will occupy some 30 per cent of the available studio and office space. Others, say executives at Maguire Thomas Partners, the development company leading the project, are "bound" to follow.

If the magnetism of the DreamWorks name is insufficient, and the financial incentives do not appeal, there are powerful technological attractions such as the GTE telephone company's high-capacity digital freeway which connects the site - formerly home to Hughes Aircraft and later

McDonnell Douglas - with film, media and music companies clustered a little to the north in Santa Monica.

GTE's contribution to the scheme will be an "unmatched" telecommunications infrastructure, according to Mr Charles Lea, chief executive. Businesses, homes, schools, health services and other community facilities will be linked in a system provided with bandwidth capable of transmitting 1m pages of text in four seconds.

The network would allow DreamWorks and others to link studios and post-production centres worldwide, one official said.

Much of film making's potential, experts say, lies in the

computerised generation and manipulation of images which demand huge resources in terms of computer storage and transmission capacity.

Even so, and in the continued absence of the full-scale virtual studio (a project to be developed on the site by cyberspace experts from the University of Southern California), Mr Spielberg and company have elected to start in more conventional surroundings.

Indeed, what Mr Spielberg described as the film studios of the 21st century appeared physically to be much the same as the old-style facilities. Only bigger. The DreamWorks television and film factory is to be built in and around the historic, all-wood hangars where

Mr Howard Hughes built the first and only wooden eight-engined "Spruce Goose" flying boat.

DreamWorks has undertaken to fit out the still-sound hangars for full-scale film and television programme making.

Mr Spielberg, in baggy trousers and a black baseball cap, mused extensively on the importance of the dream as a personal incentive and felt there was "a cosmic relevance" in DreamWorks setting up shop in the place where Mr Hughes had attempted to realise his fantasies.

Mr Katzenberg provided the more down-to-earth intelligence that while the film industry was not short of dreams, it was always in need of large, fully-equipped sound stages. The trio's plan to build one 80,000 sq ft unit - the world's biggest - and two others of 25,000 sq ft apiece divided by a removable partition, was drafted on the assumption that they could always be rented out when DreamWorks was not using them.

A hearty round of applause greeted an assurance that in future there would be less need for US-financed films requiring large studios to be made abroad in places such as the James Bond set at Pinewood, Britain.

Samper cleared of drugs charges

A congressional committee handed Colombia's embattled President Ernesto Samper a victory yesterday by voting to clear him of possible impeachment on drug corruption charges. Reuter reports from Bogotá.

The 15-member committee started investigating Mr Samper on August 1 over charges he authorised the receipt of millions of dollars in Cali cartel drug money to help win election last year.

The committee, dominated by members of Mr Samper's Liberal party, said all but one

law maker had voted to shelve its preliminary investigation because there was no evidence to warrant a full-blown congressional hearing.

The committee stressed the investigation could be reopened at any time if new evidence surfaced. Prosecutor General Alfonso Valdivieso is pressing ahead with his own, independent probe of the campaign finance scandal.

The political uncertainty weighing on Colombia's financial markets and prompting bleak economic forecasts for next year is likely to continue.

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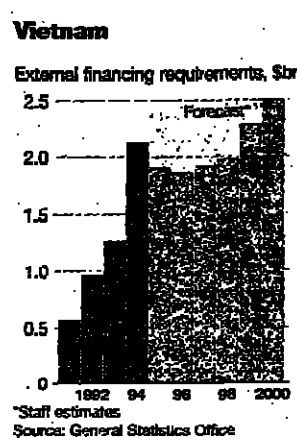
Vietnam seeks to resolve debt as needs loom

Infrastructure projects await financing, but \$800m must be settled first, writes Jeremy Grant

Vietnam is still locked in tough talks with its commercial creditors almost a year after they began, but several debt-related issues are putting pressure on Hanoi to reach agreement on rescheduling its \$800m arrears soon.

Most of the money owed is to Japanese banks and trading houses and dates from the late 1970s. Hanoi has no previous experience of debt negotiations and is seeking a one-time rescheduling of the entire amount, probably through Brady-style bonds in a formula similar to that used to resolve Latin American debt in the 1980s.

Until a settlement is reached, the country's sovereign credit risk remains high, choking foreign bank lending when commercial funds are increasingly needed for infrastructure projects. Hanoi had hoped that a deal would also pave the way for its debut on the international capital markets with a \$100m Eurobond early next



year, capping 10 years of economic reform known as *doi moi*.

Progress in the talks with its commercial creditors – the so-called London Club – has been slow. The main sticking point is Hanoi's insistence on 50 per cent forgiveness at a time when Vietnamese debt is trading on the secondary market at a relatively high 73

cents. Bankers say the London Club is in any case likely to forgive only accrued and penalty interest, which accounts for half the \$800m owed.

Vietnam's negotiating position stems partly from a provision in an agreement reached with multilateral – so-called Paris Club – donors last year which recommends that Hanoi seek a 50 per cent write-down at the London Club, represented by the Bank of Tokyo, the principal creditor, and Australia and New Zealand Banking Group (ANZ).

Possibly sensing agreement with the London Club this year, Vietnamese officials recently were talking publicly about a Eurobond issue in 1996. Some foreign bankers say a modest issue could succeed, even if Vietnam were not to seek a credit rating first.

Economic fundamentals are mostly sound. Gross domestic product growth is averaging 5.5 per cent a year and inflation appears to be under con-

trol at about 15 per cent. The country's recent accession to the Association of South-East Asian Nations will also help.

Scores of investment bankers from Hong Kong and Singapore have visited Hanoi in the past two years, armed with slick presentations on the mechanics of bonds and offers of free advice. Their sales pitches have often met polite bewilderment from Vietnamese officials who are only just getting to grips with the basics of commercial banking.

Vietnam accepts that a Eurobond would not be possible before resolution of the London Club debt but critics argue, with increasing vigour, that any issue would be premature in any case. They say that Vietnam cannot afford to incur even modest additional debt service obligations when its overall arrears, including a huge Soviet debt owed to the former Soviet Union, are unresolved.

"The issue is not whether

they do a Eurobond or not," said Mr Bradley Lalonde of Citibank. It's whether they can control the amount of debt they take on board.

Vietnam has foreign exchange reserves of just \$30m, according to the World Bank, and a trade deficit that widened to \$1.8bn in the first 11 months of this year compared with \$900m for the whole of 1994.

To underline the point, the World Bank took advantage of a meeting of multilateral aid donors in Paris at the end of last month to pour cold water on the Eurobond plan. Its rationale was that with foreign investment of \$1.7bn so far and an additional \$2.3bn in official development aid pledged by donors at the meeting, Hanoi should concentrate on increasing disbursements of these funds rather than seeking money abroad on what could be expensive commercial terms.

Meanwhile, in spite of years of haggling over an appropriate dollar-rouble exchange rate for Hanoi's estimated Rb10.5bn debt to the former Soviet republics, mostly Russia, none has been agreed. No matter what rate is fixed, bankers say the figure is large enough to imply a significant hard currency debt, casting a long shadow over Vietnam's future debt service obligations and overseas borrowing plans.

"Everybody knows that this [rouble debt] will have to be converted into hard currency at some stage," said one European banker.

Abbotsford is understood to have bought a slice of Vietnamese debt on the secondary market in 1994. Early this year Abbotsford demanded repayment of the loan at full value but Vietcombank refused, saying it was still in talks with the London Club.

Abbotsford responded with a petition served in London in July seeking the winding up of the bank. Vietcombank has made a last-minute offer to settle out of court and the case has been adjourned until mid-January to give time for Abbotsford to consider Vietcombank's terms.

The case does not yet appear to have affected the London Club talks but it has rattled bankers. They fear that if Abbotsford achieves a settlement seen as generous by other, non-London Club holders of Vietnamese debt – about a third of it – this could trigger a wave of claims against Vietcombank, derailing the negotiations.

China condemns US reaction to long jail term for dissident

By Tony Walker in Beijing

China bitterly condemned the US yesterday for "unwarranted interference" in its internal affairs following strong US criticism of the jailing of Mr Wei Jingsheng, the prominent dissident.

World outrage over the 14-year jail sentence imposed on Wednesday on Mr Wei, 46, threatens to complicate China's international relations, particularly those with the US.

Mr Chen Jian, foreign ministry spokesman, used forceful language at a press briefing to single out the US, saying Washington's criticism had "aroused strong indignation in China".

"We strongly condemn these malicious moves by the US side which constitute a grave infringement of China's sovereignty, and interference in China's internal affairs," Mr Chen said.

The Chinese official warned that further US criticism would risk serious deterioration in relations. The US, he said, should stop "vicious

actions... so as to save bilateral relations from being severely harmed".

Sino-US relations have been on a roller-coaster ride this year with a deep chill in mid-year over the visit to the US in June of President Lee Teng-hui of Taiwan. Ties had recently begun to improve, but the severe punishment meted out to Mr Wei represents a setback.

Mr John Shattuck, US assistant secretary for democracy, human rights and labour, condemned China's handling of the Wei case, reflecting international revulsion over the severity of the sentence.

"The Chinese authorities handled this case in a way which clearly violated Mr Wei's internationally recognised right to a fair and public hearing of criminal charges against him," Mr Shattuck said.

US congressmen are threatening to reimpose a direct link between China's human rights behaviour and its access to the US market under Most Favoured Nation status rules.

The Clinton administration last year de-linked trade and human

rights issues, thus facilitating renewal of China's MFN status. The move was roundly condemned by international human rights groups who argued that China would face fewer human rights constraints.

China's media yesterday acclaimed the sentencing, with the Worker's Daily carrying the story under a headline which read: "Wei Jingsheng gets what he deserves: 14 years in jail".

But many Beijing residents believed the sentence excessive, describing it as an "over-reaction" by a nervous administration involved in a delicate transition from one generation of leaders to another.

Chinese official spokesmen would, however, brook no criticism. "It is purely China's internal affair for its judicial departments to pass sentence on Wei Jingsheng for his activities to subvert the government," said Mr Chen. "China is a sovereign state. It is China's sovereign right to bring law breakers to trial."

Nationalism must not erode relations, says new envoy

US warned over world ties

By William Dawkins

Japan's new ambassador to Washington yesterday warned that budding Japanese nationalism and US domestic politics should not be allowed to erode their relations.

Mr Kunihiko Saito, former vice-foreign minister, who will take up his new post on December 27, cautioned it would be "really unfortunate" if the US public, in a presidential election dominated by domestic politics next year, were to lose interest in foreign policy.

"There is a general tendency in the US to be less and less aware of the role to be played by the US in international affairs," he said. Asia as a whole needed the continued political and security engagement of a strong US to ensure regional stability.

Mr Saito deplored the "buds of near-sighted nationalism" among certain, unnamed Japanese politicians, who asserted Japanese interests more openly than before and showed "an unfortunate tendency to be over-sensitive" about the US.

"Some people say we should be able to say No to the US. This does not make sense to us in the foreign ministry. We have been constantly saying No to the US."

The appointment of Mr Saito, a defender of the security link with the US, comes at a sensitive time in relations between the world's two largest economies after a year of trade disputes. Japanese opinion has swung against the presence of the US military there since the alleged rape in September of a schoolgirl near a US base in Okinawa.

The proportion of Japanese people who view relations with the US favourably has plunged by 12 percentage points over the past year to less than a quarter, a record low, according to a recent opinion poll by the Yomiuri Shimbun, Japan's largest circulation daily newspaper.

Nearly 60 per cent still feel the security pact is useful, but Mr Saito admitted Tokyo should do more to persuade the public of the importance of maintaining the security tie. He hoped Japanese emotions over the US were a passing effect of the

50th anniversary of the second world war surrender by Japan and the situation would improve in coming years.

At the same time, Mr Saito saw "no need to be pessimistic". US-Japan relations were sound in the long term, despite short-term developments.

He did not expect the present differences over access to the Japanese semiconductor and photographic film markets to develop into serious conflicts, such as last summer's row over trade in cars and car parts.

Barring a few "minor incidents", senior politicians on both sides saw their relations in a rational and responsible light, he said.

In some important areas, the two powers were co-operating well. He cited the creation of the Korean Energy Development Organisation, to supply nuclear reactors to North Korea in exchange for a freeze in Pyongyang's suspected nuclear weapons programme. An accord for the supply of the reactors is expected to be signed in New York on Friday.

Japan set to agree tax reform package

By William Dawkins in Tokyo

Japan's three-party coalition was last night poised to agree the outlines of a package of tax reform measures intended to support the fragile economic recovery.

A draft of the plan confirms, as expected by the financial markets, that the government intends to extend into 1996 an existing ¥2,000bn (\$19.5bn) a year personal income tax rebate. It is to be ratified at a cabinet meeting today.

The draft proposes a ¥300bn a year cut in securities transaction tax, now 0.5 per cent, aimed at attracting more foreign investors to buy shares. In anticipation, the Nikkei 225 share index rose yesterday 1.1 per cent, to an 11-month high of 19,499.30.

Other proposals include a cut in an annual holding tax on land, in what analysts believe will prove an inadequate attempt to revive the property market. Holding tax was introduced in 1992 to restrain a rise in land prices, which have since fallen by about 60 per cent.

The dominant Liberal Democratic party is keen to see the tax abolished, while the left-wing Social Democratic party of Prime Minister Tomiichi Murayama seeks to keep the tax unchanged.

Also planned is a cut in property transaction tax, less controversial. The two sides were working on a compromise last night, expected to produce small cuts in both kinds of property tax, worth up to ¥300bn annually.

The holding tax cut would benefit companies with large inventory land holdings. But the transaction tax cut is unlikely to stimulate property sales so long as prices remain so low, Mr Jeffrey Young, economist at Seligson Brothers Asia, says.

The tax changes go to parliament for final approval early next year. Next year's budget, a draft of which is due next Wednesday, will be based on the assumption the tax reforms come into effect.

FT

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MULTIMEDIA

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22 & 23 March 1996
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- ★ Multimedia in China: tiger or paper tiger?
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Canberra and Jakarta to sign security pact

By Nikki Tait in Sydney

Australia and Indonesia are to sign a formal security alliance on Monday, committing the two governments to regular consultations and, when appropriate, concerted action on defence matters.

The agreement is the first pact of this nature between the two countries, which have often had a tense relationship. It was revealed in Australia yesterday by Mr Paul Keating, prime minister, who described it as "a serious and important step for both countries".

Mr Keating said the pact had been born out of the increasing diplomatic and economic linkages between the two countries and reflected growing confidence on both sides. "But it goes beyond that: to set out in formal terms for the first time our common interests in the peace and security of the region around us, and our intention to co-operate together in support of those interests," he said.

"The agreement is intended to make an enduring and powerful assertion in the region and outside that the long-term strategic interests of Australia and Indonesia coincide."

The security agreement, under negotiation for 18 months, stipulates the two governments will regularly consult at ministerial level over matters affecting their common security, and co-operate where this would be beneficial either to them or the region.

They would also consult if there were "adverse challenges to either party", and consider measures which could be taken either individually or jointly.

The agreement will be signed in Jakarta, at a meeting bringing together Indonesia's President Suharto, Mr Keating, their foreign and defence ministers, and respective heads of the armed forces.

The pact comes after a year in which human rights issues, notably over East Timor and Irian Jaya, have failed to derail growing trade and diplomatic ties. Defence co-operation has also grown: earlier this year, Indonesian soldiers took part in the "Kangaroo 95" exercises held in northern Australia.

Although Australia's recent pursuit of steadier rapport



Keating: 'deep rapprochement'

with its northern neighbour has been partly driven by trade and economic considerations, a close personal relationship between Mr Keating and President Suharto has provided impetus. This week Mr Keating was quoted as saying that a "deep rapprochement" between Australia and Indonesia was the policy initiative he would most like to achieve before leaving public life.

News of the pact brought mixed reaction in Australia. The opposition coalition gave cautious support. "This is a sensible move which builds on Australia's significant defence co-operation with Indonesia," Mr John Howard, opposition leader, said.

Human rights activists, working for East Timorese independence, described it as "not worth the paper it is written on. If Mr Keating and Senator [Gareth] Evans [foreign minister] had any confidence the Australian people would appreciate this agreement, it would have been discussed openly in advance," one said.

Joe Leahy adds from Jakarta: Mr Juwono Sudarsono, an analyst with the National Resilience Institute, an Indonesian think-tank, said the pact was part of moves to strengthen security relations among nations in south-east Asia and the south Pacific in anticipation of the growing domination of Japan, China and Russia.

But it stopped short of ensuring automatic mutual defence co-operation in the event of a threat to either nation.

ASIA-PACIFIC NEWS DIGEST

NZ markets fall on Brash move

The New Zealand stock market lost nearly 27 points off its main index yesterday after Mr Don Brash, Reserve Bank governor, announced he was tightening monetary policy in response to the government's announcement of significant tax cuts. The NZSE 40 index slipped 26.82 points to 2,121.78, more than erasing Wednesday's buoyancy when it rose 12.88 after the government announced NZ\$1bn (US\$649m) tax cuts, to take effect next July shortly before general elections.

The market's mood had been boosted by the Treasury's accompanying positive statements on the fiscal position and growth prospects over the next three years.

Mr Brash said short-term domestic interest rates and the trade-weighted currency would have to rise over the next two quarters to counter risks of higher inflation next year. Real risks existed of inflation breaking through the 0.2 per cent target range unless the bank kept a firm grip on monetary policy.

Terry Hall, Wellington

Japanese businesses spend more

Japanese companies have started to spend more on plant and equipment, but the number of business collapses continues to rise, the latest batch of economic data show. Corporate capital spending in the three months to September rose 5.1 per cent against the same period last year, the finance ministry announced yesterday. That came after a 1.9 per cent year-on-year rise in the three months to June, the first increase in three and a half years and proof that capital investment might have hit bottom, an official said.

But if the strong are gearing up for recovery, the number of failures continues to grow. Teikoku Data Bank, a credit research agency, said yesterday there were 1,237 corporate bankruptcies in November, up 5.2 per cent on the same month last year and the 10th monthly increase running.

Corporate casualties' liabilities of ¥771bn (\$9.5bn) last month bring total liabilities left by collapsed companies to just over ¥7,900bn in the first 11 months of this year – a record. Cost-cutting by big companies continues to depress profits at their subcontractors, the backbone of the industrial economy.

William Dawkins, Tokyo

Loan companies under threat

The Japanese government may seek criminal charges against officials of the country's debt-ridden *jusen*, or housing-loan companies, and the delinquent borrowers, Prime Minister Tomiichi Murayama said yesterday. "The government will handle individual cases and disclose them to the public," he told a parliamentary budget committee, pledging more disclosure of housing-loan companies' bad loans before considering the use of public funds to cover the losses.

The announcement comes as tensions are heightening over the liquidation of the *jusen* and the method of dividing up the losses. Mr Murayama has promised to present a solution to the problem on December 20, but talks between the ministry of finance and agriculture ministry, which oversees the agricultural co-operatives with large amounts of outstanding loans to the companies, have so far failed to produce a half-out scheme.

The banks are unhappy with the refusal by agricultural co-ops to share in the losses.

Emiko Terazono, Tokyo

■ China's consumer price index rose 11.3 per cent in November over the same month a year earlier, giving aggregate consumer price inflation of 17.7 per cent for the first 11 months, the Xinhua news agency said. *Reuters, Beijing*

■ Singapore's industrial output grew 10 per cent in October on a year-on-year basis, the Economic Development Board said. September growth was 11.9 per cent. *Reuters, Singapore*

■ Indonesia's central bank will raise the reserve requirement to 3 per cent from 2 per cent, from February 1. *Reuters, Jakarta*

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Uproar as Nigerians challenge regime

By Paul Adams in Lagos

Civilian politicians from throughout Nigeria challenged the military government's three-year transition programme at a national meeting in Lagos yesterday.

The meeting became rowdy when the man who inspired the forum, elderly ex-governor Mr Michael Ajasin, condemned the military government and called for the immediate release from detention of Chief Moshood Abiola and recogni-

tion that he was the winner of the presidential election annulled in 1993 by the army. An attempt by one delegate to get endorsement of Mr Ajasin's proposals provoked uproar and a fight was started by intruders, who according to official organisers of the meeting had been sent by the government to cause disruption.

Mr Ajasin said that in one generation Nigeria had changed from the great black hope to a big black sheep and described the political crisis,

the decline of the economy, the collapse of social services and the international isolation of Nigeria as intolerable.

Mr Ajasin proposed the creation of a committee of civilians to negotiate with the regime for an early end to army rule, not in 1997 as suggested by the Commonwealth but in 1994.

He also said there must be a code of conduct, a view backed by Mr Shesh Shagari, the last civilian president who was deposed by an army coup in

1988, in a speech read in his absence.

Finally, Mr Ajasin rejected the military's proposals for power rotation between six regions and said that Nigeria needed a truly federal structure giving autonomy to each region.

In October, Gen Sani Abacha, the regime's leader, pledged to lift the ban on party politics and to install a system of power rotation between six regions.

Although this first independent meeting of civilian leaders since Gen Abacha seized power two years ago exposed old divisions between the north and south of the country, the regime can expect opposition from civilian politicians at home, as well as condemnation of army rule from the international community.

There has been no official government comment on the meeting but Police Inspector General Ibrahim Comnase, a member of the ruling council, said on Wednesday that politi-

cians were free to meet after the announcement of the transition to civil rule programme.

The pressure to restore Africa's most populous nation to democracy has intensified since the hanging last month of nine minority-rights activists, including writer Mr Ken Saro-Wiwa.

Western nations have taken several measures, including an arms embargo and downgrading of their representation, while the Commonwealth has suspended Nigeria.

Japan is due today to approve the dispatch of troops on a United Nations peacekeeping mission to the Golan Heights, the first Japanese military involvement in the Middle East.

The agreement, finalised by a security panel yesterday for today's cabinet meeting, ends nearly a year's debate over whether to send such a mission. Foreign ministry officials feared that uncertainty related to Japan's attempts to take a stronger role in assisting stability in the Middle East, source of three quarters of its oil imports.

Japan will send 111 lightly armed men to join the UN Disengagement Observers' Force, to replace a Canadian team, on January 15 and stay until the end of next August.

The main point of controversy between the three members of Japan's coalition government of conservatives and socialists was over what kind of arms the men should carry, consistent with the rules of a pacifist constitution. In the end, the coalition agreed to follow the existing Canadian team's example and permit small arms for self defence, a pistol for each serviceman and two light machine guns between them.

William Dawkins, Tokyo

INTERNATIONAL NEWS DIGEST

Japan to send troops to Golan

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William Dawkins, Tokyo

William Dawkins, Tokyo

Yemen tries to defuse Saudi border tensions

By Robin Allen in Dubai

Yemen is to hold talks with Saudi Arabia in an effort to defuse tensions between the two nations after a renewed outbreak of border clashes last week.

Officials in Sanaa, the Yemeni capital, said Sheikh Abdullah Al-Ahmar, Yemen's parliamentary speaker, would visit Saudi Arabia tomorrow for discussions with Prince Sultan Bin Abdul-Aziz, the Saudi defence minister.

The Yemeni government said there had been clashes near Al-Kharakhir, 100 km west of the Yemen-Oman border in the northern part of the Mahrah area in territory claimed by Yemen. A Yemeni official said three Saudi infantry and armoured brigades had moved into the border area with Yemen at the weekend.

Western oil companies have concessions all along the un-demarcated Saudi-Yemen border, but most have stopped

operations pending a lasting settlement of the dispute.

Tension rose in Sanaa following the reported fighting, less than a year after the country signed a memorandum of understanding with the Saudis to solve the 61-year-old dispute.

The memorandum, signed in February, reconfirmed the existing demarcated border from the Red Sea 800 km inland to Jebel Thaur near the Saudi town of Najran; and established a Saudi-Yemen group to define the remaining 1,500 km of undemarcated border up to their joint frontier with Oman. It also allowed for the establishment of a joint military committee whose job is to avert and, if necessary, control military incidents along the border.

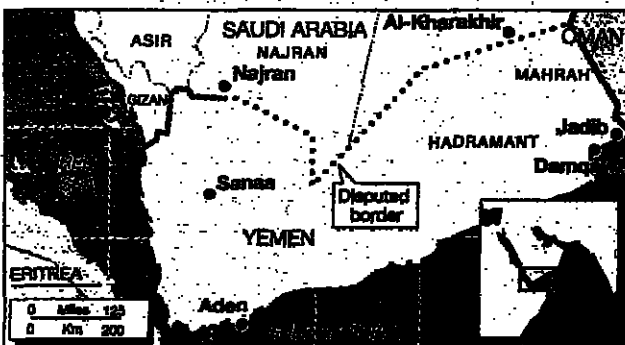
Relations between the two appeared to have improved since the agreement and President Ali Abdullah Saleh's "reconciliation" visit to King Fahd last June. This was the first heads-of-state contact since

Yemeni incursions Saudi wrath in August 1980 by refusing to support UN sanctions on Iraq in the aftermath of its invasion of Kuwait. Relations were further soured last year following accusations by northern Yemeni officials that Saudi Arabia was backing the south in Yemen's civil war.

Yemeni concern is heightened by what officials discern to be Saudi Arabia's motive behind last week's border incident. According to an official in Sanaa, Yemen has agreed to discuss an extension of the Saudi oil pipeline system across Yemen territory to the Indian Ocean on a basis similar to other countries such as Turkey and Syria which allow pipelines to the Mediterranean.

The government is willing to talk in terms of leasing a pipeline to the Saudis so they can avoid the bottlenecks of the Bab al Mandab strait (at the entrance to the Red Sea) and the Strait of Hormuz (at the entrance to the Gulf). But "the Saudis are not content with that. They have proposed a perpetual lease amounting to sovereignty over a 50-mile wide corridor on Yemeni territory running the full length of the Yemen-Oman border," Yemen, the official said, "is not interested in talking about leasing its territory."

The black market rate of the Yemeni rial fell to YR125 to the US dollar after the border clash, from YR115 last month. The official rate is YR50 to the dollar.



Palestinian detainees are marched into an Israeli police station after clashes with troops in Bethlehem. Israeli occupation of Christ's birthplace will end on Monday

Pope 'backing for Israel'

By David Gardner in London and Robert Graham in Rome

Pope John Paul said yesterday he recognised Jerusalem's "double role" as capital of Israel and home to the three great monotheistic faiths - Christianity, Islam and Judaism - according to Mrs Leah Rabin, widow of Mr Yitzhak Rabin, the Israeli prime minister assassinated last month.

The remarks, if confirmed, would amount to a propaganda coup for Israel, whose government insists it will keep all of Jerusalem, including the Arab

east occupied in 1967 and subsequently annexed, as the capital of the Jewish state.

The Pope "said Jerusalem has a double role. It is the capital of Israel and it's the capital of the three faiths," Mrs Rabin said after an audience with the Roman Catholic leader. "It was clearly said; I understand that the Vatican may have a problem with a statement like this," she added.

Negotiations on the future of Jerusalem are due to start between Israel and the Palestinians in May, as part of the accords on Palestinian self-gov-

ernment in the Israeli-occupied West Bank and Gaza. But Israel's new prime minister, Mr Shimon Peres, last month made clear that the question of Israeli sovereignty over the whole city was "politically closed" but "religiously open".

Israel's strategy is to seek a quasi-Vatican status for the holy city, keeping sovereignty but at the same time securing international endorsement for Jerusalem as a shrine open to all religions. The remarks Mrs Rabin attributes to the Pope square exactly with what Israel wants.

Moslem leader is 'released'

Mr Abdelaziz Yassine, Morocco's most prominent Islamist leader, is no longer under house arrest, members of his movement, Al Adl wal Ihsan (Justice and Charity), said yesterday. Mr Fathallah Ansalan, a member of the executive council of Morocco's largest Islamist grouping, said he was allowed to visit Mr Yassine late on Wednesday for the first time in six years.

Police continue to guard the house in Sale, near Rabat, he said, but are no longer barring visitors.

The move, which Moroccan sources say follows a palace decision, comes at a time of increasingly open debate about human rights and highlights King Hassan II's policy of tolerance towards an Islamist movement that has been gaining adherents this year among university students. Morocco's Islamists - most of them organised in four different movements - are officially barred from setting up parties, denied legal status as associations and kept under a close watch.

But they are allowed to gather, arrange social events, publish newspapers and preach a stricter adherence to Islamic values. None of the groups advocates violence. *Roula Khalaf*

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NEWS: UK

Phone number ruling boost for telecoms competition

By Alan Cane

Britain's Monopolies and Mergers Commission yesterday demolished a major barrier to increased competition in the UK telecommunications market when it ruled that customers would be able to retain their telephone numbers when changing operators.

The decision also sent a clear signal to British Telecom, the UK's dominant telecoms operator, that the commission broadly supports the measures being

advanced by Mr Don Cruickshank, the industry regulator, to promote competition.

The MMC ruling settled a dispute between BT and the regulator by setting out a framework for how the costs of number portability should be split between rival companies.

It said BT should bear 70 per cent of the costs, the lion's share, against 30 per cent for the new operator over the next five years. According to Mr Cruickshank, BT's best offer would have resulted in a 15:85 split in its favour.

BT and Mr Cruickshank have been at odds in recent months over several regulatory proposals. When they are unable to agree on a particular measure, it must be referred to the MMC.

Mr Cruickshank referred the question of number portability to the MMC in April this year after BT refused to accept an amendment to its operating licence. This would have allowed the regulator to decide who should pay the cost of switching numbers.

The question of costs, rather than

portability itself, which is universally seen as desirable, is the first contentious telecoms issue on which the MMC has been asked to rule. It was seen as a litmus test of the MMC's attitude to Mr Cruickshank's efforts to reform the regulatory regime. Yesterday, observers said the ruling was a victory for Mr Cruickshank.

The ruling is of critical importance to cable television operators, which are allowed to offer both television and telephone services over their networks.

They have complained that the lack of number portability has been the biggest single obstacle to winning subscribers away from BT.

Mr Richard Wooliam, director general of the Cable Communications Association, which represents the UK's more than 30 cable companies, said it was: "A major victory for cable and for consumers".

One cable operator said the MMC had "rapped BT's knuckles. If BT had seen sense a year ago, this would not have been necessary".

Mr Cruickshank said yesterday it

was a good day for telephone customers. He expected portability would generally be available in the spring of next year. BT and several cable companies have been carrying out technical trials to test portability procedures.

BT said welcomed the MMC's "well balanced, reasonable terms." It believed that as a result of the ruling it would be up to £60m better off.

BT said that under Mr Cruickshank's original plan, it would have had to pay the entire costs of portability.

Legal action considered over 'mad cow' rules

By Deborah Hargreaves

The British government is considering prosecuting three slaughter houses which failed to comply with regulations on removing the spinal cord from beef carcasses because of bovine spongiform encephalopathy, widely known as "mad cow" disease.

If the plants are prosecuted by the Ministry of Agriculture, they could face stiff fines.

Under rules introduced in 1989, the spinal cord must be removed from cattle carcasses and destroyed because it can carry BSE.

"We are taking a very robust line with plants that fail to meet these regulations," said Mr Johnston McNeill, chief executive of the Meat Hygiene Service, the government agency responsible for slaughter houses.

Mr McNeill said the agency had stepped up the number of inspections it carries out on animals before and after slaughter.

Inspectors recently found that 17 abattoirs had failed to remove the spinal cord properly which led to the government tightening the rules.

The use of the entire bovine vertebral column - which includes the spinal cord - has now been banned in all meat products.

The government yesterday reiterated its reassurances to

the public about the safety of eating British beef. "British beef has never been safer than in December 1985," said Professor John Pattison, who heads the government's spongiform encephalopathy advisory committee.

The committee, which monitors BSE and the human equivalent Creutzfeldt-Jakob disease, announced it was appointing four new members yesterday to broaden the expertise available to it. Prof Pattison said it was difficult to acquire evidence fast enough to prove the lack of a link between BSE and CJD because of the long incubation periods for both diseases.

Some consumers are turning away from beef because of fears over BSE, according to the Meat and Livestock Commission, the industry's promotional body. But prices have begun to stabilise after big falls last week as some farmers kept cattle back from auction until the price improves.

Mr Ian Smethers, livestock auctioneer at Midland Mart, Banbury, says he sold 600 bulls yesterday which is a lower rate than usual, but prices improved by about 5 per cent after dropping by 10 per cent last week.

"Last week, it was very depressing talking to people here, but today farmers went out with half a smile on their faces," he said.

Siemens plant marks expansive ideas

By Paul Taylor

The construction of Siemens' new £1.1bn (\$1.68bn) chip plant in north-east England is part of an expansion programme being undertaken by the German electronics group, designed to capitalise on the dramatic turnaround in its semiconductor operations.

Today's cornerstone laying ceremony at Siemens' new Tyneside site, attended by Mr Michael Heseltine, the UK's deputy prime minister, and top executives of the company, underlines the remarkable speed with which a project of such complexity is being driven forward.

Those involved with building the facility are committed to completing construction of the first production module on November 4, 1996. Equipment will then be installed so microchip production can begin by mid-1997.

Siemens has had a long association with semiconductors. In the late 1980s it faced competition from the Far East, leading to a string of heavy losses for semiconductor operations, part of its components division.

But in recent years Siemens' semiconductor group has staged a remarkable turnaround, posting its first profits in 1993-94 helped by strong demand and a successful restructuring operation.

Semiconductor sales have more than doubled in the last two years to DM4.2bn (£1.91bn) and the group is now the most profitable part of Siemens' business, generating DM800m of earnings in the year ended September 30.



Field of dreams: Siemens' Heinrich Hamann on the site which will become the world's most advanced semiconductor plant

Mr Jürgen Knorr, head of the semiconductor group, says he is determined to double sales again by the end of the decade. International business outside Germany accounts for more than 60 per cent of sales which cover a broad spectrum of products including about 3,000 different semiconductors and 2,500 integrated circuits or chips, together with optoelectronic components such as light-emitting diodes.

Since the restructuring, the group, which employs over 13,000 people in eight plants worldwide, has focused on the telecommunications, data processing, automotive, industrial and consumer electronics and smartcard markets.

The Tyneside facility will produce application specific integrated circuits (ASICs) - electronic devices which are used in a wide range of products including mobile telephones, cameras and cars.

The plant is part of a DM3bn investment programme sanctioned by Siemens' board in the summer which also includes investing an additional DM500m in Siemens' main power semiconductor manufacturing facility in Villach, Austria.

In addition, the group already supplies three generations of memory chips to its internal and external customers. One and 4Mb memory chips are manufactured in

Regensburg, Germany, while 16Mb chips are produced jointly with International Business Machines in France.

Meanwhile, as part of its efforts to become a large producer of computer memory chips, the group has spent DM2.7bn on the construction of a microelectronics centre in Dresden which will provide 1,500 engineering jobs and will eventually produce the 356-megabit memory chips jointly developed by Siemens with IBM and Toshiba.

Partnerships such as these have been a key part of Siemens' semiconductor strategy and have helped the German group close the technology gap with its Far East rivals, particularly those in Korea. "We

have reduced the gap significantly," says Mr Knorr.

Underscoring its renewed confidence Siemens confirmed in October that it will work with IBM Toshiba and Motorola, a new partner, to develop future generations of highly advanced semiconductor chips including a 1 Gigabit device capable of storing 100,000 double-spaced pages of typewritten text.

Mr Knorr says the next step is to go for growth, and Tyneside is part of that plan. With the world semiconductor market estimated to be worth at least \$180bn by the end of the decade, there is still plenty of room for growth.

Eau de mulled wine in store

By Daniel Green

Shoppers from London to Lancashire should notice a hint of mulled wine in the air when they next step through the doors of their local Woolworth's.

But the retailer does not sell alcohol. The smell is the result of Woolworth's decision to fill 20 of its stores with "a seasonal aroma to enhance the festive season".

The winner of the contract to provide the smell was BOC Group, the UK's biggest industrial gases manufacturer and supplier of helium for Woolworth's Christmas balloons.

For Woolworth, the mulled wine smells are the olfactory equivalent of tinsel and holly - part of the drive to be more imaginative in point-of-sale marketing. But BOC's gases engineers are celebrating the commercial breakthrough of a technology that it hopes will create a new market.

By putting deodorants into the system BOC wants to improve the atmosphere in the darkest of pubs and clubs. Also on offer are the odours of freshly baked bread or Christmas trees and sandalwood. The smoking gun smell might appeal to video games manufacturers. There is even a non-specific "clean smell" which is being tested in the foyer of a multiplex cinema somewhere in England.

The secret of the technology is that the fragrances are first dissolved in liquid carbon dioxide.

The solution can be stored in ordinary gas cylinders and connected to the air conditioning system with a patented "aroma dispenser".

The release of the gas, for a few seconds each hour, is controlled by a timer.

The technical breakthrough made by BOC engineers was to find off-the-shelf fragrances from specialist chemicals manufacturers that would dissolve in liquid carbon dioxide.

Normally, manufacturers dissolve their fragrances only in water, alcohol or wax.

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5. Bids must be in writing and should be submitted in a sealed envelope marked only with the name of the enterprise.
6. Bids must be received at EPA, Rävala pui 6, EE0105 Tallinn, Estonia, no later than 2:00 p.m. local time, on January 25, 1996 (the "closing date"). Bids will thereafter be opened immediately. Bids must be denominated in Estonian Kroon (EEK) or Deutsche Mark (DEM) and shall remain valid for one hundred and twenty (120) days after the closing date.
7. Bids must be accompanied by a bond of EEK 400,000 (four hundred thousand Estonian Kroon) or DEM 50,000 (fifty thousand Deutsche Mark) in the form of an irrevocable bank guarantee valid for one hundred and twenty (120) days after the closing date. The bid bond must be payable on first demand and will be forfeited if the bidder either fails to hold as bid open for the required period or refuses to sign a contract in accordance with its bid.
8. EPA will decide on the bids within one hundred and twenty (120) days after the closing date. Bidders may negotiate their bids with EPA prior to the closing date. EPA is entitled to accept a bid other than that with the highest purchase price or may reject any of the bids at any time.
9. The privatization of the enterprise will be carried out according to applicable Estonian law.

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GOVERNO DA BAHIA

BIDDING NOTICE

INTERNATIONAL PUBLIC BIDDING EDICT No. 005/95
TOURISM DEVELOPMENT PROGRAM FOR BRAZIL'S NORTHEASTERN REGION- PRODETUR-NE

REPÚBLICA FEDERATIVA DO BRASIL

Bahia State Government
Habitation, Sanitation and Water Resources Bureau - SRHSH
EMBASA - Water and Sanitation Company of the Bahia State

The EMBASA - Water and Sanitation Company of the Bahia State, a mixed economy organization affiliated to the Habitation, Sanitation and Water Resources Bureau (SRHSH) of the Bahia State Government, holder of the Taxpayer Roll No. 13.504.675/0001-10, through its Bidding Commission, hereby announces that on the 6th of February of 1996, at 9:30 a.m., in the Meeting Room of the Bidding Permanent Commission located at Av. Luiz Viana Filho, C.A.B., Salvador-BA, Brazil, it shall be receiving Tenders and Qualification Documents regarding the execution of the works for the implementation of the Sewerage System in Porto Seguro as described in the Edict.

The resources for the implementation of the works that are subject of this Edict will be originated in the PRODETUR-NE - Tourism Development Program for Brazil's Northeastern Region, which is partially funded by resources guaranteed in the Loan Agreement No. 84/LOC-88 settled between the IDB and Banco do Nordeste do Brasil S/A (BNB), and the Bahia State corresponding financial counterpart, according to the Budgetary Act No. 670/84 of December 28, 1994, and Decree No. 3986/95 of February 7, 1995.

The Edict complete documentation may be acquired at EMBASA, Av. Luiz Viana Filho, C.A.B., Salvador-BA, Brazil, from December 20, 1995, to January 01, 1996, from 08:00 a.m. to 12:00 p.m., and from 2:00 p.m. to 06:00 p.m. upon payment of R\$350,00 (three hundred and fifty reais).

Isolda Meira Freire
President of the Bidding Commission

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GOVERNO DA BAHIA

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Brazilian and overseas companies proceeding from the Inter-American Development Bank (IDB) member countries may take part in this bidding.

The resources for the implementation of the works that are subject of this Edict will be originated in the PRODETUR-NE - Tourism Development Program for Brazil's Northeastern Region, which is partially funded by resources guaranteed in the Loan Agreement No. 84/LOC-88 settled between the IDB and Banco do Nordeste do Brasil S/A (BNB), and the Bahia State corresponding financial counterpart, according to the Budgetary Act No. 670/84 of December 28, 1994, and Decree No. 3986/95 of February 7, 1995.

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Isolda Meira Freire
President of the Bidding Commission

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LEGAL NOTICES

In the matter of
Theophile Enterprises Limited
In the matter of
the Cyprus Companies Law Cap 113

Notice is hereby given that the creditors of the above-named company which is being voluntarily wound up are required on or before the 15th day of January 1996 to send in their full names, their addresses, and descriptions, full particulars of their debts or claims and the names and addresses of their solicitors (if any) to the undersigned Mr. Anthony Hajj Roussos, F.C.C.A. of Julia House, 3 Th. Derris Street, PO Box 1612, CY-1591 Nicosia, Cyprus, the joint liquidator of the said company, and if so required by notice in writing from the said liquidator, to come in and prove their debt or claim at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such date as is proved.

Dated the 15th day of December 1995

Anthony Hajj Roussos
Joint Liquidator

In the matter of
Theophile Enterprises Limited
In the matter of
the Cyprus Companies Law Cap 113

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Dated the 15th day of December 1995

Anthony Hajj Roussos
Joint Liquidator

Henry Jones & Co Limited is reventually
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5 October 1995

Notice is hereby given, pursuant to section 46(2) of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above-named company will be held at 1 East Parade, Sheffield, S1 2ET on 2 January 1996 at 10.30 a.m. Creditors whose claims are wholly secured are not entitled to attend or be represented at the meeting. Other creditors are only entitled to vote if they have delivered to us at the address shown below, by no later than noon on 1 January 1996, written details of the debt they claim to be owed from the company, and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986; and if they have been lodged with us any proxy which the creditor intends to be used on his or her behalf.

Dated: 7th December 1995

Signed: D.J. Stokes
Joint Administrative Receiver
Company & Liquidator,
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MANAGEMENT

JOHN KAY

Threats to Bill Gates and the Internet



As Bill Gates tries to come to terms with the Internet, we see one of the most unusual confrontations in business history. A standard that is owned by a single company meets a network that is owned by nobody at all.

Networks and standards are common across many businesses, especially those related to communications. The National Grid, sold this week to private investors, was a visionary product of the 1930s which enabled any electricity user in England and Wales to be supplied from any power station in the same territory. BT's network allows any caller in Britain to be connected to any other, and a link between its network and that of France Telecom allows any caller in Britain to be connected to anyone in France. So we have road networks, rail networks, networks of gas and oil pipelines.

Networks rarely thrive, or even come into existence, if they have more than a small number of owners. Networks depend on co-ordination and on agreed network protocols - protocols which are based on agreed technical specifications and accepted codes of behaviour. As the number of participants increases, the problems of holding all of them together multiply rapidly, and the apparent opportunities to gain competitive advantage by drifting away from the crowd become irresistible.

So there is no coach network to speak of; there are just too many operators. There is an airline network of sorts, but it works most effectively with the "hub and spoke" forms of operation, when a single airline controls most of the flights to or from one destination. And the still unresolved problem of rail privatisation is how to reconcile the advantages of network co-ordination under single ownership with the competitive benefits of allowing anyone who wants to, to run trains. The fewer the owners, the more effective the network.

This is not only true of technical networks. Social networks have

the same characteristics. Without a tight central organisation to impose a common culture, they tend to fall apart.

Standards are different. Standards typically exist where one product must interact with another. A train needs a track. An individual who holds a credit card needs to meet a merchant who accepts it. Because both networks and standards require co-ordination, many networks have standards built into them. Most railways operate on a 4ft 8 1/2ins gauge. We drive on the right (or left) hand side of the road. Air traffic controllers everywhere talk English (of a kind) to each other.

These examples illustrate a key commercial difference between a network and a standard. Networks which become dominant are owned by a small number of people; standards which become dominant are not owned by anyone. Standards become dominant through wide adoption and an important reason why they are widely adopted is that they are

The classic battle between open and closed standards was fought in the video cassette market

freely available. If Henry Ford had been able to patent driving on the right-hand side of the road, or if users of English had to pay a licence fee to the authors of the King James Bible, it is likely that we would drive on the left and speak French.

Even those standards that are proprietary are widely used because the proprietor does not restrict or charge for their use. Take Philips' compact cassette, for example. The classic battle between open and closed standards was fought in the video cassette market. JVC's open licensing policy for its VHS standard meant there were soon many more users of VHS than of Sony's proprietary Betamax. So there was far more software for VHS. VHS increased its lead and the Betamax standard died.

Which brings us to the two exceptions from which we began. Microsoft dominates operating systems for personal computers, through MS-DOS and Windows. This is almost the only example, and certainly by far the most profitable example of a standard which is controlled by an individual company. Imagine owning exclusive rights to English, or to calculus, or being able to charge everyone who followed your advice to drive on the left-hand side of the road. You would be rich beyond the dreams of avarice. And Bill Gates is.

It was a curious chapter of accidents that brought this about. IBM established a standard in the personal computer market, as JVC had done for video recorders. And as for JVC, it happened because the standard was an open one, and probably would not have happened had the standard not been an open one. After all, despite Apple's outstanding innovations, their insistence on keeping their systems to themselves has restricted their products to enthusiasts. But royalties on the IBM operating system accrued to Microsoft. It was as though the British government and its army and navy had promoted the use of English around the world, but negligently left a monopoly of English dictionaries in the hands of Oxford University Press.

The Internet is the most successful example of a network which no one owns and controls. There was a different chapter of accidents here. The US government and its agencies created the basis for the network, and then simply abdicated control. It was as if BT had built a national telephone system, and then vanished from the scene.

So have the rules of the game changed? Can Microsoft maintain its dominance of the world computer market? Is there a long-term future for the Internet unless it falls into the hands of a small group of firms? The answer to both questions is probably not. The development of new information technologies is changing much of our lives. But it does not change the basic laws of business and economics.

Ericsson faces upheaval as it focuses more on the mobile phone market, writes Christopher Brown-Humes

People mover

You have a leading market position in one of the world's fastest growing industries. Yet while one part of the business booms, another is hit by intense competitive pressures. What do you do?

The answer according to Ericsson - the Swedish telecoms group striving to maintain its dominance in the world's mobile phone market - is to shift staff, resources and whole factories from one division to another.

In what must be one of the more ambitious reorganisation programmes of the moment, Ericsson is moving thousands of staff and at least three factories from its public telecoms unit - dealing mainly with fixed networks - to the radio division housing its mobile phone businesses. The aim is to make the public side leaner and more profitable - competition between customers there has been driving down prices - while ramping up volumes in the mobile operations where orders are growing rapidly.

Ericsson's recent nine-month results highlighted the split nature of the company's performance. While the group's mobile telephone sales rose 50 per cent, driving a broader 42 per cent rise in the radio division, the public telecommunications division grew by a relatively sluggish 11 per cent.

Underlining its confidence in the mobile side of the business, Ericsson predicts there will be 350m cellular subscribers worldwide at the end of 2000, compared with 88m in mid-1995.

The intra-company migration is part of a broader upheaval which will affect as many as 30,000 people - nearly four in 10 of Ericsson's 83,000 staff - over the next three years. It will take place alongside a recruitment programme which has already added 8,000 jobs to the radio business in the last 12 months.

Nor should it be seen in isolation from the group's broader efforts to enhance its position as the world's leading manufacturer of mobile phone infrastructure (with a 40 per

cent market share based on the number of subscribers hooked up to Ericsson systems) and the third largest producer of handsets. In October it successfully completed a SKr7.8bn (£700m) rights issue - the largest in Swedish corporate history - giving it extra muscle to take on some of its deep-pocketed competitors. And it maintains a research and development budget, which at 20 per cent of sales, is relatively much larger than its rivals.

Ericsson argues that moving staff, and not making them redundant, is not just a caring solution: it is also a sound business move.

"We could not have expanded the radio side as rapidly as we have done if we had not had the opportunity to reduce the public telecoms side," says Lars Ramqvist, Ericsson's chief executive. Building new facilities and training staff from scratch would have been much slower, he argues. The added advantage is that the group avoids the large redundancy costs facing some of its competitors.

But Ericsson acknowledges the process has been disruptive and that it cannot offer all the staff being cut from the public side a place in another part of the organisation. In the first phase of the overhaul, the public side is looking to cut 5,000 jobs, reducing levels to 24,000 employees by the end of next year. The pattern so far suggests at least half the total will switch to radio. Most of the jobs will be lost through efforts to increase the efficiency of the customer supply flow - the process initiated by the receipt of an order and completed with the payment of a bill.

Manufacturing and administration staff will be the main casualties. There will be some job cuts in product development, but that is because of a change in strategic thinking rather than because activity is being scaled back. Most of the public side's product development work is centred on broadband systems that will facilitate the convergence of data, voice and image at the heart of the multimedia revolution.



Making the right moves: Ericsson's chief executive Lars Ramqvist

tion. But the multimedia market has taken off more slowly than Ericsson expected, hence its decision to collaborate with other companies, as shown by its recent link-up with Marconi. "We believe we can get a stronger and more complete broadband portfolio this way," says Anders Igel, head of Ericsson's public telecoms unit. The other element to the overhaul is a greater emphasis on outsourcing, which is expected to lead to the loss of around 2,000 jobs.

Igel says the restructuring affects Ericsson employees inside and outside Sweden. In Sweden, factories at Katrineholm, Nynäshamn and Visby are switching from the public to the radio side. Instead of manufacturing AXE systems and products - AXE is Ericsson's world-renowned digital switch - they will make base stations for mobile phone networks. The radio division has become established in southwest Stockholm to facilitate other staff transfers.

Overseas, the reorganisation is helped by the fact that the public and radio arms already share many of the same facilities. Once mobile operations account for more than 50 per cent of production, responsibility for these units is likely to pass

to the radio side. Manufacturing capacity has already been switched between the two in Mexico. Units in Italy and Spain are facing some of the biggest changes, says Igel.

According to one estimate, the job reductions will slash the public telecoms division annual operating costs by up to SKr2.5bn, or 10 per cent. If so, it represents a big saving for what Igel insists are relatively modest restructuring costs. He says there have been few personnel relocations, modest retraining needs, and a limited requirement to change manufacturing equipment.

Igel emphasises that the changes are a sign of Ericsson's increased commitment to public telecoms. "The market for fixed public networks will grow 5-12 per cent annually. Our ambition is to grow twice as fast," he says. But he also puts the process in the context of the group's desire to concentrate on its core strengths in switching, networks and radio.

"There is a massive change in the competence requirement going on in this company," he says. "The result is that manufacturing and hardware are decreasing in size, while the emphasis on product development, software and systems is increasing."

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COMMENT & ANALYSIS



Philip Stephens

Beyond Emu

Pro-Europeans need a strategy to protect the Franco-German alliance if France cannot meet the conditions for monetary union

It is time for those who like to call themselves good Europeans to face some harsh truths. If the citizens of the European Union notice it at all, they will view the Madrid summit with supreme indifference or quiet contempt. Their leaders may be vexed by the choice of a name for a single currency. But, save perhaps for a few leftwing intellectuals on the streets of Paris and a handful of rightwing Tories in the House of Commons, the Maastricht criteria for economic and monetary union find no place in the preoccupations of the people. Their concerns lie with a faltering economic recovery, with the permanent insecurity which comes with global competition, and with widening cracks in Europe's welfare systems.

The post-Maastricht promise to bring the EU closer to its citizens has been broken. It is not, as too commonly supposed in Britain, the fault of the bureaucrats of Brussels. In so far as it was given a mandate by its political masters, the European Commission has fulfilled it.

It produces fewer intrusive directives and instead promotes more serious research on the competitive challenges which will decide Europe's living standards for decades ahead. Sure, the Commission has its federalist dreamers. It always will. But governments must shoulder the blame for the ever more dangerous dislocation between leader and citizen. Those who believe that Europe must be more than a collection of nation states should be worried.

I am conscious as I write that many among my pro-European friends regard such sentiments as heresy. The Eurosceptics are already gloating on the sidelines. To admit that the blueprint agreed at Maastricht four years ago might have been over-ambitious would be to give more succour to the Thatchers, Tobbits and Lamonts. Better to trust that Hel-

mut Kohl will outwit the Bundesbank, and Jacques Chirac the French trade unions. Without a single currency, one prominent British Europhile told me recently, the whole enterprise will fracture. As things stand, there is truth in that judgment. But what an indictment of those who promote the European cause. There are other projects worthy of the attention of Messrs Kohl and Chirac, González and Dini.

Bosnia could hardly be a more painful reminder of the need to add substance to the promise of a common foreign and security policy. The union's enlargement to embrace the emerging democracies of the east is a political as well as a moral imperative. Closer to home, structural unemployment looms as an ever-larger threat to the social cohesion upon which political stability depends.

None of this is to accept a Eurosceptic agenda. A single currency may well prove a natural as well as a necessary extension of the single market. If so, it will be achieved, even if the present deadline slips. Nor is it certain, as many British sceptics now assume, that the deadline will be missed. The present pessimism reflects the economic stagnation of the past few years. A burst of strong growth would transform the

Among British sceptics, the fervent hope is that delay or abandonment of a single currency will rip apart the Franco-German alliance

outlook. But making the achievement of Emu by January 1 1999 the *sine qua non* of future integration is simply to fall into the sceptics' trap.

Among British sceptics, the fervent hope is that delay or abandonment of a single currency will rip apart the Franco-German alliance. Deprived of the motor of integration, the union could be stripped down to the minimal legal framework needed to operate the single market.

This ambition, of course, is entirely oblivious of history. The Bonn-Paris axis guarantees British as well as European security. The sceptics conveniently forget that Britain fights wars in Europe when Germany and France are in conflict.

The task for pro-Europeans is to construct a strategy which protects the Franco-German alliance from the possibility that France will not meet the conditions for Emu before 1999. A start can be made at next year's intergovernmental conference. Institutional change is essential if the union is to make room for the Poles and the Estonians, the Czechs and the Latvians.

But fiddling with the number of commissioners or the weighting of votes in the Council of Ministers will be worthless without more substantive reform. Enlargement to 20 or 25 requires a vision different to that of Monnet and Schuman. It will be successful only if the present 15 address the need for reform of the Common Agricultural Policy and the structural funds. And an effective foreign and security policy in post-communist Europe demands that the union make a success of intergovernmentalism.

In all this, of course, Britain should play a pivotal role. But although John Major tells us he has a message to take to his partners in Madrid, the prime minister will not have a voice. His European counterparts are all too aware that Mr Major's strategy is shaped not by a vision of Europe's future

but by the requirement to preserve the facade of unity in his party. Talk to diplomats from Germany and France and they will tell you that, yes, sometimes Britain is right. But the prospectus is tainted by the suspicion of its motives.

As the price of peace in the Tory party, the government has surrendered what influence it might have wielded at the intergovernmental conference. It will veto the institutional changes needed for enlargement. It will bar also any extension of the union's competence into interior and immigration policies. Mr Kohl and Mr Chirac have responded by saying they will press ahead regardless. Mr Major cannot complain. It was he who first promoted the idea of a multi-speed Europe. More likely, though, Germany and France will wait to see if Tony Blair replaces him in Downing Street.

The British approach to Emu bears the scars of sterling's departure from the exchange rate mechanism on Black Wednesday. There are indeed important issues to be addressed if a small, inner core of countries does press ahead with a single currency.

But when Mr Major speaks of a "dawning awareness" across Europe of the risks, his fellow leaders can be forgiven for some puzzlement. Is he worried about the implications for the British economy if sterling is not part of the inner core? Or is he rejoicing at the prospect of a "competitive" pound? As for the great debate Mr Major demands, perhaps it should start at home. I am reliably informed that the terms of the truce in the cabinet preclude any serious discussion of Emu.

It is not enough, though, for good Europeans to play the easy game of exposing the contradictions in Britain's position. On one vital point Mr Major is absolutely right. The union is losing the faith of its citizens. And therein lies the best hope of the sceptics.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Policymakers should come clean on objectives

From Mr Malcolm Crawford.
Sir, In your leader "To cut, or not to cut" (December 13), you concluded that if the chancellor were to keep on overriding the governor of the Bank of England on interest rates he would be saying either that he judges the Bank to be incompetent, or that he believes he is a lucky gambler, or that he intends to ignore his self-imposed target.

You omitted a fourth possibility which would be more likely to justify a reduction in base rates. This is that the target for inflation, the only one that is announced, is not actually the

only relevant target. If inflation were the only target, interest rates would have been rising throughout this year, because inflation has been at or above the targeted 2% per cent, and the average inflation rate for the period from the last measured figure until about two years ahead (which is roughly what the Bank assesses) cannot be assured to lie below that figure.

Of course, if interest rates had been raised, real growth over the same period would be lower and unemployment higher, but if neither of these variables is targeted, such results would be irrelevant.

However, it is clear from both the behaviour and the speeches of the chancellor that he considers growth and perhaps unemployment to be very relevant indeed. His rejection of the governor's advice to raise base rates in the spring makes that clear by itself, quite apart from his statements of hope and intention.

Not for the first time, there is an official policy objective - the inflation target - and an unstated one, which may be either the growth of real gross domestic product or perhaps unemployment. Were this not the case, the setting of

economic policy instruments would be easy; there would be no agonising decisions and choices. Nor is the UK the only country in which policymakers work to two or more objectives, not all of which they are prepared to admit.

In my view, monetary authorities would do better in the long run to come clean about their objectives. But perhaps that would reduce the excitement of occasions just witnessed.

Malcolm Crawford,
76 Abington Road,
London W8 6QT, UK

Right way to close gap

From Mr Paul Hinton.
Sir, I disagree with Michael Prowse ("The charitable urge", December 11) who states that philanthropy is the individual response needed "to close the gap" caused by pressure on government welfare spending. A more appropriate response, based on a sense of collective responsibility, would be to oppose proposed tax cuts that exert pressure on the welfare budget.

Discretionary charitable giving is not a socially responsible mechanism for financing a social safety net. Political advocacy is needed "to close the gap".

Paul Hinton,
264 Lexington Avenue,
New York 10016, US

Franc policy

From Mr Walter Grey.
Sir, Samuel Brittan (Economic Viewpoint, December 7) was doubtless right in saying that ending the franc fort policy does not provide a workable alternative to the Juppé stabilisation programme. However, one need be neither a devaluationist nor a Eurosceptic/Tory Thatcherite to suggest that a new franc fort at a slightly lower, more sustainable level could help ease France's present self-inflicted pain, including a high unemployment rate, without provoking retaliatory measures or competitive devaluations by others. Germany included.

The stabilisation programme, meanwhile, remains the essential bedrock of a stable franc at any level. And it is needed, quite regardless of any "convergence" criteria, in France's own interest.

Walter Grey,
12 Arden Road,
Finchley, London N3 3AN, UK

A fine arena for scientific lectures

From Ms Caroline Walcott.
Sir, If Peter Cave (Letters, December 13) had read the FT article about Stephen Hawking ("Physics superstar with a popular gift", December 9) more carefully, he would have stumbled upon the heart-warming fact that, for the space of one evening, the Royal Albert Hall had been restored to one of its original missions - an arena for scientific lectures - and that this unusual event was a sell-out.

Is it really odd for an enthusiastic audience to fight for places to see a successful British physicist who can explain his subject in ordinary, jargon-free language? Would it have made more sense to Mr Cave if the crowds had massed to attend a repeat of last night at the Proms or a relatively predictable boxing match?

Let us hope that, before another 30 years pass, the Royal Albert Hall will fill up once more with a rave

audience for a chemist, a biotechnologist or any other orator from the scientific domain. Or maybe it could play host to one of the celebrated series of Christmas lectures for children. Let's have an alternative to pantomime for those who have got a bit beyond the cultivation of geraniums.

Caroline Walcott,
285 chaussée de Drogenbos,
1620 Drogenbos (Brussels), Belgium

High cost to UK of French electricity link

From Mr Bob Spears.

Sir, Further to recent reports of the industrial relations crisis in France causing electricity exports to flow through the cross-Channel interconnector, it has not escaped the notice of large electricity consumers whose prices are tied directly to pool prices that these exports are a significant contributor to prices in the pool going as high as a staggering £1.11 per unit (compared with annual average prices of about 2.5 pence).

Normally - and this has been the case almost continuously since the link was opened in 1996 - the flow of electricity is from France into England. Since privatisation of the electricity supply industry, this has been achieved, as noted in a

revealing report into British Energy Policy and the Market for Coal in January 1995 by the House of Commons Trade and Industry Committee, by Electricité de France (EdF) "bidding into the pool at prices far below its costs (0.6 or 0.8 pence/unit) to ensure that it is selected to supply".

The large consumers currently suffering from high prices would feel better if they received benefit at other times. However, after explaining the curious privatisation arrangements under which, instead of the electricity being liable for the fossil fuel levy, it receives the so-called "green ticket" benefit, the select committee concluded that "far from providing cheap electricity, EdF has provided some of the more expensive base-load supplies on the

system". This is because EdF's revenue is largely determined by expensive contracts rather than pool pricing.

We have no wish to deny the French electricity supplies in the current emergency; that after all was an important consideration in the decisions to create and then uprate the link. Nevertheless large consumers, not to say the unemployed miners whose jobs were lost because of the imported electricity, would like someone to explain the commercial benefit to the UK economy from the £1bn or so (in today's money) contribution towards the link.

Bob Spears,
technical adviser,
Utility Buyers' Forum,
P O Box No 9740,
London NW11 7WE, UK

Expect best financial advice to be given

Mr George Lawrence.
Sir, Dearly me - so Barry Riley ("When Which? is not a best buy", December 9/10) believes that if I visit a financial adviser seeking advice I am not entitled to expect the quality of such advice to be any better than that offered by a refrigerator salesman.

Mr Riley considers the thought that a financial adviser should offer "best advice" as an idealised notion.

Mr Riley suggested that the researchers from Which? magazine asked the wrong questions. I suggest that if I am unsophisticated in matters financial and choose to seek advice from a professional then I should not be expected to know which questions are "right" and which questions are "wrong".

Mr Riley also suggests that the solution to the problem of being offered unethical or bad advice by financial advisers is

to pay for it by the hour. No thanks. This industry which has given us Barlow Clowes, Knight Williams, the Great Home Income Plan Scandal, and the even greater mis-selling of pension funds scandal should sort itself out once and for all, or be sorted out by further legislation.

George Lawrence,
42 Palmer Road,
Enfield Town,
Middlesex EN1 1PY, UK

Mixed motives on governance

British investment institutions have traditionally been run by discreet folk who prefer to wield their influence, if at all, behind closed doors. Yet there are growing signs of a more open approach to the exercise of their ownership rights.

One is the move by the trustees of RailPen, which manages nearly £10bn (\$15.3bn) of rail workers' retirement savings, to beef up and reveal publicly its corporate governance policy. Another is a study by Professor John Holland of Glasgow University, published this week by the Chartered Association of Certified Accountants, which found the institutions were providing constructive advice to management on corporate financial performance.

The National Association of Pension Funds, meanwhile, has been telling its members they have a duty to vote. That view has long been urged by Mr Alistair Ross Goobey of Hermes, which manages money for British Telecom, the Post Office, and Hermes, which has been prominent in attacking extended rolling contracts in the boardroom, is expected shortly to publicise its own governance policy.

So after years of being accused of inertia and short-termism, the institutions are suddenly emerging in the guise of Platonic guardians. According to Prof Holland, they have developed an early warning system which is similar to the house bank in corporate Germany. Is this outbreak of virtue too good to be true?

The trouble with studies that rely on interviews with institutional investors is that they tell only half the story. It is

John Plender asks why investment institutions are exercising their rights



hardly surprising if fund managers in such surveys see their influence as far-sighted and benign. Industrialists suggest less flattering conclusions. Many complain that the fund managers' focus is chiefly on the dividend and anything that affects the bottom line this year, but not next.

If you think this is unkind, take a look at the evidence to the Commons trade and industry committee for its report on manufacturing competitiveness last year. Some of the industrial respondents would clearly have liked to shoot these investment sages. So where does the truth really lie?

On the basis of well-documented cases of shareholder activism, it is true that Britain's biggest institutional investor, the Prudential, has acted as a productivity chaser in the boardroom, going back at least as far as its campaign against Sir Bernard Docker at Birmingham Small Arms in the 1950s. It always has a list of

companies where its reservations about governance and performance call for a more intensive dialogue.

No doubt it could have done more. But the Pru has probably been unique in the consistency with which it has been prepared to confront underperforming managements, if need be in public.

What we know of most other institutions is that they do now engage in a more active dialogue. Some have sought to oust bad incumbent management, but probably only rarely. Collective action through bodies like the National Association of Pension Funds or the Association of British Insurers is inevitably subject to a natural tendency towards the lowest common denominator.

As for the proportion of institutional votes actually exercised, it remains dismally low. Many are cast on a knee-jerk basis in favour of incumbent management. This suggests that tradi-

tional habits, including the belief that the way to deal with bad management is to sell the shares, die hard. An equally powerful explanation for inertia is that fund managers are reluctant to act because of potential conflicts of interest.

The fund management arms of merchant banks have been known to vote against the banks' interests. Yet there is a widespread suspicion that most are reluctant to alienate present or potential bank clients. That is a powerful reason, incidentally, for suggesting that votes on substantive issues should be exercised not by fund managers, but directly by pension fund trustees.

On issues of remuneration, many director-trustees and insurance company managers also stand to benefit personally from boardroom inflation. The excuse that "more can be achieved behind closed doors" thus looks highly suspicious. But why, then, are the institutions now sounding off more loudly on governance? It is surely not just a belated response to the Cadbury committee. More likely they seek a governance dividend of some kind. Interestingly, RailPen is proposing a more active stance on strategic matters, as opposed to "hygiene" issues such as pay. It is conscious that shareholder activism at the \$80bn California Public Employees' Retirement System (CalPERS) has helped raise investment returns.

A more cynical interpretation might be that CalPERS has bounced some Brits into open commitment by declaring it will use voting rights more actively in Europe. It makes a good headliner: faceless institutions fear loss of face.

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COMMENT & ANALYSIS

FINANCIAL TIMES

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Friday December 15 1995

Kohl snubs the Baltics

The EU summit which opens in Madrid today will devote most of its time to detailed planning for the adoption of a single currency in 1999 and to defining the terms of reference for next year's intergovernmental conference, which is to revise the Maastricht Treaty. There will also be a preliminary discussion on reform of the common agricultural policy and the structural funds.

None of these discussions will make much sense, however, unless they are clearly related to the EU's historic and strategic mission of the 1990s, which is to extend eastwards the political stability and economic opportunities that western Europe has enjoyed to the last half century. Last week Felipe Gonzalez, the Spanish prime minister, who will preside over the summit, pointedly told the Financial Times that the EU still lacks a strategy for enlargement. That view is certainly shared by the leaders who will attend the summit from countries to which the EU has offered future membership, from Malta in the south to Estonia in the north-east. In the words of Jacek Saryusz-Wolski, Poland's chief negotiator with the EU, "we have been offered no dates for entry, and the route map drawn up by the Essen EU summit [exactly a year ago] has no clear road signs, no bus stops and no traffic code."

One reason why it is hard to provide such signals is that the 11 countries (or 12 counting Slovenia, which is held back only by a bilateral dispute with Italy over property rights) differ widely not only in their geo-strategic situation but also in their levels of economic and political development. It is obvious that they will not all be ready to assume the burdens and obligations of EU membership at the same time. Only with a differ-

entiated calendar will the prospect of adhesion become credible.

The two Mediterranean candidates, Cyprus and Malta, have already been given a date for opening negotiations, six months after the end of the intergovernmental conference, which probably means before the end of 1997. That was achieved by states bargaining on the part of their EU neighbours and sponsors, respectively Greece and Italy. Now Helmut Kohl, the German chancellor, is asserting a similar strategic priority for Germany's neighbours and protégés, which are Poland, the Czech Republic and Hungary.

That is fair enough. What is less fair is his reported argument for not including the Baltic states in this "first wave", which is that to do so might encourage their desire for a defence guarantee, that is, membership of Nato or of its "European pillar", the Western European Union.

The Baltic states are already expressing apprehensive about the implications for their security of Nato's apparent intention to welcome Poland while leaving them outside, on the explicit grounds that their territory is militarily indefensible against a Russian invasion. This comes perilously close to excluding them from western Europe and consigning them to a Russian sphere of influence.

The only way western Europe can correct that impression is by moving as fast as possible to include the Baltics in the EU, so that Russia will be tempted to think it can use its military power in the region without making an enemy of the Union as a whole. Economic and political criteria for EU membership there must be. But strategically it must be clear that the Baltics have as much right to be in the first wave as any other candidates.

Hard road to higher sales

Rising production capacity in Europe means carmakers are having to woo buyers with special offers and discounts, says Haig Simonian

From "Car" to "Quattro", Europe's motor magazines are bursting with end-of-year advertising extolling the new cars introduced in 1995. But this year, more than ever, the big December issues betrays a worrying trend for manufacturers: the latest registration figures demonstrate that too many companies are chasing too few sales.

Provisional data from the European Automobile Manufacturers' Association show that registrations in the 17 European countries covered rose by just 1.1 per cent in the first 11 months of this year compared with the same period in 1994.

Even that modest increase was achieved only thanks to expensive market-boosting measures, such as cheap finance and one-off special offers. "Incentives have become the crutch of the European car industry," says one leading motor industry analyst. "The limited rise in registrations in some markets is almost all due to such schemes."

The only significant sales rises this year have come in Germany, Europe's biggest car market, and the UK, the second biggest. In both cases, the increases have been driven by discounting and incentives.

Not even the strong sales increases in Britain in October and November, which followed a lacklustre year, brought much cheer. Mr. Ernie Thompson, the chief executive of the UK's Society of Motor Manufacturers and Traders, says the rises "largely result from aggressive marketing initiatives by individual manufacturers to stimulate demand, rather than a sudden return of the feelgood factor."

Demand for cars in France and Spain, two other big markets, is also in the doldrums. Both governments have tried to boost registrations by offering cash to owners who trade in their old cars. But sales remain stalled in France, where a collapse in sales after the

expiry of the first such part-exchange scheme in mid-year triggered the introduction of a wider scheme in September.

Europe's virtually static sales contrast with an increase in supply. Production capacity has climbed steadily in western Europe in the 1990s with the arrival of Japanese factories "transplanted" to the UK. Nissan, Toyota and Honda have stepped up their capacity to a joint total of more than 500,000 units a year since Nissan started producing cars in the UK in 1986. Further planned expansion will take it to 650,000 by 1998.

European carmakers have also expanded. Fiat has opened a new factory to build up to 450,000 cars a year at Melfi in southern Italy; Ford and Volkswagen have set up a new plant in Portugal; and Volvo and Mitsubishi have expanded a former Volvo-owned Daf factory in the Netherlands as part of their Nedcar joint venture. Even smaller manufacturers want to grow. Jaguar, owned by Ford, will boost its output to 100,000 cars a year with a new 540,000 plant. Closures, by contrast, have been few and far between.

The imbalance between the strength of supply and of demand has been exacerbated by the much greater reliability of new cars. Motorists groups used to recommend replacing a car within three or four years of manufacture to avoid the heavy maintenance costs almost certainly due thereafter. Bodywork was a particularly weak point. Rust would often put paid to the life of even a mechanically sound vehicle. Such problems seem inconceivable in today's vehicles, with rust-resistant steels and multi-year warranties on mechanical components.

The oversupply headache has worsened because of an influx of new foreign brands. Hyundai and Daewoo are the best-known of four Korean brands now on sale. Proton of Malaysia and Tata of India - also newcomers in the 1990s - are increasing European sales. More

brands are on the way. Overcrowding will increase next year when Chrysler of the US boosts its now limited European sales drive.

The increase in supply has been partly mitigated by more sales outside western Europe. The Japanese, for example, are now shipping limited numbers of cars to Japan.

This year has also seen an upturn in sales of luxury cars to the US. Mercedes-Benz says its US sales should reach about 75,000 this year, 3 per cent more than in 1994.

Exports to eastern Europe have also risen on the back of strong economic growth in the region. Demand is expected to climb even faster once the high local tariffs on imported cars start to come down.

However, there are signs that competition to become the dominant supplier in each national market may force Europe's car companies to build new plants in the east, rather than soaking up some of their spare capacity in the west. Fiat, which has long had a presence in Poland, has expanded output at FSM, the former state-owned manufacturer it now controls. Daewoo has agreed to take over and expand FSO, Poland's other main carmaker.

Rising exports may help to take the pressure off western Europe, but their effect remains marginal compared with the overall problem. The oversupply of cars means manufacturers are having to spend more on marketing and new product development.

Mr. John Lindquist, a motor industry specialist at the Boston Consulting Group, argues that the industry has switched its attention from the basic issue of overcapacity. "Manufacturers have become much more efficient, bringing down their break-even points. That means surplus capacity is no longer such an acute financial drain. But they are having to spend much more on bringing out new cars, at shorter intervals, and on marketing

them more aggressively," he says. The financial impact of oversupply, weak demand and increasing promotional spending has been dramatic. In some cases, such as at Germany's Volkswagen, it has not yet emerged clearly in the bottom line, as large savings are still being made by slashing production costs and squeezing suppliers.

But at more cost-effective manufacturers, such as Ford and General Motors (which owns Opel and Vauxhall), where most of the fat has already been removed, the impact of higher marketing costs is unmissable. Earnings at the European subsidiaries of the US companies have fallen sharply this year.

The industry has reacted by targeting niche buyers. This year has seen a surge in convertibles, multi-purpose vehicles (also known as people-carriers), and four-wheel-drive sports utilities.

Such models, especially the eye-catching open-top sports cars now reaching the showrooms, are supposed to recreate some of the mystique of buying a new car. They can polish a brand's image and draw customers into the showroom. According to this theory, many of the motorists who walk in to oggle a sleeky new convertible walk out with a four-door saloon.

But the risk is this will be self-defeating as even the niches become overcrowded. Some manufacturers are already asking who will buy the thousands of two-seater sports cars rolling off the production lines. Fiat and its Alfa Romeo subsidiary already have two models jostling for attention with Rover's MGF. But the battle will only begin in earnest next year, when BMW, Mercedes-Benz, Porsche and Renault will introduce two-seaters.

The same is happening with multi-purpose vehicles. Renault's Espace, which created the segment in Europe, is now flanked by two models from the Fiat group and from Peugeot-Citroen. Ford and VW have also launched products this year, while 1996 will mark the

debut of multi-purpose vehicles from Mercedes-Benz, Opel and Chrysler.

"The only ways of squaring the circle of too many cars and too few buyers is through an improvement in demand," says Professor Gavriel Salvendy, an industry economist at Cardiff Business School. Macroeconomic prospects for next year are not encouraging. Reports by DRI and the Economist Intelligence Unit, two leading industry forecasters, have painted a cautious picture of demand in the year ahead.

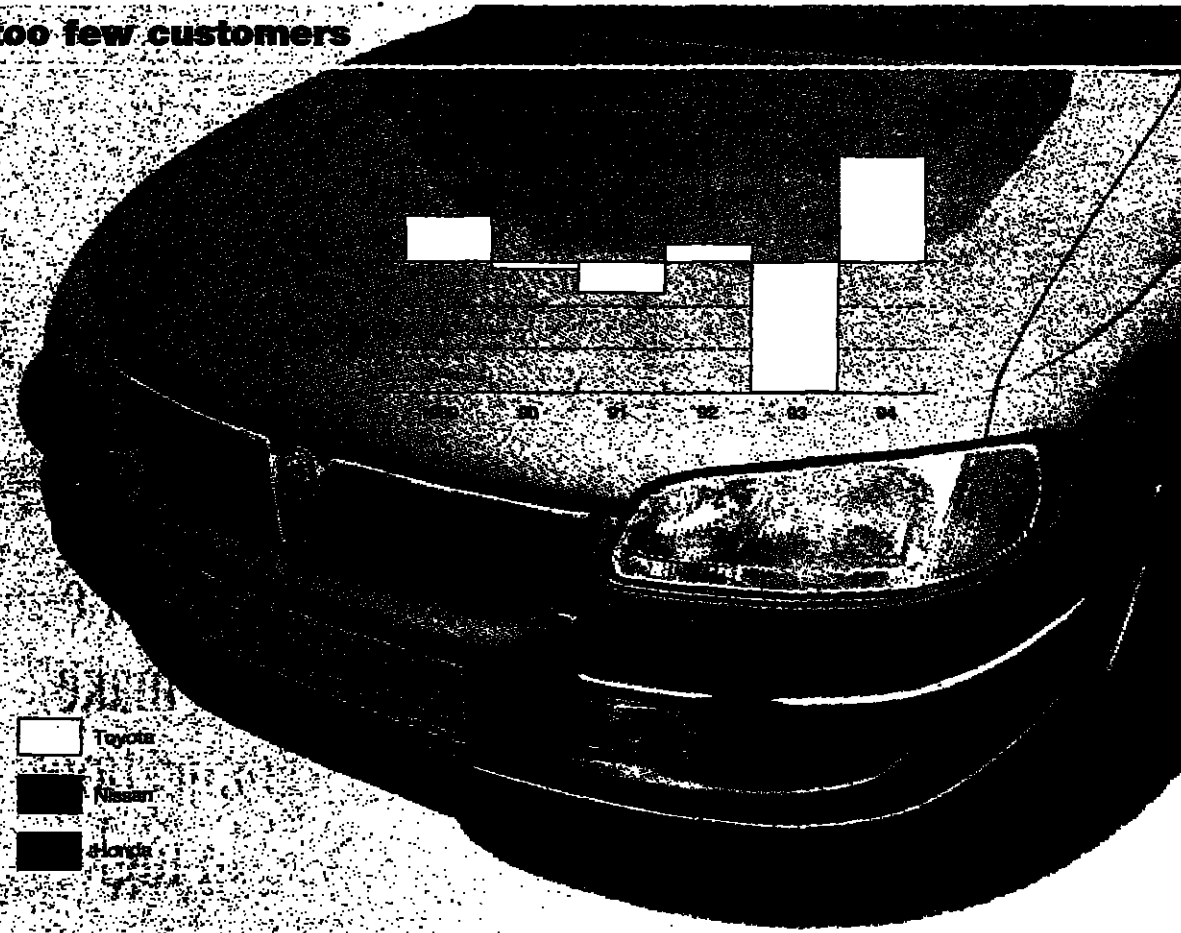
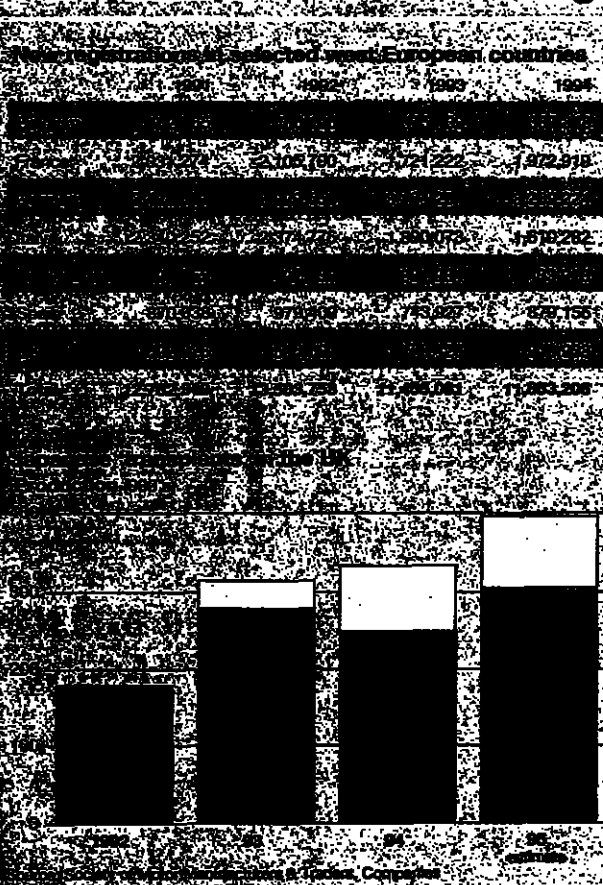
"If the macroeconomic picture remains unpromising, the only alternative way to stimulate demand is through price cuts," says Prof. Salvendy. In spite of the efficiency gains in European car plants, new vehicles still cost appreciably more in Europe than in the US or Japan, he notes.

Price-cutting, however, is the last thing Europe's carmakers want to hear. Although almost all acknowledge the difficulties in the market, none is prepared to risk cutting prices to boost demand, which could lead to a price war.

Instead, the industry has opted for limited price reductions. Prof. Rhys says he found only nine examples of price cuts, independent of tax or specification changes, in the UK car industry between 1990 and 1995. In the next five years, however, he can identify 48 such cases. Price-cutting has also been done through the back door. For example, the premium charged when a popular model is replaced has virtually vanished. Even when prices go up, they often include as standard equipment items which would have cost extra in the past.

But this limited price-cutting hardly even starts to address the problem. Until Europe's car industry grasps the nettle of pricing, demand is likely to remain in the doldrums. But reducing prices almost certainly requires rationalisation, meaning plant closures and, just possibly, mergers. And those, for the moment, are taboo.

European carmakers: chasing too few customers



Bundesbank

The pressure for cutting German interest rates seemed so strong that the surprise-loung Bundesbank was not expected to yield to it. In explaining why it did, nevertheless, cut interest rates to their lowest level since July 1988, Mr. Hans Tietmeyer, the president, remarked, admirably, that "the wishes and demands of others cannot stop us from doing what we ourselves consider to be right."

Mr. Tietmeyer, the Bundesbank's chief economist, even confessed that "our worry is the real economy." But he protected his monetary credentials by admitting that the "rate cut was almost unavoidable, as the Bundesbank wanted to see stronger money supply growth." Certainly, monetary targeting has not been abandoned, despite the undershooting in 1995. Nor does the proposed 4.7 per cent

range for the growth of broad money, M2, next year seem a significant loosening.

Even for countries not closely tied to the Bundesbank, this is a wonderful Christmas present. Mr. Kenneth Clarke should be pleased to note that the reduction in the repurchase rate is almost exactly a quarter of a percentage point, like his own on Wednesday. Further reductions in UK interest rates are likely to follow.

As for the French government, it must be delighted that the Bundesbank has done the right thing. This star it has been following so faithfully may be guiding it where it wishes to go, after all. If markets become convinced of this, too, France may yet escape from its vicious spiral of weak creditworthiness, slowing growth, fiscal deficits and social strife.

Phone numbers

Yesterday's report from the Monopolies and Mergers Commission on telephone number portability was greeted by twin banners from British Telecommunications and its regulator Ofcom, each claiming victory. In fact, large pieces of the 200-page report simply represent a pragmatic compromise. Yet, overall, Ofcom has won. The principles behind the decision, a landmark case watched keenly by other countries, may also set precedents for other transport tussles between BT and Ofcom.

Number portability is telecommunications jargon for one of the industry's most important issues: the ability of customers to keep their phone numbers when switching to a rival operator. The technology to do so has emerged in the past five years. But even in the UK, often a testbed for telecom regulation, the debate about how to charge for portability had not been resolved. Cable companies say this is one important reason why BT still controls more than 90 per cent of customer lines.

In the row between Ofcom and BT that led to the MMC review, BT did not dispute that the facility should be available. Three other issues were at stake: the true costs of portability; how those costs should be divided between BT and its rivals; and whether the regulator should have future discretion over that allocation.

The MMC's view of the true costs proved much closer to BT's initial claim, based on past technology. BT's estimates of costs fell sharply during the review, it says, because it took account of savings from new technology, but the steep downward revision have done little to quieten criticism of its competitive tactics.

On regulatory discretion, BT can claim a modest victory. Ofcom won some increase in power, but

less than it wanted, and the broad split of costs set out by the MMC must be written into BT's licence.

The trickiest issue - the allocation of costs - was resolved essentially in Ofcom's favour. The MMC departed from the general principle of setting charges in line with costs, and recommended that BT should not be able to recover all its costs of providing portability.

In making this step, the MMC accepted Ofcom's case that there are likely to be wider benefits, beyond those to the subscriber switching operators. These include more competition, which may lower prices. But it is striking that the MMC felt it lacked enough evidence to quantify this benefit, despite a lengthy analysis commissioned by Ofcom. To that extent, its appointment of the costs of redirecting each call is somewhat arbitrary.

As the costs of redirection are relatively small and falling, all parties may feel content with the outcome. But the significance of the step is that it shows that the MMC is inclined to favour competition, when information is insufficient. Like Ofcom, it regards number portability as a good thing, even if it cannot say how good. That approach has dangers, notably fostering feisty entrants, rather than vigorous competitors, as some feel UK telecom regulation has tended to do. Given BT's dominant position, however, the MMC's instinct is surely right.

These questions may recur if other skirmishes between BT and Ofcom progress to the MMC. That now seems likely, particularly the wider row over regulatory discretion. Given Ofcom's robust stance, BT may feel it has little to lose by going to the MMC, and at least a year to gain. But yesterday's report shows that the period of such reviews may bring only a temporary respite.

OBSERVER

The complexity of the complex

Up to £1m. He will be sentenced next month. The authorities have not yet decided whether to prosecute the man, Kenneth Rothenberg, who is accused of running a complex network of money laundering.

Shifty looking

Not much sign of European unity in Madrid yesterday morning, at the kick-off of yet another round of state summit. The European Council, the so-called "club of heads of state", is scheduled to meet in Madrid next month. But the summit is still a long way off.

Fire we go - maybe

The European Court today is due to make a landmark ruling that will - if Europe's soccer hounds are believed - change the face of civilisation as we know it. Let's hope so, the world of football management could do with a bit of civilising.

Flagging spirits

Thailand has officially ended all assistance to Khmer Rouge guerrillas fighting the Cambodian government, though some Cambodian officials accuse Thai leaders of continuing the connections. Their suspicions grew yesterday, when, just as Cambodia's two prime ministers were due to arrive at Thailand's Government House on an official visit, Thai officials raised a red flag in welcome, which looked curiously familiar to a battle-scarred Khmer Rouge photographer. You guessed it - the flag was of the Khmer Rouge. Whoops.

100 years ago

Board of Trade industrial report Greater activity, fewer trade disputes and better wages are the chief features of the industrial position for November according to the Board of Trade Journal.

And all this notwithstanding the shipyard disputes on the Clyde and at Belfast.

Even allowing for the unemployed engineers, the percentage of workpeople idle in November was less than in any corresponding month during the past two years. November 1894 was a month of great depression, and no less than 117,000 workpeople had to put up with a reduction in wages.

Last month only 100 were in this predicament, while 15,900 had their earnings increased. Had it not been for the shipbuilding strike, the past month's showing would, of course, have been still better, for it is calculated that the number of engineers thrown out in the Glasgow district alone amounted to 3,200.

As it is, we have good cause to be grateful for such strong corroborative evidence of the revival of commerce.

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Fiat chooses new chief executive

The Fiat board last night nominated Mr Paolo Cantarella as chief executive of the Turin-based automotive group as part of a management shake-up dictated by the impending departure of chairman, Mr Giovanni Agnelli.

The 51-year-old Mr Cantarella has been heading Fiat's core business car division since 1989 and has been widely tipped to succeed Mr Cesare Romiti. He was publicly singled out on Monday when Mr Agnelli announced before a meeting of 500 Fiat managers that he intended to step down and would be replaced by the 73-year-old Mr Romiti.

The timing of the shake-up in Italy's largest private industrial group has come as a surprise. Although the company has insisted Mr Agnelli's departure and the elevation of Mr Romiti had been carefully planned, this has not dispelled the impression that Fiat has acted in some haste.

When Mr Romiti's promotion to the chairmanship was announced it was not made clear whether he would retain his executive role. Although close to the retirement limit of 75 his presence was considered necessary to guide the group through the transition period as management shifted to a new generation and allowed a younger member of the Agnelli family to take the helm. Mr Cantarella has earned his spurs by being behind the development of the highly-successful Punto, Bravo and Brava models. More appointments are now expected as part of a broader shake-up with a new team likely to be in place perhaps as early as March. Mr Agnelli has yet to indicate when he would relinquish the chairmanship and when Mr Romiti would take over.

Robert Graham, Rome and Andrew Hill, Milan

Accor in Japanese hotels deal

Hokke Club, the Japanese hotels group, said it had reached agreement with Accor, the French company, on the joint operation of Hokke's business hotels in Japan. Hokke Club's 13 hotels would be remodelled under Accor's brand name, it said. The hotels include one top-of-the-range hotel and 12 economy-style hotels with 2,200 rooms. Two small establishments in India and Nepal are also included in the deal.

Accor would invest in operation and remodelling of Hokke's hotels. Mr Sadano Kojima, Hokke Club president, said: "Initially, there will be no equity participation, but for the future, as we deepen joint management activities, such a possibility exists."

AFX Asia, Tokyo

Kaufhof sales advance 3.4%

Kaufhof, the German retail group, said sales rose 3.4 per cent to DM15.9bn (\$10.96bn) in the nine months to September. It expected full-year operating profits to be at least as high as in 1994 when it posted sales of DM33.35bn and net profits of DM127.3m. It expected full-year sales at its department store and mail order divisions to be below the previous year, while sales at the specialist store division are expected to show clear sales growth.

In the first nine months, sales at its specialist store division climbed 12.6 per cent to DM6.8bn from DM6.04bn a year earlier. Sales at its department stores, including Herten, the department store chain acquired last year, fell 3.2 per cent to DM7.8bn in the first nine months from DM8bn a year earlier. The decline was mainly due to continuing weak consumer demand, renovation at some stores, and the company's decision to rent out some of the floor space previously used by its own food and consumer electronics division. At the company's mail order service division, sales fell 4.3 per cent to DM847m. At its Vobis-Microcomputer group, sales rose 20.7 per cent to DM1.9bn.

AFX News Cologne

Foreigners set to own 70% of Olivetti

By Andrew Hill and Peter Martin in Rome

Foreign investors may own as much as 70 per cent of Olivetti after completion of the Italian computer group's L2.257bn rights issue, Mr Carlo De Benedetti, chairman, said yesterday.

The capital increase, aimed at relaunching Olivetti as a broad-based information technology and telecommunications group, closes today.

But Mr De Benedetti yesterday declared the issue a success and said it would transform Olivetti from "a family-controlled company into a real public company".

Most analysts had predicted that the consortium of banks underwriting the issue would take up at least some of the issue.

In an interview at Olivetti's headquarters, Mr De Benedetti said the outcome "would surprise many people", and that

he himself was surprised with the demand for the shares. "The banks won't have one share - every one will be subscribed for by the market and especially by foreign investors," he said.

US fund managers are expected to take up many of the 2.26bn new shares issued, following an aggressive sales campaign by Mediobanca, the Milan merchant bank which was leading the underwriting consortium, and Lehman Brothers of the US, which would have had to buy 120m of the shares if the rights issue had failed.

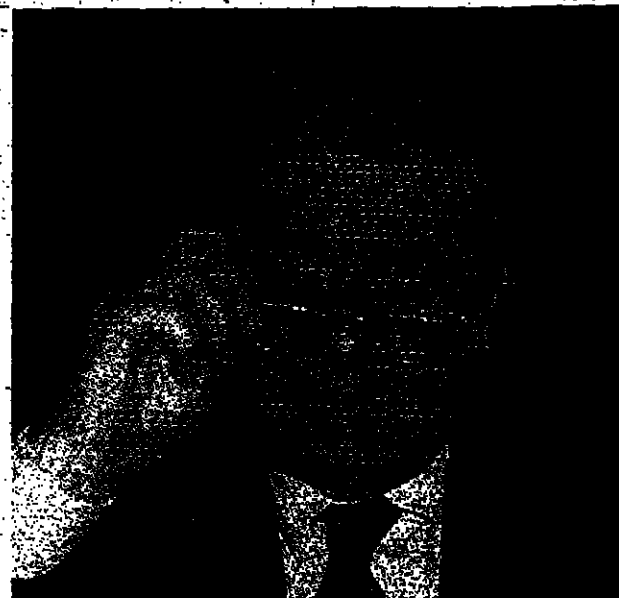
Cir, one of the two family holding companies through which the De Benedetti family has controlled Olivetti, will not take up all its rights and its stake is expected to fall from 21 per cent to 16 per cent. The banks refused to underwrite rights issues planned by Cir and its controlling shareholder,

Cofide, which would have allowed the De Benedetti family to maintain the same level of control.

Mr De Benedetti said that although he would have preferred the original plan for three simultaneous rights issues, as chairman and chief executive of Olivetti he was happy that outside investors were likely to increase their influence in the running of the company.

"To raise the money, Olivetti committed itself to cutting costs - partly through an unpopular new round of redundancies - turning round its loss-making personal computer business, and accelerating its move into the telecoms sector. It expects to record its first net profit for five years in 1996 and pay a dividend on those profits in 1997."

Olivetti's shares closed yesterday at L1.200, against the rights issue price of L1.000.



Carlo De Benedetti: happy with influence from outside investors

Hafslund Nycomed will be split into two

By Hugh Carnegie

Hafslund Nycomed, the Norwegian group which last month called off a merger with the US pharmaceutical company Ivax, said yesterday it planned to proceed with the separation of its healthcare and energy businesses as it had intended under the merger proposal.

The company is to propose to shareholders that the group is split into two - Hafslund, covering energy operations, and Nycomed, covering pharmaceutical operations. Shareholders would receive one share in each of the new companies for each Hafslund Nycomed share held.

Hafslund Nycomed, Norway's biggest healthcare group, was forced to back out of the merger with Ivax because of strong objection by a minority of mainly state-controlled institutional shareholders concerned about the potential migration abroad of the company's operations.

The two parts of Hafslund Nycomed have little in common. In 1994, the energy division, which generates and transmits electrical power, contributed Nkr1bn (\$166m) to group sales of Nkr7bn and Nkr254m to group operating profit of Nkr2.45bn. Nycomed's operations are based on diagnostic imaging and generic drugs.

After the split, Hafslund will include the current group's stock investment portfolio worth about Nkr1bn. It will carry some Nkr300m in debt - although Hafslund Nycomed said further details of the balance sheets for the split companies were not yet available.

The separation proposal will require a two-thirds majority from Hafslund Nycomed shareholders, the same requirement the company failed to achieve for the Ivax merger.

Analysts said the split would make Nycomed more exposed as a medium-sized operator in the fast-consolidating pharmaceutical industry and therefore more prone to a bid or merger. Ivax said it hopes to revive its merger plan some time in the future.

GAN to prepare for sell-off with FFr9bn sale

By Andrew Jack in Paris

Groupe des Assurances Nationales (GAN), the troubled French state-owned insurance group, yesterday announced its intention to launch a programme of up to FFr9bn (\$1.8bn) in additional asset sales to pave the way for privatisation.

Mr Jean-Jacques Bonnard, chairman, also said for the first time that the group was willing in principle to cede as soon as next year more than 50 per cent in CIC, the banking group it controls, to help raise funds.

The details followed a board meeting yesterday at which Mr Bonnard said the representative of the French state, the majority shareholder in the group, had fully endorsed GAN's plans for restructuring ahead of a sell-off.

The support from the state followed findings in a report submitted by Morgan Stanley, the US investment bank, which the government commissioned to examine the group's financial health and the possible ways in which it might be privatised.

It came despite recent specu-

lation that GAN might be broken up rapidly into different parts - including its international insurance network and banking assets - and sold off to a range of purchasers.

Mr Bonnard said the additional assets to be sold had not yet been determined, but could include participation in other companies, property and businesses in France and elsewhere. The sales would take place over the next four to five years.

He believed the reason for the acceleration in asset sales suggested the state had

decided it was more firmly committed to a privatisation as soon as possible - perhaps during 1997.

The chairman said sales were also triggered by estimates of a further deterioration in the value of the group's property assets and of capital gains on sales.

He said he intended to negotiate a restructuring of FFr3bn in loans from banks to support its FFr13bn off-balance sheet "defence" of non-performing loans hived off as part of a restructuring earlier this year. He also appeared to lessen

his past demands that another investor taking a stake in CIC would also be required to become an important investor in GAN when the company was sold. "It would be good," he said, "it would not be a necessary condition."

However, he stressed GAN would still want to retain adequate control to be able to ensure that it could continue its bancassurance operations, through which it sells its insurance policies through CIC branches. Last year it received FFr8bn in premiums in this way.

Two new executives appointed at Bremer Vulkan

By Michael Lindemann in Bonn

Bremer Vulkan, the ailing German shipbuilding group which has forecast operating losses of at least DM200m (\$137.9m) this year, yesterday appointed two new leading executives and said it would start talks with its banks to guarantee the DM750m it has undertaken to invest in three east German shipyards.

Mr Udo Wagner will become chief executive early next year, succeeding Mr Friedrich Hennemann who was forced out by the group's banks shortly after losses emerged in September. Bremer Vulkan shares fell 90 pfennigs to close at DM40.10. They have slumped from a high this year of DM97.20 as news of the losses emerged.

Mr Wagner is chief financial officer at the German subsidiary of Asea Brown Boveri, the Swiss-Swedish engineering group. He will be joined at Bremer Vulkan by Mr Hero

Brahms, an executive from the Kaufhof retail group who takes over as head of the company's supervisory board, the non-executive body which oversees the management board.

Bremer Vulkan is one of Europe's biggest shipbuilding groups but there are fears it might have overreached itself with commitments to shipyards in eastern Germany at a time when its core activities, shipbuilding and engineering, have suffered setbacks.

Mr Günter Smidt, acting chief executive, yesterday said the company expected operating losses of at least DM200m for this year. These stem mainly from Dörries Scharmann, an engineering subsidiary.

Bremer Vulkan said it had resolved its unspecified short-term liquidity problems and had begun talks with Dresdner Bank and other banks to find the DM750m it is committed to invest in three

east German shipyards by 1997. The company declined to say how many of its 23,000 jobs would be shed during the restructuring, which seems likely if the group is to pull back into profit.

The European Commission said this week that it would examine the way in which Bremer Vulkan has spent DM800m of investment grants destined for the ailing yards in the east German ports of Rostock, Wismar and Stralsund.

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Delivering solutions for our clients in France

Usinor Sacilor

acquisition of minorities and merger with
Ugine S.A.
for
FRF 3,721 Million

We advised as joint adviser to U.S. Steel
Morgan Grenfell S.A. and Deutsche Bank France S.N.C.
December 1993

Deutsche Morgan Grenfell

Compass Group PLC

has acquired
Eurest Group
from
Accor SA
for
FRF 4,550 Million

We advised Compass Group PLC in this transaction
Morgan Grenfell S.A. and Morgan Grenfell & Co. Limited
September 1995

Deutsche Morgan Grenfell

France Telecom

US\$650 Million
Revolving Credit Facility

Arranger
Deutsche Bank AG, Paris
March 1995

Deutsche Morgan Grenfell

TransAtlantic Holdings PLC

has acquired 100% interest in
Sun Life Holdings PLC
from
Compagnie UAP
for
FRF 4.1 Billion

We advised TransAtlantic Holdings PLC in this transaction
Morgan Grenfell & Co. Limited
August 1995

Deutsche Morgan Grenfell

Total

US\$200 Million
Project Finance Facility
for the development of Total's
Columbian oil and gas interests

Arranger
Deutsche Bank AG, Paris
October 1995

Deutsche Morgan Grenfell

Compagnie UAP

FRF 4 Million
Revolving Credit Facility

Arranger
Deutsche Bank AG, Paris
July 1995

Deutsche Morgan Grenfell

Sema Group plc

proposed acquisition of
up to 50% of
TS FM Holding S.A.
from
France Telecom
for up to
FRF 219 Million

We advised Sema Group plc in this proposed transaction
Morgan Grenfell & Co. Limited and Morgan Grenfell S.A.
November 1995

Deutsche Morgan Grenfell

AT&T

has acquired the
remaining shares in
Borphone S.A.
now already owned by it

We advised AT&T in this transaction
Morgan Grenfell S.A.
July 1995

Deutsche Morgan Grenfell

Compagnie Generale des Eaux

FRF 1 Billion
75% Bonds due 2005

Sole Lead Manager
Deutsche Bank France S.N.C.
July 1995

Deutsche Morgan Grenfell

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3, Avenue de Friedland, 75008 Paris - France
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Deutsche Morgan Grenfell

U.S. \$50,000,000



Crédit Chimique

Floating Rate Notes due 1996

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from December 15, 1995 to June 17, 1996 the Notes will carry an interest rate of 5.5875% per annum. The interest payable on the relevant interest payment date, June 17, 1996 will be U.S. \$292.27 per U.S. \$10,000 principal amount and U.S. \$7,208.88 per U.S. \$250,000 principal amount.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
December 15, 1995

CHASE

The Chase Manhattan Corporation

U.S. \$400,000,000

Floating Rate Subordinated Notes due 2009

For the three months 14th December, 1995 to 14th March, 1996 the Notes will carry an interest rate of 5.9375% per annum with a coupon amount of U.S. \$150.09 per U.S. \$10,000 Note, payable on 14th March, 1996.

Bankers Trust Company, London Agent Bank

NACIONAL FINANCIERA, S.N.C., Trust Division

as trustee of the Nafin Finance Trust
US\$200,000,000 Guaranteed Floating Rate Notes due 1997
Conditionally and Irrevocably Guaranteed by

NACIONAL FINANCIERA, S.N.C.

Notice is hereby given that the Rate of Interest has been fixed at 8.34373% and that the interest payable on the relevant interest payment date March 15, 1996 against Coupon No. 13 in respect of US\$10,000 originally issued face amount of the notes will be US\$35.57.

By: Citibank, N.A., (Issuer Services), Agent Bank CITIBANK

FRENDS B.V.

U.S. \$20,000,000

Class B Notes due

December 31, 1996

In accordance with Section 4.06(c) of the Fiscal Agency Agreement dated as of December 15, 1988, between FRENDS BV and Bank of America Illinois, London Branch, (formerly Continental Bank N.A., London Branch), Bank of America NT&SA, London Branch, has been appointed successor Fiscal Agent.

Any queries in relation to this notice of succession should be directed to Tim Jacob, Bank of America NT&SA, 1 Alie Street, London E1 8DE, England. Tel 0171 634 4888 Fax 0171 634 4700

FRENDS II B.V.

U.S. \$34,000,000

Class B Notes due

December 31, 1997

In accordance with Section 4.06(c) of the Fiscal Agency Agreement dated as of October 1, 1989, between FRENDS II BV and Bank of America Illinois, London Branch, (formerly Continental Bank N.A., London Branch), Bank of America NT&SA, London Branch, has been appointed successor Fiscal Agent.

Any queries in relation to this notice of succession should be directed to Tim Jacob, Bank of America NT&SA, 1 Alie Street, London E1 8DE, England. Tel 0171 634 4888 Fax 0171 634 4700

European Investment Bank

Portuguese Escudos 30 Billion Floating Rate Bonds

due March 2005 (issued on March 15, 1995)

Portuguese Escudos 30 Billion Floating Rate Bonds

due March 2005 (issued on June 15, 1995)

Notice to the Holders

Notice is hereby given that the Bonds will carry an interest rate of 8.944% per annum for the period 15.12.1995 to 15.03.1996.

• PTE 2,230 per PTE 100,000 nominal
• PTE 22,239 per PTE 1,000,000 nominal
• PTE 222,987 per PTE 10,000,000 nominal
• PTE 1,114,837 per PTE 50,000,000 nominal

Luxembourg, December 15, 1995

Ambroveneto International Bank Ltd

US\$ 150,000,000 Floating Rate Notes due 2004

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from December 15, 1995 to March 15, 1996 the Notes will carry an interest rate of 6.4375% per annum.

The Coupon Amount payable on the relevant interest payment date, March 15, 1996 will be US\$ 182.77 per US\$ 1,000 nominal amount of Note, US\$ 1,827.77 per US\$ 10,000 nominal amount of Note and US\$ 1,827.77 per US\$ 100,000 nominal amount of Note.

The Agent Bank
Kreditbank Luxembourg



Following the DIVIDEND DECLARATION by Ford Motor Company (U.S.) on 12 October, 1995 NOTICE is now given that the following DISTRIBUTION will become payable on or after 15 December, 1995.

Gross Distribution per unit 1.7500 Cents
Less 15% USA Withholding Tax 0.2825 Cents
Converted at \$1.545 1.4875 Cents
\$0.00962783

Claims should be lodged with the DEPOSITARY, National Westminster Bank PLC, Basement, Juno Court, 24 Prescot Street, London E1 8BB on special forms obtainable from that office.

United Kingdom Banks and Members of the Stock Exchange should mark payment of the dividend in the appropriate square on the reverse of the certificate.

All other claimants must complete the special form and present this at the above address together with the certificate(s) for marking by the National Westminster Bank PLC. Postal applications cannot be accepted.

Dated 15 December, 1995

U.S. \$500,000,000

CITICORP

Subordinated Bank Adjustable Note Capital Securities RANOS
Notice is hereby given that the Rate of Interest has been fixed at 5.0625% and that the interest payable on the relevant interest payment date March 15, 1996 against Coupon No. 37 in respect of US\$50,000 nominal of the Notes will be US\$766.23.

December 15, 1995, London
By: Citibank, N.A., (Issuer Services), Agent Bank CITIBANK

INTERNATIONAL COMPANIES AND FINANCE

Siemens upbeat despite slower German economy

By Wolfgang Minchew
in Munich

Siemens, the German electronics group, expects another strong rise in earnings in spite of the slowdown in the German economy, predicting a rise in net profits of between 20 per cent and 25 per cent for the current financial year, similar to last year's increase.

Mr Heinrich von Pierer, chairman, said yesterday that the restructuring efforts of the past few years "are now kicking in". He said the process would continue until Siemens reached its target of a 15 per cent return on equity, compared with 9.4 per cent in the year ended in September.

The positive forecasts follow a strong performance in 1994-95, when Siemens increased net profits 26 per cent to DM2.08bn (€1.43bn). New orders were up 4 per cent at DM91.9bn, and are expected to rise to between DM95bn and DM97bn in the current year.

Mr Karl-Hermann Bammann, finance director, said that "despite the difficulties of making projections on the basis of the first two months of the current year, we can say that the results so far suggest that we are on target to reach our forecasts".

The forecast boost in earnings will stem to a large degree from improved productivity, which Siemens hopes to raise by 9 per cent, equivalent to a cost saving of DM5bn. In 1994-95 productivity increased by 8 per cent.

At a news conference yesterday, Mr von Pierer sounded a note of caution with a comment that Siemens' optimistic business outlook was consistent with increasingly pessimistic economic expectations in Germany, since the business cycle in the electronics and electro-technical industries follows the general economic business cycle with some delay.

He said the increase in earnings - a result of productivity measures and a significant boost in earnings from its semiconductor activities - was no "reason to celebrate".

He said: "We mustn't forget that we are still some way off from our medium-term target of a 15 per cent return on equity."



Heinrich von Pierer: efforts on restructuring 'now kicking in'

equity. To have achieved that goal this past year we would have had to generate roughly DM2.5bn in net income.

The restructuring process is likely to continue, although restructuring changes are forecast to fall from DM2.7bn to about DM2.2bn in the current financial year.

The restructuring measures have so far led to a reduction in Siemens' German workforce by 40,000 to about 213,000.

Mr von Pierer said: "We still have our homework cut out for us. Major restructuring measures are being implemented in some of our operating units."

However, unlike many leading German industrialists, Mr von Pierer dismisses widespread criticism of German competitiveness and the country's innovative capabilities as mistaken. "There is a lot of whining about the innovative capabilities within German industry. This is mostly exaggerated, and in our particular case untrue," he said.

During the past business year, Siemens' components divisions raised pre-tax profits from DM300m to DM1.02bn, to which the semiconductor business contributed the bulk. This business was a heavy loss-maker during the late 1980s and early 1990s.

SAS upgrades profits forecast for year

By Hugh Carnegie
in Stockholm

Scandinavian Airlines System (SAS) is set to exceed its forecast of full year profits of at least SKr2.5bn (€372m) despite a series of strikes which cost it SKr450m in 1995, according to company executives.

The result, built on a combination of heavy cost cutting and high sales of full-fare tickets, will consolidate the return to a profit of SKr1.5bn in 1994 after four successive years of losses.

Mr Jan Stenberg, chief executive, admitted this week the renaissance had been achieved at some cost to service quality which now needed to be addressed. He also said negotiations had begun to streamline the unwieldy labour relations structure within SAS, which includes 45 different unions, to avoid a repeat of this year's strikes by pilots and cabin staff.

The profits surge also comes just before the scheduled start next month of a strategic operating alliance with Germany's Lufthansa which is aimed at sharpening the two airlines' competitive edge against other big European carriers.

The co-operation deal, based on a marriage of the Lufthansa and SAS route networks, will give the two more than 90 per cent of passenger traffic between Germany and the Scandinavian countries but has yet to be approved by the European Commission.

But SAS officials said discussions with Brussels had been completed and they were confident of receiving a go-ahead from the Commission by the end of January, on condition that SAS and Lufthansa agreed to concede up to 20 per cent of their joint slots for Scandinavian-German traffic at Frankfurt, Düsseldorf, Copenhagen, Oslo and Stockholm airports.

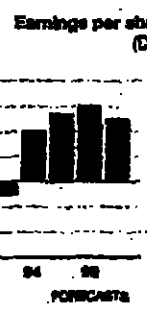
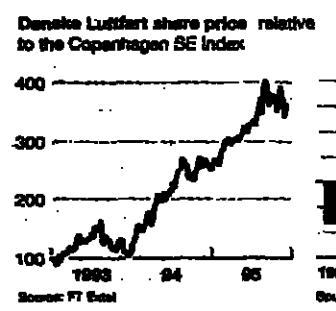
SAS has reaped the benefits of SKr6bn cost-cutting programmes to stem losses of SKr3.5bn run up between 1991 and 1993. Overall, staff levels have been cut to fewer than 20,000 in 1995.

This year, profits have also been lifted by improved yields, achieved by increasing the number of passengers travelling in its Euroclass business category at non-discounted rates. Profits in the first nine months rose from SKr1.2bn to SKr2.1bn, on sales up 7 per cent to SKr26.7bn. The number of passengers has not risen significantly - although SAS expects a 10 per cent increase in volumes in 1996.

SAS has begun a costly fleet replacement scheme, ordering up to 70 mid-sized Boeing 737-400 aircraft earlier this year in a programme set to cost some SKr15bn. It says it is likely to decide in 1997 to spend a similar sum on replacing and augmenting its 15-strong long-haul fleet.

COMPANY PROFILE:
SAS

Market capitalisation	€704.5m
Main listing	Copenhagen
Historic P/E	10.8
Gross yield	1.5%
Earnings per share, 1994	DKr41.5
Current share price	DKr487.5

Jan Stenberg
chief executive

Cultor spends FM1.5bn on Pfizer food science side

By Christopher Brown-Humes
in Stockholm

Cultor of Finland said yesterday it would become one of the world's leading food ingredients companies after agreeing to buy the food science activities of Pfizer of the US for FM1.5bn (€344m).

Mr Björn Mattsson, Cultor chief executive, said the deal would substantially strengthen the group's position in the US market and broaden its international network.

It would give the group a strong global position in

confectionery, baked products, chewing gum, soft drinks, meat products and dairy and ice cream products, he added.

Mr William Steere, Pfizer chief executive, said the sale meant the group could focus exclusively on its healthcare businesses.

Pfizer Food Science Group (PFSG), with headquarters in New York, achieved operating profits of \$31m on sales of \$304m last year. Apart from North America, it has good positions in Europe, Latin America, Japan, south-east

Asia and Australia, supplying reduced calorie bulking agents, fat replacers, flavours, food protectants and speciality ingredients.

Cultor, with 1994 sales of FM6bn, has production units in 12 countries and sales in more than 50 countries.

Buying PFSG will provide an additional six production sites, four in the US and two in France.

Mr Mattsson said the purchase would help the group to shift emphasis from bulk commodities to value-added products and enable it to

respond more effectively to industry trends, including healthy eating.

"Cultor's strengths lie in microbiology, metabolic engineering, enzyme technology and separation technology, especially crystallisation. PFSG is strong in organic chemistry, extraction technologies, food systems and product screening," he said.

He said the group hoped to avoid the problems which have hit other Finnish groups, notably Amer and Huhtamäki, in the US.

These have stemmed from trying to manage at a distance businesses which are exposed to highly competitive and fickle consumer markets.

"We are aware of the risks but we feel we know the US market quite well. We have been manufacturing there since 1984," said Mr Mattsson.

Cultor said the deal, to be financed by cash and long-term loans, would slightly dilute 1996 earnings but would improve its 1997 figures. Its equity-to-assets ratio will fall from 50 per cent to 40 per cent. The group's shares fell FM4 to FM173.

Pechiney ends disposals with sale of turbine unit

By John Riddling in Paris

Pechiney announced yesterday it had finalised the sale of its US turbine subsidiary, concluding an asset sale programme which has brought a net gain of about FF1bn (€198m) this year for Pechiney International, the packaging arm of the French aluminium group.

The completion of the deal, which involves the sale of Howmet to a US consortium for \$750m, comes as the French group completes the final stages of privatisation. Final results of the issue, due today, are expected to confirm a cool response from investors.

Howmet, which has annual sales of \$900m, is being bought by the Carlyle Group, a financial investor in aerospace and defence, and Thiolot, an industrial group with activities from propulsion motors to riveting systems.

The sale follows the disposal of the group's US metal food can and glass bottle businesses. Both were part of Pechiney International, which is 67 per cent owned by the parent company.

Pechiney's accounting for its asset disposal programme was criticised by the French stock market regulator during the privatisation process. The Commission des Opérations de Bourse said it regretted the

company had anticipated receipts in its first-half results from transactions which had still to be completed.

Of greater concern to investors has been the weakness of the Paris stock market, the poor performance of previous French privatisation issues and the downturn in the cyclical aluminium market.

Such considerations, along with signs of weak demand, prompted the French govern-

ment to scale down the size of the operation, cutting a planned capital increase from FF4bn to FF2.4bn and reducing the number of shares allocated to institutions.

Banks involved in the deal claim that the tranche of 11.5m shares for individual investors has been fully subscribed. But analysts are more cautious about prospects for the institutional tranche of just over 13m shares.

When the need is expertise in Mergers and Acquisitions...

<p>MEGACABLE Megacable, S.A. de C.V. has a wholly owned subsidiary of C-TEC International, Inc. an indirect subsidiary of C-TEC Corporation The Chase Manhattan Bank, N.Y.</p>	<p>Tevecap, S.A. a privately owned subsidiary of Abril, S.A. financed by 77.4% loan from Pelco International Communications Ltd. an indirect subsidiary of Pelco Ltd. The Chase Manhattan Bank, N.Y.</p>	<p>SCOTT SCOTT INVESTMENT COMPANY has sold its Energy and Recovery Complex Mobile Energy Services Company, Inc. a wholly owned subsidiary of The Southern Company The Chase Manhattan Bank, N.Y.</p>
<p>Kühnemann Corporation has merged a wholly owned subsidiary unit and has Schulz, Inc. The Chase Manhattan Bank, N.Y.</p>	<p>SunRiver Data Systems, Inc. has acquired the Sun River Division of Digital Equipment Corporation The Chase Manhattan Bank, N.Y.</p>	<p>Parmalet Parmalet S.p.A. through its subsidiary Parmalet Investimenti S.p.A. has acquired a controlling interest in Industria Látex Venezolana C.A. The Chase Manhattan Bank, N.Y.</p>

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13 October 1995



Fokus Bank A.S.

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13 October 1995



Fokus Bank A.S.

Preferential offering by the Government Bank Investment Fund
of 16,000,000 shares at NOK 29 per share.

Listing on the Oslo Stock Exchange.

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INTERNATIONAL COMPANIES AND FINANCE

NEWS DIGEST

News Corp to set up executive committee

News Corporation, the media and entertainment group headed by Rupert Murdoch, is to set up an executive committee to determine "strategic directions" for the company. The committee will comprise Mr. Murdoch and the heads of the Fox operations in the US, the newspaper and satellite broadcasting units in the UK and the Australian News Limited arm. The aim would be to "strengthen the co-ordination and profitability" of the group's activities.

The members of the committee will be Mr. Chase Carey, from Fox Television; Mr. Peter Chernin, Fox Filmed Entertainment; Mr. Ken Cowley, head of News Limited; Mr. Lachlan Murdoch, Mr. Murdoch's son who was recently made deputy chief executive of News Limited; Mr. Sam Chisholm, chief executive of BSkyB; Mr. Les Hinton, chairman of News International; Mr. Preston Padden, president of telecommunications, television and corporate communications at News Corp; Mr. David DeVoe, finance director of News Corp; and Mr. Arthur Siskind, group general counsel.

Analysts agreed the new committee was not a precursor to Mr. Murdoch's retirement. One said: "You can look for at least another 10 years out of Rupert." *Nikki Tait and Rauler*

Moore extends Wallace deadline

Moore, the international business forms maker, has extended the expiry date of its US\$60 a share bid for all the shares of Wallace Computer of the US to 6pm on December 20. The bid is worth a total US\$1.3bn.

The Canadian group said that as from December 11, 14.3m Wallace shares had been tendered under its bid, or 68 per cent of Wallace's total shares outstanding.

At Wallace's annual meeting on December 8, Moore succeeded in replacing the group's president, Mr. Robert Cronin, and two other directors by three Moore nominees with a 56.4 per cent vote. However, Moore's bid fell short of the required 80 per cent approval from Wallace shareholders. *Robert Gibbons, Montreal*

PNB lifts price of share offer

The Philippine National Bank, the country's largest with more than 800 branches, said yesterday it had increased the price of its third public share offering because of strong interest from subscribers.

The third tranche, which reduces the government's share in PNB from 87 per cent to 49.6 per cent, will be offered at 360 pesos a share, 18 pesos higher than the original price set on December 4.

A total of 7.2m shares, or 7.2 per cent of the bank's capital, is being sold off, with 26 per cent of the shares reserved for small investors in the form of warrants.

The bank posted net profits of 1.58bn pesos (\$60.2m) for the first 10 months of 1995. It did not reveal the equivalent profit figure for the year earlier but said revenues advanced 20 per cent. *Edward Luce, Manila*

NZ brewer resumes dividend

Dominion Breweries, the New Zealand group controlled by Dutch brewer Heineken and Asia Pacific Breweries of Singapore, is to pay a dividend of 2 cents a share, the first since 1981, after reporting a tax-paid profit of NZ\$17.3m (US\$11m) for the year to September 30, compared with a loss of NZ\$83.2m in the previous 15 months.

In the past year, the company, New Zealand's second biggest brewery, has undergone an extensive rationalisation after the change in majority ownership from an Asian Pacific-Brierley joint venture.

The latest profit included an unexpectedly high tax bill of NZ\$25m, which included an extra provision of NZ\$10m for potential tax liabilities relating to previous years. Operating profit after interest and before tax and non-operating items was NZ\$42.8m, compared with NZ\$28.6m. Sales for the period were NZ\$558.2m, against NZ\$472.9m. *Terry Hall, Wellington*

Rigel buys Inverness Petroleum

Consolidation continues in western Canada's upstream oil and gas industry. Rigel Energy is buying Inverness Petroleum for about C\$245m (US\$172m), bringing the value of mergers in recent weeks to C\$1.4bn.

Rigel will double its potential reserves by the friendly share swap. Each Inverness share will be exchanged into 0.825 Rigel shares, providing a premium over Inverness's recent market price. The bid expires January 11, 1996 and requires two thirds acceptance.

The merged company will have annual revenues of about C\$250m and will be profitable. *Robert Gibbons*

Vereinsbank abandons attempt to buy Oppenheimer

By Andrew Fisher in Frankfurt and Maggie Urry in New York

Bayerische Vereinsbank has abandoned its attempt to buy Oppenheimer Group, the US securities firm, because US banking regulators would not approve the deal quickly. Permission was required under US rules, which separate commercial and investment banks.

The stance taken by the Federal Reserve, which supervises the US banking industry, is likely to be seen by other non-US banks as a signal they would not be welcome as

acquirers of Wall Street investment banks.

The Fed appears to have adopted a stricter line than it has been taking recently. Many had expected the Fed would give Vereinsbank some leeway to do the deal. Bankers said it would make it more difficult for anyone to buy a Wall Street securities firm.

Others suggested the Fed was reacting to the well-publicised losses at Barings, the collapsed UK merchant bank rescued by ING of the Netherlands, and the New York branch of Japan's Daiwa.

Mr. Jim Harmon, retiring chairman of Schroder Wertheim, said: "The Fed is taking a very firm position after Barings and Daiwa."

The Fed apparently told Vereinsbank it would not approve the acquisition until it had gone some way towards closing its US commercial banking business, mainly trade financing through branches in New York, Los Angeles and Chicago.

Vereinsbank said it had no certainty it could conclude the deal, even if it went through the expensive "debanking" process.

There could have been a year's delay in obtaining approval, which was too long for Vereinsbank.

Many non-US banks have been looking to expand their investment banking activities on Wall Street and had been thought to have an advantage over US banks, which are restricted under the Glass-Steagall law, enacted in 1933.

However, other European banks have been deterred from buying in the US. UBS, the Swiss bank, for example, had been interested in buying Lehman Brothers but was put off

by Glass-Steagall considerations.

Repeal of Glass-Steagall has been repeatedly proposed, and earlier this year, it was hoped Congress would pass the necessary legislation. However, the drive for repeal has foundered in recent months.

Vereinsbank, based in Munich, had hoped the deal, which could have cost it up to \$500m, would strengthen its presence in asset management and investment banking. Oppenheimer, based in New York, has some \$40bn under management and is also a

large brokerage. Mr. Albrecht Schmidt, Vereinsbank chairman, said recently it hoped to complete its takeover talks with Oppenheimer Group by the end of this year. However, if these did not succeed, "we shall roam the world with open eyes" for another suitable target.

The collapse of the deal leaves Oppenheimer to remain independent. Having talked to a number of potential bidders before accepting the approach from Vereinsbank, it is thought unlikely that a new buyer will now appear.

Entergy wins bid to take over Citipower

By Nikki Tait in Sydney

Entergy Corporation, one of the largest investor-owned utility companies in the US, was yesterday confirmed as the successful bidder for Citipower, the fifth and last of the electricity distribution companies being sold off by the state government in Victoria.

Entergy, which had already been named as the preferred buyer, will pay a total of A\$1.75bn (US\$1.3bn) — made up of a capital payment of A\$1.58bn and franchise fees with a present value of A\$173m. The bulk of this — A\$1.3bn — will go towards paying down the large debt burden passed on to the current state government by the former administration.

The sale of the five distribution companies has been a highly successful financial exercise for the Victorian government, raising just over A\$9bn — which is more than domestic analysis had predicted at the outset. US-based utilities have been involved in all five successful bids, either through consortia also involving Australian interests or on a solo basis.

Yesterday, Mr. Alan Stockdale, Victoria's treasurer, said the electricity privatisation programme to date led to a drop in Victoria's net public sector debt from A\$82.5bn to about A\$24.5bn.

Citipower's distribution area covers central Melbourne, including the city's business district, and has about 230,000 customers. Pro forma assets for 1988/89 were put at A\$800m.

Entergy's core operations in the US are concentrated on the mid-south, and it services about 2.4m customers in Arkansas, Louisiana, Mississippi and Texas.

The electricity privatisation programme in Victoria will now move on to the generation companies — of which there are also five up for sale. First off the blocks will be Yallourn Energy, which is due to be sold early in the new year.

IBM halves price of Lotus Notes software

By Richard Waters in New York

International Business Machines has more than halved the price of its Lotus Notes software in an attempt to spur much wider use of the computer networking package.

The announcement marks the first concerted attempt by IBM to establish a broader market for the product, which it acquired when it paid

\$3.5bn for Lotus earlier this year.

Though already used by 8.3m people, the so-called "groupware" product risks being overtaken by cheaper Internet-based software.

By using a browser to navigate the World Wide Web, such as that made by Netscape, computer users can replicate many of the functions of Notes at a lower cost.

Notes allows people using

stand-alone personal computers to communicate and work on the same files, and is the biggest-selling product of its type.

"This puts us very much in the middle of Internet," said Mr. Michael Zisman, chief executive of Lotus. The Notes applications are available elsewhere on the Internet, he said, but users faced the task of "cobbling them all together".

Under the new pricing structure, the cost of Notes has been cut to \$99 for each computer, from \$155 before.

The price of the "server" software needed to run Notes has been raised from \$75 to \$495.

The company said, though, that improvements in the product would allow the server software to link more computers. Also, it will in future have built into it the ability to link

Notes to the Internet, a function which currently requires a separate piece of software costing \$2,995.

Mr. Zisman said the move would be "revenue-enhancing". The product was expected to continue its historic growth rate of more than 100 per cent a year, he said, while the higher price of the server software would partially offset the lower price per user.

Way cleared for Bank Hapoalim privatisation

By Julian O'Carroll in Jerusalem

Two international investor groups participating in a government tender to buy a controlling stake in Bank Hapoalim, Israel's most profitable banking group, have dropped their opposition to recent recommendations forcing the bank to sell off its non-financial assets.

The move clears the way for

the sale of Bank Hapoalim and removes the uncertainty which has fallen over the privatisation of Hapoalim since a government commission published wide-sweeping recommendations to break the power of Israel's state-controlled banks on the economy.

Both groups said they still wanted to buy Bank Hapoalim but asked the government to extend the timetable for the

divestiture of the bank's assets to beyond the end of 1998.

One group is led by Claridge, an Israeli investment company owned primarily by Canada's Mr. Charles Bronfman. The group includes financier Mr. George Soros, international investment bank Goldman Sachs, and Mr. Ted Aronson of Carnival Cruise Lines. The other group includes

Israeli businessman Mr. Eliezer Fishman and Bear Stearns, the global investment house.

The bidders had previously said they were reviewing their participation in the wake of the committee's recommendations that included making banks reduce their holdings in non-financial companies to 20 per cent by 1998 and forcing Bank Hapoalim to sell either its 34 per cent stake in Clal

Industries or its 23 per cent stake in Koor Industries — both large Israeli holding companies.

The government is seeking to sell up to 40 per cent of Bank Hapoalim to a strategic partner for up to \$550m. A ministerial committee is reviewing the committee's recommendations and will present its decision to the government on December 24.

Novell registers increase in net income

By Paul Taylor

Novell, the leading personal computer networking software company, yesterday reported an increase in full-year net income to \$338m, or 17 per cent of revenue, compared with \$297m, or 10 per cent of revenue, in 1994.

Revenues for the group, which announced in October it would withdraw from the market for PC applications pro-

grams and sell its business applications division, were \$2.04bn for the year to October 28, up from \$2bn a year earlier.

The company yesterday confirmed it was actively negotiating and expected a sale of the division before the end of January.

On a per-share basis, net income rose to \$0.90 in 1995, from \$0.76 in 1994. On a pro forma basis, excluding a non-recurring Unix licence buy-out and

acquisition-related expenses, year-ago revenues totalled \$1.92bn and earnings were \$288m, or \$0.81 a share.

The full-year advance came despite a lacklustre fourth quarter, which, as expected, saw revenue fall from \$496m to \$481m. Net income was \$58m, or \$0.16 a share, up from \$28m, or \$0.06 a share, because of acquisitions.

On a pro forma basis, excluding non-recurring acquisition-

related expenses, 1994 fourth-quarter earnings were \$61m, or \$0.17 a share.

Revenue from Novell's core NetWare network operating system software increased 19 per cent to \$1.03bn. The group's other network and systems software revenues grew more than \$600m. These gains were offset by a \$122m decline in personal productivity applications, which ended the year at \$407m.



Goldman, Merrill Lynch lead surge in underwriting

By Maggie Urry in New York

Wall Street securities houses are nearing the end of a year which has broken records in many business areas. Disclosed fees from underwriting securities are expected to exceed \$6.3bn for the firms as a whole, up from \$5.6bn in 1994, according to provisional estimates from Securities Data.

Leading the surge in fees has

been Goldman Sachs and Merrill Lynch, each expected to earn more than \$1bn from underwriting in the year, says Mr. Richard Peterson of Securities Data, the firm which collects statistics on the financial markets.

Other firms, however, are forecast to suffer a fall in fees. Securities Data estimates Salomon Brothers' underwriting fee income will drop from

\$331m to \$236m, partly because the mortgage-backed securities sector, where Salomon is a leading underwriter, has been under a cloud in 1995.

Total public issuance of securities of all types has so far reached \$650bn and could still exceed 1994's level of \$706bn. One banker said he expected a flurry of deals before the year-end as rival firms vied for top positions in the league tables.

Flotations so far this year have raised \$29bn, still short of the \$34bn record set in 1993, although well ahead of 1994's \$22bn. However, with \$12bn of deals coming in the last quarter of the year, 1995 is expected to get off to a good start, Mr. Peterson said.

Mergers and acquisitions have had a "tremendous boom" in 1995, Mr. Peterson said, with the total value of

deals expected to reach a record \$450bn, more than \$100m up on the 1994 amount of \$355bn.

There has been a rise in the number of hostile deals, which this year represent almost 30 per cent of all deals by value. That is still below the percentage in 1985 when a bid of more than \$20bn for RJR Nabisco lifted the proportion of hostile bids to more than a quarter.

Siel Limited (Formerly Shriram Industrial Enterprises Limited) [Regd. Office: Surya Kiran Building, 19, Kasturba Gandhi Marg, New Delhi - 110 001.]				
UNAUDITED FINANCIAL RESULTS (PROVISIONAL) OF SIX MONTHS ENDED 30.09.95 (Rs. Million)				
S.NO.	PARTICULARS	SIX MONTHS ENDED		YEAR ENDED 31.3.95
		30.09.95	30.09.94	
1.	Net Sales	4391	3637	7779
2.	Other income	43	28	131
3.	Total expenditure	4381	3285	7292
4.	Interest (net)	199	136	197
5.	Gross profit after interest but before depreciation, extraordinary item and tax	-146	244	421
6.	Depreciation	59	34	70
7.	Profit before extraordinary item and tax	-205	210	351
8.	Extraordinary item	-	-	67
9.	Profit before tax	-205	210	418
10.	Provision for tax	-	65	50
11.	Net profit	-205	145	368
12.	Paid-up equity share capital	-271	189	271
13.	Reserves excluding revaluation reserves (as per balance sheet of previous year)	-	-	2019

NOTE: Total expenditure includes Rs. 75 million on account of write down of inventory of certain models of compressors/appliances which have been/are being discontinued.

For Siel Limited
Siddharth Shriram
Chairman & Managing Director

Dated 28.11.1995

BANQUE PARIBAS
US\$400,000,000
Undated subordinated floating rate securities

In accordance with the provisions of the securities, notice is hereby given that for the interest period from 15 December 1995 to 15 March 1996 the securities will carry an interest rate of 5% per annum. Interest payable value 15 March 1996 per US\$1,000 security will amount to US\$15.67.

Agent: Morgan Guaranty Trust Company
JPMorgan

The Kingdom of Belgium
US\$400,000,000
Floating rate notes due December 1999

In accordance with the provisions of the notes, notice is hereby given that the rate of interest has been fixed at 5.5625% for the interest determination period 15 December 1995 to 17 June 1996. Interest payable on 17 June 1996 will amount to US\$2,858.51 per US\$100,000 note.

Morgan Guaranty Trust Company
JPMorgan

BANQUE PARIBAS
US\$200,000,000
Undated floating rate securities

In accordance with the provisions of the securities, notice is hereby given that for the three month interest period from 15 December 1995 to 15 March 1996 the securities will carry an interest rate of 6.125% per annum. Interest due on 15 March 1996 will amount to US\$15.48 per US\$1,000 security.

Agent: Morgan Guaranty Trust Company
JPMorgan

City of Stockholm
US\$325,000,000
Floating rate notes 1999

Notice is hereby given that the notes will bear interest at 5.75% per annum from 15 December 1995 to 15 March 1996. Interest payable on 15 March 1996 will amount to US\$14.53 per US\$1,000 note. US\$145.35 per US\$100,000 note and US\$1,453.47 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

CITICORP
DM\$300,000,000
Floating Rate Notes Due December 1999 (the "Notes")

Notice is hereby given that the Rate of Interest for the Interest Period December 15, 1995 to March 15, 1996 has been fixed at 4.203125 and that the interest payable on the relevant Interest Payment Date March 15, 1996, against Coupon No. 5 will be DM\$10.62 in respect of DM\$1,000 nominal of the Notes and will be DM\$106.25 in respect of DM\$10,000 nominal of the Notes.

December 15, 1995, London
By: Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

RPS for Electricity Connected to the
permanently and exclusively for
residential purposes
and Values

Payments from 1 to 177 at 100

Per 1000

Per 1000 for 1 to 177 at 100

Rate	Yield	Price	Yield
10/100	10.00%	100.00	10.00%
11/100	11.00%	100.00	11.00%
12/100	12.00%	100.00	12.00%
13/100	13.00%	100.00	13.00%
14/100	14.00%	100.00	14.00%
15/100	15.00%	100.00	15.00%
16/100	16.00%	100.00	16.00%
17/100	17.00%	100.00	17.00%
18/100	18.00%	100.00	18.00%
19/100	19.00%	100.00	19.00%
20/100	20.00%	100.00	20.00%
21/100	21.00%	100.00	21.00%
22/100	22.00%	100.00	22.00%
23/100	23.00%	100.00	23.00%
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25/100	25.00%	100.00	25.00%
26/100	26.00%	100.00	26.00%
27/100	27.00%	100.00	27.00%
28/100	28.00%	100.00	28.00%
29/100	29.00%	100.00	29.00%
30/100	30.00%	100.00	30.00%
31/100	31.00%	100.00	31.00%
32/100	32.00%	100.00	32.00%
33/100	33.00%	100.00	33.00%
34/100	34.00%	100.00	34.00%
35/100	35.00%	100.00	35.00%
36/100	36.00%	100.00	36.00%
37/100	37.00%	100.00	37.00%
38/100	38.00%	100.00	38.00%
39/100	39.00%	100.00	39.00%
40/100	40.00%	100.00	40.00%
41/100	41.00%	100.00	41.00%
42/100	42.00%	100.00	42.00%
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57/100	57.00%	100.00	57.00%
58/100	58.00%	100.00	58.00%
59/100			

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The Royal Bank of Scotland Group plc

US \$350,000,000 UNDATED FLOATING RATE PRIMARY CAPITAL NOTES

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from 15th December 1995 to 17th June 1996, the Notes will bear a Rate of Interest of 5.875% per annum. The amount of interest payable on 17th June 1996 will be US \$301.91 per US \$100,000 Note and US \$7,547.74 per US \$250,000 Note.

AGENT BANK:

Charterhouse Bank Limited
is regulated by The Securities and Futures Authority



CHARTERHOUSE

CORPORACION INDUSTRIAL SANLUIS, S.A. DE C.V.

(a company incorporated under the laws of Mexico)

NOTICE
to the holders of the
US\$75,000,000
9 1/4 PER CENT NOTES DUE 1998
of the issuer

NOTICE IS HEREBY GIVEN to the holders of the above Notes that, at the Meeting of each holder convened by the Notice published in the Financial Times and the Luxembourgian Wort on 10 November, 1995 and held on 4 December, 1995, the Extraordinary Resolution set out in such Notice was duly passed. Accordingly, the modifications referred to in the Extraordinary Resolution have been implemented with effect from 4 December, 1995.

This Notice is given by
CORPORACION INDUSTRIAL SANLUIS, S.A. DE C.V.
Monte Pelvaux 220-8,
Col. Lomas de Chapultepec,
Mexico D.F. 11000.

Dated 15 December, 1995.

OLIVETTI INTERNATIONAL N.V.

Lire 300,000,000 3.75 per cent
Guaranteed Convertible Notes due 1999
ISIN XS0050974368

NOTICE IS HEREBY GIVEN in accordance with Condition 8(2) of the Notes that the Conversion Price (as defined in Condition 8(1) of the Notes) has been adjusted as a result of the issue announced by Olivetti S.p.A. on 9 September 1995 and approved by shareholders of Olivetti S.p.A. on 26 October 1995 of 2,827,000,000 common shares at the nominal value of Lire 1,000 each to be offered to holders of Olivetti S.p.A. common, preferred and saving shares and outstanding Olivetti S.p.A. 93/99 convertible bonds, at a ratio of 3 new common shares for every 2 shares/bonds held.

The new Conversion Price in Lire 2,811 per share and takes effect from December 15, 1995.

OLIVETTI INTERNATIONAL N.V.
By: Morgan Guaranty Trust Company of New York, London
as Principal Concession and Transfer Agent Dated: December 15, 1995

CONTRACTS & TENDERS

GOVERNO DO ESTADO DO PARANA COPEL

SALTO CAXIAS HYDROELECTRIC POWER STATION

INTERNATIONAL COMPETITION C-208
GANTRY CRANES
CALL FOR BIDS

COMPANHIA PARANAENSE DE ENERGIA - COPEL, informs that an international competition is open for design, manufacture, shop tests, transportation and delivery on jobsite, erection and commissioning supervision of 3 (three) gantry cranes (one for intake, one for the powerhouse and one for the spillway) for the Salto Caxias Hydroelectric Power Station, located on the border of Capão Leão and Marquês and Nova Prata do Iguazu counties, in the State of Paraná, Brazil.

This lowest price type international competition is open to individual companies and/or joint ventures.

The costs related to this supply will be covered by COPEL's own funds.

The Instructions to Bidders and the Contract Documents will be available to bidders from December 04, 1995, until the day before the documents delivery date, against payment in Brazilian currency of R\$ 150.00 (a hundred and fifty Reals), at the following address:

Superintendência de Obras de Engenharia
Rua Voluntários da Pátria, 233 - 5º andar - sala 504
00030-000 - Curitiba - PR, Brazil
Phone (55-41) 822-1212 - Ext. 5541
Fax (55-41) 331-3285

Escritório COPEL/São Paulo
Alameda Santos, 1800 - 14º andar - conj. 14B
01418-200 - São Paulo - SP, Brazil
Phone (55-11) 289-1431

At the time of purchase of the Instructions to Bidders and the Contract Documents, the company shall present a letter containing name and department of the person for contact, his/her complete mailing address, phone and fax.

The receipt of the Qualification Documents and the Price Bids is scheduled for (February 15, 1996), at 2:00 P.M., at COPEL's office meeting room, in Curitiba, 253 Voluntários da Pátria Street, ground floor.

The competition will be ruled by Law No. 8666, dated June 21, 1993, and by other conditions stated in the Instructions to Bidders and in the Contract Documents.

COMPANHIA PARANAENSE DE ENERGIA

TOYO CONSTRUCTION LTD.

U.S. \$100,000,000
Guaranteed Floating Rate
Notes Due 1998
(Coupon No. 5)

In accordance with the conditions of the Notes, notice is hereby given that for the six-month period from 15th December 1995 to 17th June 1996 (185 days) the Notes will carry an interest rate of 5.875% p.a. Relevant interest payments will be as follows:

Notes of U.S. \$100,000,000
U.S. \$30,500.00 per coupon (No. 5)
THE SANWA BANK, LIMITED
Agent Bank

Midland Bank plc

(Incorporated with limited liability in England)

U.S. \$300,000,000
Undated Floating Rate Primary
Capital Notes
(Series 3)

For the six months from December 15, 1995 to June 17, 1996 the Notes will carry an interest rate of 5.875% p.a. On June 17, 1996 interest of U.S. \$287.41 and U.S. \$2,874.10 will be payable per U.S. \$100,000 and U.S. \$100,000 respectively for Coupon No. 15.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
December 15, 1995

CHASE

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Brokers lose voices to the small screen

Electronic broking is a bitter-sweet experience for foreign exchange markets. Philip Gawith reports

The tie-up between EBS and Minex may have come as little surprise to the foreign exchange industry, but the onward march of electronic broking has astonished even its most ardent enthusiasts.

For the 13 sponsors of EBS, which includes most of the leading global foreign exchange banks, this has been a bitter-sweet experience. On the one hand, their investment has proved profitable, as well as curbing the excessively dominant position Reuters was threatening to take in the foreign exchange business. On the other, electronic broking is changing the face of foreign exchange in a way many of its sponsors do not like.

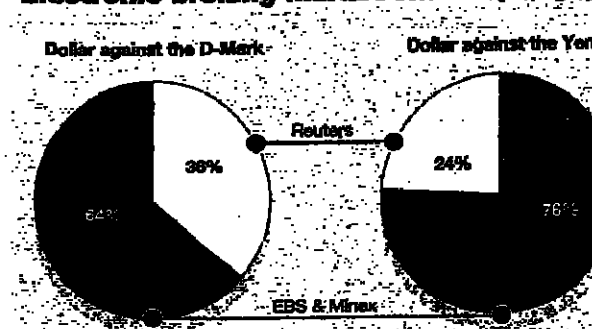
"It's kinda funny to be the sponsor of something that is killing you," says one, while another comments: "The risk was that success was going to backfire on us, and it has. From an idealistic point of view, we wish electronic broking had never been invented."

EBS's origins were essentially defensive. It was set up to combat the monopolistic threat posed by Reuters which supplied most of the information foreign exchange dealers used, and supplied the hardware for more than 30 per cent of interbank foreign exchange deals. The final straw was the development of Reuters 2000.2, which would also have given them control of execution and pricing of deals.

The big foreign exchange banks were left with no choice. Not all of EBS's sponsors are reluctant converts to electronic broking. Mr Julian Simmonds, head of global foreign exchange at Citibank, the largest in the business, says: "I haven't the slightest regret that we are in it. It is win, win on EBS."

For the less enthusiastic, electronic broking is seen as having destroyed some of the pool of profits to be shared by foreign exchange banks. "It has disintermediated the big liquidity banks and allowed small banks to find each

Electronic broking market shares (Tokyo)



Source: Market estimates

other," says one.

Previously, small banks wishing to buy or sell currencies would approach the large banks, who would provide liquidity while making a small turn. Now they can get access to the most competitive prices simply by having an EBS or Reuters terminal. The big banks have accordingly seen this "metro" (under \$5m ticket price) business shrink.

Mr Simmonds's sanguine response is probably a reflection of the fact that Citibank has a uniquely large customer base, and hence may be less vulnerable to the loss of small bank business.

While the "democratisation" of the market fairer, the trend of smaller banks to deal less with large banks and voice brokers, and more on electronic systems, has meant foreign exchange flows have become more decentralised.

Mr Paul Chappell, director of global foreign exchange at Bank of America in London, comments: "With electronic broking making things more opaque, knowledge of liquidity becomes more important. Being able to recognise when liquidity is likely to be less available is as important as guessing the direction."

If electronic broking has been a mixed blessing for its sponsoring banks it has been an misery for voice brokers, who have lost considerable market share. Electronic brok-

ing has also put their margins under pressure. Bank sources argue that voice brokers may now make a loss on spot foreign exchange business, which they subsidise through their activity in the forward market.

Industry estimates are that for deals of up to \$5m, the cost to banks of using voice brokers has probably halved. Mr Derek Tullett, president of Tullett and Tokyo, one of the brokers, says: "Electronic broking has obviously had an effect on us, but it hasn't been a disaster." He concedes that money brokers have probably seen no growth for about 18 months in spot foreign exchange, although this is also a function of quieter markets and fewer customers following banking mergers.

The broking community has suffered job losses this year, with some of the smaller firms reducing the spread of businesses they are involved in. There is also agreement that markets are overbought, with further rationalisation inevitable.

The pressure is unlikely to let up soon. EBS is expected next year to start trading forward foreign exchange contracts and floating rate agreements.

Nobody, however, believes that electronic broking can replace voice brokers completely. Mr Tullett comments: "A screen can tell you the price, but it doesn't tell you the market."

LEX COMMENTS

Asda ahead of the pack

Asda's impressive first-half results should silence those doubters who questioned where the supermarket chain's next leg of growth would come from, now that its recovery phase is over. With like-for-like sales growth of nearly 13 per cent, Asda was once again ahead of the pack. It has a good chance of staying there. Driving profits has become increasingly difficult in the competitive food retailing sector, since store openings have been curtailed by stringent planning controls. But Asda's expanding operating margin of 4.6



per cent is still a couple of percentage points below its main rivals. It has already proved its ability to control costs, and there are further benefits to come from its \$70m investment in systems, which will have fallen behind.

The sting in the tail for Asda's competitors is that food retailing is more or less a zero sum game.

Canny marketing by Tesco and Argyl has allowed them to hold on to profit margins. But Asda is winning market share from somewhere, and the likely loser is J Sainsbury. Either Sainsbury is not investing enough in reducing prices, or its marketing is not working.

Whichever it is, Asda, one of the best performing stocks in the FTSE 100 index this year, is likely to continue to outperform, while Sainsbury's position as a market leader is coming under increasing threat. In the fast-moving retailing sector, it does not pay to take one's eye off the ball for an instant.

UK telecoms

The telecoms regulator has won a symbolic victory over BT. Yesterday's Monopolies and Mergers Commission decision that the company must pay 70 per cent of the costs of "number portability" is not in itself financially significant.

But worries about the deteriorating relationship between BT and its regulator have already taken a heavy toll on the share price. His triumphalist statement does nothing to allay investors' fears. On the contrary, with a victory under his belt, the regulator may have developed a taste for blood.

Just as important, perhaps, is what "portability" will mean for BT's market share: customers are more likely to switch suppliers if they can keep their telephone number. Yesterday's rise in cable operators' share prices is justified.

BT's competitors, including Mercury, will win more customers than they lose. Their pricing freedom gives them an added advantage. BT, by contrast, is hamstringing by a requirement to charge uniform rates across the country.

Given the regulator's attitude, shareholders are already reconciled to the prospect of BT's losing further market share. Some even hope that competition will erode the customer base fast enough to stop the regulator getting tough.

The reality, though, is that the company faces threats on both fronts. By next summer, when the key argument over BT's new price formula takes place, number portability will have had little time to show its full potential.

BRITISH PROPERTY FEDERATION

Code of Practice for Commercial Leases

The British Property Federation fully supports the Code of Practice for Commercial Leases launched by the government yesterday. The BPF has played a key role in drafting this, following the government's call for the property industry to produce a satisfactory code to raise awareness of the terms of leases among occupiers. The Code aims to improve practice in the business relationships between landlords, tenants and their advisers. The BPF will ensure that the Code is actively promoted and widely distributed.

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| <ul style="list-style-type: none"> Abrahams Consolidated Ltd Allied London Investments Ltd AMP Asset Management plc Argent Group plc Arlington Securities PLC BAA plc Barclays Property Holdings Ltd Bastion Properties PLC Berkley Hambro PLC Boots Properties PLC Bradford & Bingley Building Society Bradford Property Trust PLC British Gas Properties The British Land Company PLC BT plc Brixton Estate plc Broadgate Properties Plc Burford Holdings PLC Cadogan Estates Ltd The Calthorpe Estate Office Canary Wharf Ltd Capital & Counties plc Capital & Regional Properties Plc Capital Shopping Centres PLC Charwell Land PLC Chelsfield PLC Chesterfield Properties PLC Clifford Chance Commercial Union Properties Ltd Commission for the New Towns Co-operative Insurance Society Corob Holdings Ltd Countryside Properties PLC Crest Nicholson PLC The Crown Estate Derwent Valley Holdings PLC Development Securities PLC | <ul style="list-style-type: none"> Dorrington Holdings PLC DTZ Debenham Thorpe English & Overseas Properties PLC Eskenazi Properties PLC Ewart plc The Eyre Estate Freshfields Frogmore Estates plc Gazeley Properties Ltd Grainger Trust PLC Great Portland Estates PLC Greycoat PLC Grosvenor Estate Holdings Guardian Properties Hammerston plc Haslemere Estates PLC Haymills Property Investments Ltd Helical Bar PLC The Hollins Murray Group Ltd Howard de Walden Estates Ltd Hufvudstad (UK) Ltd Ing Real Estate Ltd Jones Lang Wootton Ladbroke Group Properties Ltd Land Securities PLC Legal & General Property Ltd Liverpool Victoria Friendly Society London Docklands Development Corp London Transport Property March Estate PLC Marks & Spencer plc MEPC plc Mounview Estates Plc Myre Property Trust plc Nabarro Nathanson NatWest Group Property Norwich Union Investment Management | <ul style="list-style-type: none"> Olives Property PLC Orb Estates PLC Orbit Developments (Southern) Limited P D F M Ltd Prudential Portfolio Managers Ltd Railtrack plc Ranelagh Developments Ltd Regal Properties PLC J Sainsbury PLC St Martins Property Corporation Ltd Savills PLC Scottish Amicable Investment Managers Ltd Shaftesbury PLC Sir Richard Sutton Settled Estates Slough Estates plc Southend Property Holdings PLC Speciality Shops PLC SPP Investment Management Stanhope PLC Store Property Holdings Ltd Sun Alliance Group Properties Swan Hill Property Holdings Ltd Taylor Clark Properties Ltd Taylor Woodrow Property Company Ltd Threadneedle Property Fund Managers Ltd Trafalgar House Property Ltd TR Investment Property Trust PLC Troford Park Estates PLC U K Land plc Warner Estate Holdings PLC Warford Investments Plc Wates City of London Properties plc Wereldhave Property Corporation plc Western Heritable Investment Co Ltd Whitbread plc S.G. Whitaker Ltd |
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The British Property Federation is the trade association of the property industry, representing clients and investors. The BPF promotes the views of the industry, both commercial and residential, protecting and furthering the interests of its members, and working to create a better understanding between the industry, the government and the public. The BPF has gained recognition as the authoritative voice of property.

British Property Federation, 35 Catherine Place, London SW1E 6DY. Telephone: 0171 828 0111.

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مكتبة الرجل

Cocoa producers prepare to fight EU directive

The International Cocoa Organisation (ICCO) is to meet next week with the spotlight thrown on its production management plan, future financing and the European Union chocolate directive, reports Reuters.

The European Commission plans to discuss a draft proposal on Wednesday, the last day of a three-day ICCO meeting - that suggests maintaining current manufacturing practices in Europe.

That would allow only Britain, Ireland, Denmark, Portugal, Austria, Sweden and Finland to use up to 5 per cent non-cocoa fats in chocolate while other members would have to use cocoa fats only.

Cocoa producers had maintained that chocolate should be made with 100 per cent cocoa, so they were likely to voice opposition to the proposal, ICCO delegates said yesterday.

The ICCO plans meetings of its executive, production and consumption committees. The next full meeting of the council, the ICCO's highest decision-making body, will take place in March 1996.

Some delegates, including producers, said they planned next week to maintain pressure on producers to take action under the production management plan.

The plan was aimed at cutting production by 375,000 tonnes by the end of the decade but critics have argued that it has set unrealistic production targets in its first two years, which would mean any output cuts were needed.

"Our strategy would be to keep this in the spotlight until the March meeting," said a producer delegate.

"This mechanism has never been put to the test. To be fair it is not being put to the test because it has not left the paper yet. Countries are not applying it."

Some delegates said they planned to push for the ICCO to start considering the future shape of its budget in the absence of revenues from the buffer stocks.

South Korea could play a critical role in opening northern Asian energy markets to Russian natural gas exports, according to a new study.

A report by ING Barings Bank suggests that Korea, rather than Japan, could play the pivotal role in unlocking Russian gas reserves in eastern Siberia. It says Korea, which is currently seen as one of the main targets for liquefied natural gas exports from south-east Asian and Middle Eastern gas producers, is keen to diversify its sources of gas supply.

Any deal involving Korean purchases of Russian gas would have a strong regional political dimension, says Mr Alex Stewart, the report's author. Seoul has been keen to improve relations with both Russia and China, and a natural gas pipeline to Korea via the latter would be a potent political symbol of regional co-operation.

The study says Japan's hopes to tap gas from fields of the Russian island of Sakhalin remain frustrated because of continuing uncertainty over the fate of production-sharing

Brazilians back US coffee estimate

The first estimate of Brazil's 1995-96 coffee crop by the US Department of Agriculture was generally well-received by the country's producers and traders, reports Reuters from Rio de Janeiro.

The USDA's forecast, released on Wednesday night, put the coming Brazilian crop at 25.5 million bags (60kg each). Many traders and producers had been estimating the harvest at 24m to 26m bags.

"I think that it's a good estimate, more or less in line with our own thinking," said Mr Gilson Ximenes, president of the National Coffee Council, which represents producers.

"There are some people talking about 20m to 22m bags but I think the USDA's figure is very good," one dealer said.

Many traders and producers are looking for a reduction in the forecast for the 1995-96 harvest but this the USDA left unchanged at 16.8m bags.

The USDA said the actual 1996-97 crop size would depend on weather, inputs and agricultural practices.

Egyptian cotton policy in a tangle

Attempts to liberalise marketing have resulted in turmoil, writes James Whittington

Egyptian cotton has been conspicuous by its absence from world markets this year because of local politics and difficulties in liberalising the marketing of the crop.

Although Egyptian exports are minuscule in proportion to the global market, the country remains an important source of the long staple varieties that are used in high quality garments. Last season Egypt captured 27 per cent of the world market for long staple cotton with exports of 97,000 tonnes.

Partly as a result of the delay in any announcement on exports by the Egyptian government, long staple prices have been steadily rising over the past few months. According to the Liverpool-based Cotton Outlook magazine, prices for American Pima arriving at north European ports have risen by 16 per cent from 156 cents a pound at the beginning of October to 184 cents per pound this month.

Egypt's cotton sector has been in turmoil since the end of 1994 when three laws were passed aimed at liberalising the pricing and marketing of the crop. After more than three decades of strict state controls during which government mismanagement and price distortions led to gradual decline in its cultivation and output, the adjustment process to a free market has proved more difficult than imagined.

It has not been helped by

Egyptian Cotton		Area (hectares)	Output (tonnes)
1996-97 (f)		348,000	301,000
1995-96 (f)		288,000	257,000
1994-95 (f)		302,000	254,000
1993-94 (f)		371,000	416,000
1992-93 (f)		353,000	357,000
1991-92 (f)		358,000	291,000
1990-91 (f)		417,000	296,000
1989-90 (f)		454,000	435,000
1988-89 (f)		523,000	529,000

another disappointing harvest caused by bad weather and infestations in the crop. For the 1995-96 season the output is forecast at 297,000 tonnes compared with 254,000 tonnes last season and the bumper crop of 416,000 tonnes in 1993-94.

The main difficulty posed by the liberalisation package has been the domestic supply of cotton to Egypt's state-dominated textile sector. Last year the government set a minimum equivalent price of about 80 cents per pound for the standard cotton variety of Giza 75 at which farmers could choose to sell to the state collection points or to private traders. Most people were taken completely by surprise, however, when the new trade environment led to an inevitable rapid escalation of prices.

The poor crop and rising prices presented the textile manufacturers for the first time in decades with the market phenomenon of short supply and high prices. Many complained that they were making huge and unsustainable losses and they urged the government to intervene and bring back state control.

One enterprising private trader, Mr Mahmoud Wahba, who captured 16 per cent of the crop and waited for the price to rise even further before selling, came in for particular criticism from the state spinners and weavers and the local media who were all aghast at his profiteering scheme.

This season, the government set a "recommended" equivalent selling price of 134 cents a pound for Giza 75 but said that any trader who stocked cotton for more than one month would be penalised. Having seen the profits made by some in the previous season, however, over a hundred private traders had registered to buy cotton and prices once again rocketed. At one point the price passed the equivalent

international price for long staple cotton and the spinners and weavers were outraged.

As the state textiles mills represent an important part of the public sector, employing nearly 600,000 public workers, their complaints were difficult to ignore. At the beginning of October, the government stepped back into the market. First it froze all exports of cotton until domestic consumption had been met - on average domestic consumption is just below this season's forecast harvest at 270,000 tons. Second, it changed the recommended price into a maximum price to stop further speculation. Since then there have been a number of raids on cotton stocks held by private sector traders, who were described in the local press as "the cotton mafia".

"It's a Catch 22 situation," explains Mr Hassan Khedr, chairman of the state-owned Principal Bank for Development and Agriculture Credit. "The government is committed to the cotton reforms but it cannot afford to let its inefficient textile mills die without giving them time to adjust."

The cotton farmers, predictably, were furious. "How can the government expect farmers to plant cotton when they are paid peanuts for doing so," exclaims Mr Mohamed Adris, president of the Central Agricultural Co-operative Union, which is urging farmers to refuse to sell their cotton to

the state. A key problem facing the government is the need to encourage more land to be put into cotton cultivation. This season it was down to 268,000 hectares, compared with 390,000 at its peak in the 1980s. Ironically, the one player who is most sanguine about the government's backtracking is Mr Wahba, the private sector cotton mogul who led the way in cotton speculation. Since his arrival on the scene last year he has begun integrating his activities in the cotton sector. He is the first private businessman either to buy or to lease ginning and spinning mills from the state and he is also producing cotton seed oil.

"I look at the government's move as a necessary step back in liberalisation for the next two steps forward," he says. "Reform is needed across the board in the cotton and textiles business and you can't move ahead with one without the other. Everyone is learning again how a free market works and after decades of state control you can't expect this to happen overnight."

While domestic turmoil is expected to continue, Egypt's main international clients for cotton in Italy, Japan and Switzerland have been quietly assured that there will be deliveries next year. Imports of yarn for the textiles sector is expected to be some cotton for export but it is not expected to be the same quantity as last season.

Korea 'could open northern Asia to Russian natural gas'

By Robert Corzine

South Korea could play a critical role in opening northern Asian energy markets to Russian natural gas exports, according to a new study.

A report by ING Barings Bank suggests that Korea, rather than Japan, could play the pivotal role in unlocking Russian gas reserves in eastern Siberia. It says Korea, which is currently seen as one of the main targets for liquefied natural gas exports from south-east Asian and Middle Eastern gas producers, is keen to diversify its sources of gas supply.

Any deal involving Korean purchases of Russian gas would have a strong regional political dimension, says Mr Alex Stewart, the report's author. Seoul has been keen to improve relations with both Russia and China, and a natural gas pipeline to Korea via the latter would be a potent political symbol of regional co-operation.

The study says Japan's hopes to tap gas from fields of the Russian island of Sakhalin remain frustrated because of continuing uncertainty over the fate of production-sharing

legislation in Moscow. It says the "lingering territorial dispute with Russia over the Kuril Islands" is an added impediment.

Mr Stewart said Korean companies had undertaken detailed studies to determine the viability of projects based on gas from eastern Russia. But any announcement of further progress might be affected by the political scandals that have recently embroiled the Seoul government.

Energy Security in North Asia, The Opportunity for Russian Gas, ING Barings, 60 London Wall, London EC2M 5TQ, 1995

investment fund buying were expected to emerge.

The cash premium over three months metal eased to around \$265 from \$285 on Wednesday, though there were further signs of tightness rolling from December into the January/February period.

Three months LEAD eased after it failed to overcome profit-taking and resistance around \$730 a tonne. Traders said the

MARKET REPORT LME copper contract extends gains

London Metal Exchange COPPER extended earlier gains by yesterday's close as speculative buying and short-covering lifted prices in fairly brisk conditions.

Traders said three months delivery copper had risen from a Wednesday low below \$260 to a high point yesterday of \$274, and was likely to move on towards \$275 as further bouts of short-covering and

contract could face further losses if it failed to hold above \$720.

ALUMINIUM broke out of the \$1,650/1,700 range to touch \$1,715 before ending the session \$26.50 higher at \$1,710.50. Sentiment was helped by contraction in the January/February discount, which traders said could reflect expectations of lower US interest rates. Compiled from Reuters

the restructuring of the industry. It says it wants information from the government on the current debt of the industry, and on the distribution of income from exports.

"With this restructuring, farmers have no input, and it is Government restructuring the industry to suit itself," said Mr Patrick Joseph, secretary of the committee. "So we need to have an input and know that state of the industry," he said.

Banana strike hits St Lucia

By Canute James in Kingston

Members of one of St Lucia's banana farmers' unions have begun a one-week strike that officials say will hit exports from the island to Britain. St Lucia is the biggest producer of the four Windward Islands of the eastern Caribbean.

The strike was called by the Banana Salvation Committee, which is pressing the government for an increased role in

the restructuring of the industry. It says it wants information from the government on the current debt of the industry, and on the distribution of income from exports.

"With this restructuring, farmers have no input, and it is Government restructuring the industry to suit itself," said Mr Patrick Joseph, secretary of the committee. "So we need to have an input and know that state of the industry," he said.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

Prices from 10.00am to 10.30am (all prices in \$ per tonne)

Aluminium, 99.99% (all prices in \$ per tonne)

Cash 1,684.5-1,685.5

Previous 1,684.5-1,685.5

High/Low 1,684.5-1,685.5

AM Official 1,684.5-1,685.5

Karb close 1,684.5-1,685.5

Open int. 1,684.5-1,685.5

Total daily turnover 1,684.5-1,685.5

LEAD (all prices in \$ per tonne)

Cash 1,684.5-1,685.5

Previous 1,684.5-1,685.5

High/Low 1,684.5-1,685.5

AM Official 1,684.5-1,685.5

Karb close 1,684.5-1,685.5

Open int. 1,684.5-1,685.5

Total daily turnover 1,684.5-1,685.5

TIEN (all prices in \$ per tonne)

Cash 1,684.5-1,685.5

Previous 1,684.5-1,685.5

High/Low 1,684.5-1,685.5

AM Official 1,684.5-1,685.5

Karb close 1,684.5-1,685.5

Open int. 1,684.5-1,685.5

Total daily turnover 1,684.5-1,685.5

COOPER, grade A (all prices in \$ per tonne)

Cash 1,684.5-1,685.5

Previous 1,684.5-1,685.5

High/Low 1,684.5-1,685.5

AM Official 1,684.5-1,685.5

Karb close 1,684.5-1,685.5

Open int. 1,684.5-1,685.5

Total daily turnover 1,684.5-1,685.5

LEAD, 99.99% (all prices in \$ per tonne)

Cash 1,684.5-1,685.5

Previous 1,684.5-1,685.5

High/Low 1,684.5-1,685.5

AM Official 1,684.5-1,685.5

Karb close 1,684.5-1,685.5

Open int. 1,684.5-1,685.5

Total daily turnover 1,684.5-1,685.5

Precious Metals continued

Gold COMEX (100 Troy oz, \$/Troy oz)

Cash 380.0-380.5

Previous 380.0-380.5

High/Low 380.0-380.5

AM Official 380.0-380.5

Karb close 380.0-380.5

Open int. 380.0-380.5

Total daily turnover 380.0-380.5

PLATINUM NYMEX (50 Troy oz, \$/Troy oz)

Cash 400.0-400.5

Previous 400.0-400.5

High/Low 400.0-400.5

AM Official 400.0-400.5

Karb close 400.0-400.5

Open int. 400.0-400.5

Total daily turnover 400.0-400.5

PALLADIUM NYMEX (100 Troy oz, \$/Troy oz)

Cash 1,310.0-1,310.5

Previous 1,310.0-1,310.5

High/Low 1,310.0-1,310.5

AM Official 1,310.0-1,310.5

Karb close 1,310.0-1,310.5

Open int. 1,310.0-1,310.5

Total daily turnover 1,310.0-1,310.5

ENERGY

CRUDE OIL NYMEX (42,000 US gal, \$/barrel)

Cash 18.00-18.05

Previous 18.00-18.05

High/Low 18.00-18.05

AM Official 18.00-18.05

Karb close 18.00-18.05

Open int. 18.00-18.05

Total daily turnover 18.00-18.05

CRUDE OIL ICE (all prices in \$ per barrel)

Cash 18.00-18.05

Previous 18.00-18.05

High/Low 18.00-18.05

AM Official 18.00-18.05

Karb close 18.00-18.05

Open int. 18.00-18.05

Total daily turnover 18.00-18.05

GRAINS AND OIL SEEDS

WHEAT LCE (all prices in \$ per tonne)

Cash 124.00-124.50

Previous 124.00-124.50

High/Low 124.00-124.50

AM Official 124.00-124.50

Karb close 124.00-124.50

Open int. 124.00-124.50

Total daily turnover 124.00-124.50

WHEAT CBT (all prices in \$ per tonne)

Cash 124.00-124.50

Previous 124.00-124.50

High/Low 124.00-124.50

AM Official 124.00-124.50

Karb close 124.00-124.50

Open int. 124.00-124.50

Total daily turnover 124.00-124.50

MAIZE CBT (all prices in \$ per tonne)

Cash 33.00-33.50

Previous 33.00-33.50

High/Low 33.00-33.50

AM Official 33.00-33.50

Karb close 33.00-33.50

Open int. 33.00-33.50

Total daily turnover 33.00-33.50

BARLEY LCE (all prices in \$ per tonne)

Cash 114.00-114.50

Previous 114.00-114.50

High/Low 114.00-114.50

AM Official 114.00-114.50

Karb close 114.00-114.50

Open int. 114.00-114.50

Total daily turnover 114.00-114.50

SOYABEAN CBT (all prices in \$ per tonne)

Cash 22.00-22.50

Previous 22.00-22.50

High/Low 22.00-22.50

AM Official 22.00-22.50

Karb close 22.00-22.50

Open int. 22.00-22.50

Total daily turnover 22.00-22.50

SOYABEAN CBT (all prices in \$ per tonne)

SOFTS

COCOA LCE (all prices in \$ per tonne)

Cash 884.00-884.50

Previous 884.00-884.50

High/Low 884.00-884.50

AM Official 884.00-884.50

Karb close 884.00-884.50

Open int. 884.00-884.50

Total daily turnover 884.00-884.50

COCOA CBT (all prices in \$ per tonne)

Cash 884.00-884.50

Previous 884.00-884.50

High/Low 884.00-884.50

AM Official 884.00-884.50

Karb close 884.00-884.50

Open int. 884.00-884.50

Total daily turnover 884.00-884.50

COFFEE LCE (all prices in \$ per tonne)

Cash 122.00-122.50

Previous 122.00-122.50

High/Low 122.00-122.50

AM Official 122.00-122.50

Karb close 122.00-122.50

INTERNATIONAL CAPITAL MARKETS

European prices strengthen on back of German rate cut

By Richard Lapper in London and Lisa Branstetter in New York

Germany's decision to cut its discount and Lombard rates yesterday gave a fillip to international bond markets. The Bundesbank's 50 basis point rate cut was quickly followed by cuts in Switzerland, the Netherlands, Denmark, Belgium, Austria and Ireland and encouraged hopes of monetary easing in France and Spain, as well as in the US.

Prices rose in most markets, although Italy was an exception, losing ground on currency weakness and amid continuing concerns about the government's budget proposals.

Traders greeted news of the German rate cut early yesterday afternoon by taking profits. But the market quickly regained momentum, with prices rising on largely futures-driven trading.

Mr Karl Haefliger, head of futures and options at Deutsche Bank in Frankfurt, said: "It is not a flood, but a steady trickle of new money is coming into the market. The basic supply and demand fundamentals are very bullish."

ing US funds, were attracted to the market yesterday, reported traders.

At Liffe, the March 10-year bond future gained about a quarter of a point, settling at 99.06. Shorter-dated paper performed particularly strongly with the March three-month euro area contract gaining 0.06 to settle at 96.45. In the cash

GOVERNMENT BONDS

market yields on two-year benchmark bonds fell by 10 basis points, compared with a fall of three basis points in the 10-year area.

The markets are divided about the prospects for further easing, with expectations for further cuts in interest rates next year.

Mr Stuart Thomson, chief international economist at Nikko Europe, says the weakness of the German economy makes a further 50 basis point cut in the discount rate likely in the first half of next year.

"Recent data releases have shown there is really very little momentum in the economy," he said.

He expects the spread between benchmark two-year and 10-year bonds to widen to 204 basis points by the end of the second quarter. By contrast, Mr Heinz Gunasekera, bond analyst with UBS in Frankfurt, does not expect further rate cuts in this cycle. He expects the yield spread between two-year and 10-year bonds to contract to 170 basis points by the end of the second quarter.

The German rate cut gave a shot in the arm to the French bond market which had gained ground earlier in the day on news that striking railway workers were beginning to return to work.

The Bundesbank move increases the room for manoeuvre available to the Bank of France, which is widely expected soon to reduce its intervention rate from its current level of 4.7 per cent.

Mr Eldred Buck, head of research at Fimat in Paris, said early news reports had exaggerated the degree to which the strike movement is weakening, and the German rate cut had "kept the heat underneath the market".

Shorter-dated paper outperformed. In the cash market

yields on two-year benchmark bonds fell by 15 basis points, compared with a 9 basis point fall in the 10-year sector. The 10-year yield spread of French bonds over German paper narrowed by 7 basis points to 67.

At Matif the March three-month Pibor contract gained more than a quarter of a point, while the December 10-year bond future gained more than half a point.

The Italian market was hit by news that centre-right parties would oppose the government's plans, as well as the weakness of the dollar and the lira. The March 10-year futures contract settled at 105.43, down 0.74. In the cash market the 10-year yield spread over Ger-

many widened by 16 basis points to 529.

Spanish bond prices moved up sharply and although they later dropped off highs on profit-taking, the March 10-year future settled at 94.36, up more than half a point. The 10-year yield spread over Germany narrowed by 5 basis points to 367.

Germany's rate cut increases the likelihood of a cut later this month by the Bank of Spain. Mr Ken Watney, international economist with HSBC Markets, said Spain's improving fundamentals and growing hopes for a change of government next year were fuelling optimism.

Revised hopes that the Federal Reserve will cut interest rates next week helped US Treasury prices move higher in early trading yesterday. Near midday the long bond was higher at 111.1/2 to yield 6.062, while at the short and the two-year note gained 1/4 at 100 to yield 5.537.

A spate of figures released yesterday suggested that inflationary pressures were in check. The consumer price index was unchanged overall in November and up 0.1 per

cent excluding the volatile food and energy components. Economists had expected consumer prices to be up 0.2 per cent both with and without the food and energy components.

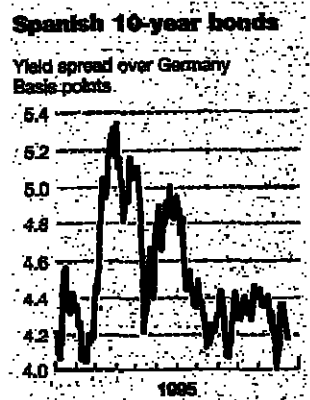
Business inventories increased by 0.6 per cent in October, suggesting that manufacturing activity will slow in coming months.

Capacity utilisation edged down last month to 83.1 per cent from 83.3 per cent in October.

Industrial production in November, however, was modestly stronger than economists expected, rising 0.2 per cent compared with expectations that it would be unchanged after the 0.3 per cent fall recorded in October.

Still, the overall picture of a weakening economy with little danger of an increase in inflationary pressures led to increased speculation that the Fed would lower interest rates at next week's meeting of its Open Market Committee.

Hopes for lower short-term rates led to a steepening of the yield curve that maps the spread between yields on two-year and 30-year bonds. The curve steepened to 71 basis points from 68 basis points late on Wednesday.



Source: FT Equity

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Coupon	Price	Maturity	Yield	Spread	Book runner
US DOLLARS							
US DOLLARS	200	5.75	100.00	Jan 2000	2.25	-	Deutsche Bank
US DOLLARS	200	5.75	100.00	Jan 2000	2.25	-	Deutsche Bank
US DOLLARS	200	5.75	100.00	Jan 2000	2.25	-	Deutsche Bank
US DOLLARS	200	5.75	100.00	Jan 2000	2.25	-	Deutsche Bank
US DOLLARS	200	5.75	100.00	Jan 2000	2.25	-	Deutsche Bank
US DOLLARS	200	5.75	100.00	Jan 2000	2.25	-	Deutsche Bank
US DOLLARS	200	5.75	100.00	Jan 2000	2.25	-	Deutsche Bank
US DOLLARS	200	5.75	100.00	Jan 2000	2.25	-	Deutsche Bank
US DOLLARS	200	5.75	100.00	Jan 2000	2.25	-	Deutsche Bank

Two asset-backed FRN deals launched

By Corinne Middelmann in London, Emilio Terezono in Tokyo and Peter Wise in Lisbon

The eurobond market finally ran out of steam yesterday, sputtering to a halt with only a handful of deals - two of them asset-backed - emerging.

A FRN20m issue of asset-backed floating-rate notes for special purpose vehicle Apigaz, backed by employee loans by government-owned utility Gaz de France, met with strong European demand, said Morgan Stanley, joint leads with CCF. The notes yield almost 29 basis points over three-month

Libor at the re-offer price. "The kind of securitised backed deals are getting very popular - investors are keen on triple-A rated paper which offers a good yield," an official said.

INTERNATIONAL BONDS

Another asset-backed deal emerged for Capital One Master Trust, which issued \$97.6m of class B subordinated floating-rate notes paying a coupon of 20 basis points over three-month Libor, via BZW. The rank behind a class A \$600m

offering executed recently in the US market. The notes, which are rated A2 by Moody's, are secured by credit card receivables originated and serviced by Capital One Bank of the US.

Elsewhere, Merrill Lynch Japan, the Japanese subsidiary of the US investment bank, has won its first sole lead-management mandate for a Japanese domestic bond.

It will lead a Y10bn issue for Itochu, a leading trading house, scheduled next month. Merrill, which had previously concentrated on cross-border transactions, has boosted marketing efforts of yen products

for Japanese investors over the past two years.

Itochu's decision follows that of Olympus Optical, which recently appointed Paribas Capital Markets to lead its Y30bn corporate bond issue.

Caminhos de Ferro Portugueses, Portugal's state railway, yesterday delivered the largest escudo deal of 1995 with an B550m (\$861.1m) issue of a 10-year bond on the domestic market.

The issue, priced at six-month Libor less 0.125 per cent, was co-arranged by Banco Elise, Banco Pinto & Sotto Mayor (BPSM) and Banco Totta & Acores (BTA).

FT-ACTUARIES FIXED INTEREST INDICES

Price Index	Dec 14	Dec 13	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7
Govt. Secs. (UK)	95.05	95.07	95.08	95.06	95.15	95.14	95.22	95.22
Fixed Interest	114.91	114.77	115.01	115.04	109.80	115.04	106.77	

GILT EDGED ACTIVITY INDICES

Gilt Edged	Dec 14	Dec 13	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7
5-day average	97.2	78.9	72.2	80.2	91.8			
5-day average	82.1	87.0	93.1	95.9	100.7			

FT/ISMA INTERNATIONAL BOND SERVICE

Issued	Bid	Offer	Chg.	Yield
US DOLLAR STRAIGHTS				
Alloy Steel Treasury 5 1/2	1000	99 1/2	5/8	5.88
Alloy Steel Treasury 5 1/2	1000	99 1/2	5/8	5.88
Alloy Steel Treasury 5 1/2	1000	99 1/2	5/8	5.88
Alloy Steel Treasury 5 1/2	1000	99 1/2	5/8	5.88
Alloy Steel Treasury 5 1/2	1000	99 1/2	5/8	5.88
Alloy Steel Treasury 5 1/2	1000	99 1/2	5/8	5.88
Alloy Steel Treasury 5 1/2	1000	99 1/2	5/8	5.88
Alloy Steel Treasury 5 1/2	1000	99 1/2	5/8	5.88
Alloy Steel Treasury 5 1/2	1000	99 1/2	5/8	5.88
Alloy Steel Treasury 5 1/2	1000	99 1/2	5/8	5.88

WORLD BOND PRICES

Coupon	Red	Price	Day's	Yield	Week	Month
Australia	10.000	02/06	111.7000	+0.10	8.28	8.59
Austria	8.000	11/05	100.0100	+0.10	8.12	8.59
Belgium	6.500	03/05	98.6500	+0.10	6.89	6.90
Canada	8.750	12/05	110.0500	+0.20	7.31	7.32
Denmark	6.000	03/05	104.9400	+0.80	7.25	7.25
France	7.750	04/04	106.2500	-0.10	5.81	5.99
Germany	7.750	10/05	107.0800	+0.20	6.75	6.85
Germany Bund	6.500	10/05	103.2900	+0.20	6.04	6.11
Ireland	8.250	10/04	92.6100	+0.30	7.41	7.42
Italy	10.000	09/05	96.9800	-0.80	11.01	10.92
Japan	6.400	08/00	120.3910	+0.04	1.33	1.58
Netherlands	6.000	09/04	104.9400	+0.07	6.28	6.21
Portugal	11.875	02/05	110.6300	+0.80	10.03	10.21
Spain	10.100	01/06	100.2700	+0.80	9.82	10.13
Sweden	6.000	03/05	92.6100	+0.30	7.41	7.42
UK Gilts	8.000	12/05	105.05	+10.32	6.78	6.83
US Treasury	8.500	10/08	111.24	+0.32	7.39	7.43
US Treasury	8.500	10/08	111.24	+0.32	7.39	7.43
US Treasury	8.500	10/08	111.24	+0.32	7.39	7.43
US Treasury	8.500	10/08	111.24	+0.32	7.39	7.43
US Treasury	8.500	10/08	111.24	+0.32	7.39	7.43

US INTEREST RATES

Rate	Dec 14	Dec 13	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7
1-month	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47
3-month	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47
6-month	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47
1-year	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47
2-year	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47
3-year	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47
5-year	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47
10-year	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47
30-year	5.47	5.47	5.47	5.47	5.47	5.47	5.47	5.47

BOND FUTURES AND OPTIONS

France	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	120.20	120.56	+0.36	120.76	120.10	164,313	53,871
Mar	119.42	119.72	+0.30	119.90	119.34	84,848	83,811
Jun	118.10	118.20	+0.10	118.34	117.76	209	3,753

Germany	Open	Settle	Change	High	Low	Est. vol.	Open int.
Mar	98.80	98.89	+0.09	98.98	98.86	117,258	215,403
Jun	98.29	98.39	+0.10	98.51	98.29	407	192

UK Gilts Prices	Notes	Yield	Price	Yield	Price	Yield	Price
Shorts (6 mos to 1 year)	13.90	6.72	100.00	6.72	100.00	6.72	100.00
1 year	14.75	6.35	100.00	6.35	100.00	6.35	100.00
2 year	15.00	6.10	100.00	6.10	100.00	6.10	100.00
3 year	15.25	5.85	100.00	5.85	100.00	5.85	100.00
5 year	15.50	5.60	100.00	5.60	100.00	5.60	100.00
10 year	15.75	5.35	100.00	5.35	100.00	5.35	100.00
15 year	16.00	5.10	100.00	5.10	100.00	5.10	100.00
20 year	16.25	4.85	100.00	4.85	100.00	4.85	100.00
25 year	16.50	4.60	100.00	4.60	100.00	4.60	100.00
30 year	16.75	4.35	100.00	4.35	100.00	4.35	100.00

SPAIN BOND FUTURES (MIF) 100000

Series	CALLS					PUTS				
	Jan	Feb	Mar	Jun	Jan	Feb	Mar	Jun		
9896	0.32	0.70	0.95	1.08	0.23	0.61	0.86	1.69		
9897	0.11	0.48	0.70	0.87	0.52	0.87	1.11	1.98		
9899	0.03	0.28	0.52	0.70	0.94	1.20	1.43	2.31		
Est. vol. total: Calls 11277 Puts 9294. Previous day's open int., Calls 16832 Puts 18664										

■ NATIONAL ITALY GOV. BOND: SDT/Futures							
▲ LFFE Jan 200m 100bns of 100%							
	Open	Sett price	Change	High	Low	Est. vol	Open int.
Dec	105.43	105.43	-0.24	105.64	105.02	5848	47140
Mar	105.36	105.03	-0.74	105.36	104.90	301	1022

ITALY BOND FUTURES (MIF) 100000

00500	1.87	2.84	1.54			
00550	1.70	2.38	1.77			2.81
00600	1.46	2.15	2.03			3.12
Est. vol. total, Calls 2701 Puts 2584. Previous day's open HI., Calls 38557 Puts 29167						
Spain						
MOTONAL SPANISH BOND FUTURES (MEFF)						
	Open	Sett price	Change	High	Low	Est. vol. Open int.
Dec	94.00	94.35	+0.33	94.73	94.00	75,709 25,153
Mar	94.07	94.29	+0.64	94.62	94.00	16,092 25,655
MOTONAL LIK C&F FUTURES (LIFRA) 650,000 90 days of 100%						

UK BOND FUTURES (MIF) 100000

Mar	110.22	110.26	+0.04	111.05	110.20	122610	
IS LONG CALL FUTURES OPTIONS (LIFO) \$50,000 \$400 of 100%							
CALLS							
Open	Feb	Mar	Jun	Jan	Feb	Jun	
Price	1.01	1.40	1.62	2.25	0.48	1.08	
Settle	1.01	1.40	1.62	2.25	0.48	1.08	
Change	0.25	1.04	1.26	1.58	0.23	1.12	
High	0.95	0.40	0.61	1.13	1.48	0.05	
Low	0.35	0.35	0.35	0.35	0.35	0.35	
Est. vol.	324	324	324	2405	2378	25900	
PUTS							
Open	Feb	Mar	Jun	Jan	Feb	Jun	
Price	1.01	1.40	1.62	2.25	0.48	1.08	
Settle	1.01	1.40	1.62	2.25	0.48	1.08	
Change	0.25	1.04	1.26	1.58	0.23	1.12	
High	0.95	0.40	0.61	1.13	1.48	0.05	
Low	0.35	0.35	0.35	0.35	0.35	0.35	
Est. vol.	324	324	324	2405	2378	25900	
IS ECU BOND FUTURES (MATIF) ECU/100,000							
Open	Settle	Price	Change	High	Low	Est. vol.	Open int.

US TREASURY BOND FUTURES (CBT) 100000

US TREASURY BOND FUTURES (CST) \$100,000 32nds of 100%							
	Open	Settle	Change	High	Low	Est. vol.	Open Int.
Dec	120.19	120.42	+0.23	120.77	120.11	17,812	62,754
Mar	119.29	120.02	+0.73	120.12	119.25	231,494	356,660
Jun	118.19	118.23	+0.05	118.26	118.17	1,713	15,392

Japan

NOTIONAL LONG TERM JAPANESE GOVT. BOND FUTURES (\$/¥100m 100ths of 100%)							
	Open	Close	Change	High	Low	Est. vol.	Open Int.
Mar	121.89	-	-	121.96	121.83	1059	0

US TREASURY NOTE FUTURES (CBT) 100000

Open	Settle	Change	52 week		Notes	Yield		52 week		
			High	Low		(1)	(2) Price X - 64 -		High	Low
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
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1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
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1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
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1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
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1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
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1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
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1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2						
1 109 1/2	110 1/2	110 1/2	110 1/2	110 1/2				</		

US TREASURY SHORT-TERM FUTURES (CBT) 100000

8 0723	+0.2	87.14	79.62
8 0728	+0.2	119.12	109.14
8 0733	+0.2	115.2	105.2
8 0738	+0.2	112.2	102.2
8 0743	+0.2	82.8	72.8
8 0748	+0.2	82.8	72.8
8 0753	+0.2	101.2	91.2
8 0758	+0.2	101.2	91.2
8 0803	+0.2	104.2	94.2
8 0808	+0.2	111.2	101.2
8 0813	+0.2	141.2	127.2

100% and 97.5%.) **Figure 1** in parentheses shows RPI based on 10% (and 8 months prior to issue) and have been adjusted to reflect volatility of RPI to 100 in February 1993. **Table 1** shows factor 2.044, RPI for April 1993: +148.0 and for November 1992: +64.8.

Other Fixed Interest

	Notes	Yield	Price 2 yr	52 week
		bid	Low	High
Asian Dec 10/94: 2000	8.50	8.77	119.5	118.5
Asian Dec 10/94: 2000	8.50	8.71	126.5	125.5
India Dec 10/94: 2000	8.50	8.71	119.5	118.5

US TREASURY LONG-TERM FUTURES (CBT) 100000

Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	119.42	119.72	+0.30	119.90	119.34	84,848
Mar	118.10	118.20	+0.10	118.34	117.76	209
Jun	116.78	116.88	+0.10	117.02	116.64	101

Prices are shown in pounds per £100 nominal of stock.

OTHER FIXED INTEREST

Notes	Yield	Price	Yield	Price	Yield	Price

By Phyllis Gawith

APP - Cont

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The following table shows the results of the 1990 U.S. Census, as reported by the U.S. Census Bureau. The table is divided into two main sections: "Total Population" and "Population by Race and Ethnicity". The data is presented in a tabular format, with columns for "Total Population", "Population by Race and Ethnicity", and "Population by Age and Sex". The data is presented in a tabular format, with columns for "Total Population", "Population by Race and Ethnicity", and "Population by Age and Sex". The data is presented in a tabular format, with columns for "Total Population", "Population by Race and Ethnicity", and "Population by Age and Sex".

	Price	+ or -	52 week	High	Low	Volume	Ytd
IBM	115.00		115.00	115.00	115.00	115.00	115.00
AT&T	71.11		71.11	71.11	71.11	71.11	71.11
GE	40.25		40.25	40.25	40.25	40.25	40.25
711-11	22.50		22.50	22.50	22.50	22.50	22.50
225-11	11.00		11.00	11.00	11.00	11.00	11.00
11-11	5.00		5.00	5.00	5.00	5.00	5.00
5-11	2.50		2.50	2.50	2.50	2.50	2.50
2-11	1.25		1.25	1.25	1.25	1.25	1.25
1-11	0.62		0.62	0.62	0.62	0.62	0.62

[illegible][illegible]

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ROLEX

	Notes	Price	+ or -
BAT Inds.	24 1/4	2600	-5
12 1/2% La 10/08	107 1/2	212 1/2	+3

TRANSPORT

	Notes	Price	+ or -
Air London	7	115 1/2	-

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Alb. House C	201	444
Alb. House D	201	444
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Alb. House L	201	444
Alb. House M	201	444
Alb. House N	201	444
Alb. House O	201	444
Alb. House P	201	444
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Alb. House R	201	444
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Alb. House V	201	444
Alb. House W	201	444
Alb. House X	201	444
Alb. House Y	201	444
Alb. House Z	201	444

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52 week		Mid		Yld	PIE	
High	Low	CapMn	Gr's			
1992	405	17,493	5.0		12.9	
1991	376	115.5	618.6	10.3		

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1983	182	Plastics
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1985	182	on capacity.
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are divided into three categories: (1) the return column only includes the interest and dividends received; (2) the interest and dividends column only includes the interest and dividends received; and (3) the interest and dividends column only includes the interest and dividends received. The return column only includes the interest and dividends received. The interest and dividends column only includes the interest and dividends received. The interest and dividends column only includes the interest and dividends received.

of assistance.
 (b) *Other*—any spending script under rights issue, or
 or management in progress.
 (c) *Headline* yield, but based on earnings expected by latest
 available information.
 (d) *Effective*—based on earnings expected by latest
 available information.

ACI guidelines:
 2. *Dividend yield*—
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OFFSHORE AND OVERSEAS

BERMUDA (SB) RECOGNISED

Royal Bank of Canada Q/S Fd Mgrs Ltd - Contd.	
2000	100.00
2001	100.00
2002	100.00
2003	100.00
2004	100.00
2005	100.00
2006	100.00
2007	100.00
2008	100.00
2009	100.00
2010	100.00
2011	100.00
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2138	100.00
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BERMUDA (REGULATED)**

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IRELAND (REGULATED) (*)

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Rank	Fund	Assets	YTD %	1 Yr %	3 Yr %	5 Yr %	10 Yr %	Rating
1	BlackRock	\$70.52						
2	Kidder Peabody Domestic Dividends Projects Fd							
3	Derivative Portfolio	\$484.07						
4	Korin Enhanced Income Fund	\$100.89						
5	Windsor CB Fund Fdc							
6	Windsor							
7	Korin Capital Growth Fdc	\$5.25						
8	Korin Capital Growth Fdc	\$5.25						
9	Korin Capital Growth Fdc	\$5.25						
10	Korin Capital Growth Fdc	\$5.25						
11	Korin Capital Growth Fdc	\$5.25						
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● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

WEAVERED FUNDS RITES

Poker was in demand during offshore industrial and wine auctions, but the market for the 1982-83 season was not as strong as for the 1981-82 season. The 1982-83 season was not as strong as for the 1981-82 season. The 1982-83 season was not as strong as for the 1981-82 season.

WEAVERED FUNDS RITES

Poker was in demand during offshore industrial and wine auctions, but the market for the 1982-83 season was not as strong as for the 1981-82 season. The 1982-83 season was not as strong as for the 1981-82 season.

WEAVERED FUNDS RITES

Poker was in demand during offshore industrial and wine auctions, but the market for the 1982-83 season was not as strong as for the 1981-82 season. The 1982-83 season was not as strong as for the 1981-82 season.

Have you
Can the single cure your pain?
What's the very best cure?
Financial

NASDAQ NATIONAL MARKET

4 not class December 14

N					S					N					S				
Ship	High	Low	Last	Day	Ship	High	Low	Last	Day	Ship	High	Low	Last	Day	Ship	High	Low	Last	Day
- L -																			
Lafayette	0.72	43	130	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13
Lafayette	0.72	43	130	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13
Lafayette	0.72	43	130	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13
Lafayette	0.72	43	130	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13
Lafayette	0.72	43	130	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13
Lafayette	0.72	43	130	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13
Lafayette	0.72	43	130	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13
Lafayette	0.72	43	130	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13
Lafayette	0.72	43	130	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13
Lafayette	0.72	43	130	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13
Lafayette	0.72	43	130	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13
Lafayette	0.72	43	130	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13
Lafayette	0.72	43	130	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13
Lafayette	0.72	43	130	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13
Lafayette	0.72	43	130	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13
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Lafayette																			

Harper x	1.06	11	68	253	32	32	4	North x	1.04	15	2773	555	54-2	54-3	-4	100
Harper Gp	0.22	16	192	181-2	171-2	171-2	1	NW Air		12	1566	501-4	48-2	48-2	-2	100
Harvey Conn	132	681	131	124	124	124	+1					55	51-1	51-1		100

- I -									
Chickadees	9	70	12%	11%	11%				
Dove	24	1590	26%	33%	34%	-1%			
Goldfinch A	12	5	9	3%	8	+1%			
Goldfinch B	14	178	24%	19%	15%	-1%			
Grackle	1	5	140%	34%	34%	+1%			
House Sparrow	27	27							
Robin	7	55	19%	14%	14%	-1%			
Starling	10	5	5%	5%	5%				
Titmouse	5	54	14%	15%	15%				
Tree Toad	22	23%	15%	15%	15%				
Blue Jay	5	640	5%	5%	5%				
Cardinal	2	71	51%	4%	4%	-1%			
Chimney Swift	2	28	4%	4%	4%				
- P - Q -									
Chickadees	9	70	12%	11%	11%				
Dove	24	1590	26%	33%	34%	-1%			
Goldfinch A	12	5	9	3%	8	+1%			
Goldfinch B	14	178	24%	19%	15%	-1%			
Grackle	1	5	140%	34%	34%	+1%			
House Sparrow	27	27							
Robin	7	55	19%	14%	14%	-1%			
Starling	10	5	5%	5%	5%				
Titmouse	5	54	14%	15%	15%				
Tree Toad	22	23%	15%	15%	15%				
Blue Jay	5	640	5%	5%	5%				
Cardinal	2	71	51%	4%	4%	-1%			
Chimney Swift	2	28	4%	4%	4%				
- U -									
US Major	12	17	640%	44%	45%	45%	-1%		
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Financial Times. World Business Newspaper.

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RECRUITMENT

JOBS: Even the most successful business people may need assistance when they are made redundant

Determined to win again

What happens to top executives when they lose their jobs? At one time many of them might have expected to have bounced back very quickly working for a competitor or a business in a related industry. Not any more.

In the 1990s redundancy is hitting as sharply at the top of companies as it has at the bottom. "Redundancy is no respecter of status or position," says Ian Bell, consultant with the senior directors' unit at Sanders & Sidney, the outplacement specialist. It is Bell's job to repair the wounded reputations of people who may previously only have experienced success in their careers.

Indeed their very success, not to mention high salaries, may have been partly responsible for their departures. As Bell points out: "It is the turkey with the longest necks that are the first to be plucked out at Christmas."

Demand for outplacement - the structured approach to finding new work - among the most senior executives emerged at the beginning of the 1990s. A number of the leading outplacement companies created units designed to give a more exclusive service for company directors. The

Sanders & Sidney unit caters for main board directors or divisional heads in large public limited companies earning gross salaries of more than £100,000 a year. The minimum fee is £20,000.

Executives are given their own offices and secretarial support at the unit. Before arriving they go through a self-appraisal that concentrates on their strengths and achievements. This is followed by a number of counselling sessions and standard outplacement advice on how to compile and present a CV, interview techniques and how to network established contacts.

Chris Wright, who decided to leave BP after 20 years with the company rather than accept a move to Singapore, said: "The mechanical process of concentrating on thinking of achievements is important psychologically. I think that what I am going through is actually a luxury because it is a great opportunity to take stock. But it is also desperately important to maintain the rhythm of work."

A package of career counselling for a top executive on, say

£150,000 - the average salary among executives passing through the unit - might cost his or her company £25,000. This figure would be included in the severance terms. Many of those who ask for the service have seen how it helped other individuals who lost their jobs in earlier redundancy programmes.

Elizabeth Fagan, former managing director of Sketchley Retail, now taking a course at the unit, said: "I used outplacement when I had been making people redundant in the past because of organisational changes, and I thought it had been useful."

"It gives a fairly structured approach to finding another position which is no bad thing. When you are actually in employment you are totally focused on the role that you are fulfilling, and not actively trying to promote your career by seeking other openings."

Fagan spent much of her early career with Boots The Chemist before joining Dixons,

where she was managing director of SuperSaves, the Dixons subsidiary that was later merged with Sketchley Dry Cleaners. At present she is treating the severance as a career watershed and looking for a position outside the retail industry.

About half the executives who go through the unit use it to change their career direction, while the other half go back into the same industry. David Egerton-Smith, a former partner and corporate lawyer at Linklaters & Paines, is looking for something different in his career. "If you have been doing one thing in one industry for a long period of time, you lose sight of yourself and how to market yourself," he said.

This point was underlined by Alan Sanders, now managing director of Golden West Foods. He moved from a period of outplacement into a new career after spending 30 years in the pharmaceuticals industry. He said: "They don't find you a

job. You prepare your own marketing plan and the product is you."

Sanders says that the search is helped by a change in attitudes towards redundancy. "Today the concept of redundancy is more acceptable. When I started my management career if anyone said they had been made redundant it was if they had leprosy," he said.

While executives at this level tend to contact headhunters who are expected to handle searches for suitable positions, the experience is not always rewarding.

"You get through the headhunters very quickly," said Sanders. Details of those undergoing outplacement are circulated among headhunting firms. Additionally, executives are encouraged to explore possibilities among contacts that they may have made over the years.

In Sanders' case, his outplacement contacts proved useful when, a few weeks ago, he

was looking for a logistics director. Although he advertised he also called Sanders & Sidney, and found that they had the ideal candidate on their books.

The trawling of outplacement firms for executive talent is still not as common as it could be, perhaps because companies do not realise the depth of expertise they can find there. Bell says that finding work is not difficult for these executives, but finding a job which suits them best can take time.

The company stresses the amount of effort needed in the search for a new job. "The more you work at finding your next job, the quicker it will come," said Bell.

Monks Partnership has carried out a study of European incentives and benefits which highlights differences among European countries. One of the most marked differences is that between state and company pensions.

In Germany, for example, the state pension can be worth up to 50 per cent of final earnings. A company pension plan would be designed, therefore, to lift the total pension in retirement to between 60 and 70 per cent. Other benefits, more easily comparable, include company cars. At director level more than three quarters of posts in 14 countries across Europe are eligible for a company car.

The report could not find a company director in Portugal without a company car. In Belgium, Germany, Austria and UK, the proportion with company cars is between 92 and 95 per cent.

Senior managers in Spain and Denmark fare quite badly for different reasons. The importance of the company car as a status symbol in Spain means that it is reserved primarily for directors. Only a third of senior managers get them. The same proportion get them in Denmark but this is because its cars are comparatively expensive.

Car values also show a wide variation. A Swiss director's car, for example, is likely to cost about £33,000 while the

cost of Greek director's car would be more like £15,000. The equivalent figure for the director of UK subsidiary company with a turnover of up to £50m is about £21,000.

German directors can expect the most holiday. Nearly 80 per cent of them get more than 30 days holiday a year, compared to 13 per cent of those in the UK and 2 per cent of Danish directors.

Large numbers of Italian (67 per cent) and Swedish (57 per cent) directors also enjoy more than 30 days leave each year. Most UK directors, said Monks, are entitled to between 25 and 29 days of annual leave.

British directors and senior managers head the European league table of mobile telephone users. More than a third of all senior managers in the UK are provided with mobile telephones.

The mobile phone has made the least impact among Swiss management, where only 6 per cent find them necessary. Perhaps they would prefer mobile cuckoo clocks.

Incentives and benefits Europe is available from Monks Partnership, The Mill House, Wendens Ambo, Saffron Walden, Essex CB11 4JX, price £350.

Richard Donkin

FOREIGN EXCHANGE Spot Dealers/Account Executives

Midas A/S, based in Copenhagen, Denmark is looking for experienced leading brokerage companies. Specialized in derivatives trading - foreign exchange and options - Midas A/S has experienced solid growth and expansion since the foundation of the company. A substantial part of our client base is Scandinavian. We have steadily expanded our client base during the past 12 months. As a result, we now have several positions available at our offices in the centre of Copenhagen.

- Spot Dealer - Foreign Exchange:** Applicants should have previous experience in dealing with one or more of the main currencies. Strong sense of individual responsibility and ability to work independently are essential. Discretion of new business and handling of clients will be expected. Successful candidates will be expected to work full-time and without earnings for commission only. Salary range between GBP70,000 and GBP80,000.
- Introducing Brokers:** IBs will be considered for permanent representation worldwide in the areas of active derivatives trading and yield management. Very attractive terms offered for customer introduction or transfers of existing client portfolios. Serious replies only.
- Senior Sales/Trading/Account Executives:** Experienced sales professionals are needed for international marketing of derivative products and development of new business. Successful candidates will be expected to work full-time and without earnings for commission only. Salary range between GBP70,000 and GBP80,000.

APPOINTMENTS ADVERTISING

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UK AND EUROPEAN EQUITY SALES TO JAPANESE INSTITUTIONS

Our client is a European Investment Bank and a leading name in equity securities both in terms of its distribution strengths and its quality of research.

As a result of continued growth they are looking to recruit a sales specialist to cover European and UK cash equities to Japanese clients in London and Europe.

The position will be London based and report to the Head of International Sales. The successful candidate must have practical experience selling UK and/or European equities to Japanese institutions gained in Equity sales.

Applicants must be degree educated fluent in Japanese and English, and fully conversant with Japanese business methods and practices. First class communication skills and the ability to work in a team environment are also requirements.

Only candidates with a proven track record should forward their curriculum vitae to Nigel Viney.

Gemini Executive Limited
24-28 Bloomsbury Way, London WC1A 2SL

HONG KONG LONDON KUALA LUMPUR

Private Client Investment Management Services

London Competitive salaries + benefits

Hambros Fund Management, one of the core business areas of our merchant banking operations, provides a highly personalised, wide ranging service based upon detailed and sophisticated reviews and regular client contact.

The business has now been brought together in new premises and will become a separate subsidiary of Hambros PLC in April, 1996. One of the primary objectives is to expand the private client business four fold before the end of the year 2000. This has created two exceptional opportunities for high calibre individuals who are able to make immediate and significant contributions towards our expansion.

Fund Management

Working in a senior position within the current team, managing existing client funds and relationships, you will also be expected to play an important role in helping us to grow the business professionally. You will need a minimum of 5 years' experience within UK based Investment Houses where you have managed private client or institutional portfolios with direct responsibility for client relationships.

Intermediary Marketing

You will be responsible for creating and implementing the ambitious long-term marketing strategy to grow funds under management. The position requires at least 3 years' business development experience together with a proven record in the intermediary market.

In addition to attractive salaries and benefits packages, commensurate with experience, there are excellent opportunities for personal and career development.

Please send a full CV, indicating the position in which you are interested, to: Emma Cockerton, Personnel & Training Manager, Fund Management Division, Hambros Bank Limited, 41 Tower Hill, London EC3N 4HA.

HAMBROS BANK

EUMETSAT is an intergovernmental European organisation of 17 member states
* Austria * Belgium * Denmark * Finland * France * Germany * Greece * Ireland * Italy * Netherlands * Norway * Portugal * Spain * Sweden * Switzerland * Turkey * United Kingdom

Established in 1988, located in Darmstadt, Germany, EUMETSAT is responsible for the establishment, exploitation and operation of European meteorological satellite systems. EUMETSAT is funded by contributions from the Member States and has an annual budget of around 150 MECU implemented by the secretariat in accordance with decisions of the EUMETSAT Council. Long term funding and management of the development, implementation and operation of satellite systems is supported by internal procedures including financial control.

EUMETSAT is now inviting well qualified candidates (female or male) from its Member States to apply for the position of:

Financial Controller Ref. VN (95) 20

The Financial Controller is responsible for the supervisory tasks in the Financial Rules approved by the EUMETSAT Council. This involves ensuring formal compliance with the budget and Financial Rules of the following activities of the Secretariat:

- Commitment Proposals
- Revenue and Payment Orders
- Inventory disposal
- Contracts

The Financial Controller is also responsible for checking the conformity of EUMETSAT financial statements and annual accounts with the Rules and decisions. In the performance of these duties the Financial Controller is responsible to the EUMETSAT Council.

The successful candidate will have a university degree or equivalent qualification and extensive financial experience ideally including some

legal background. A thorough knowledge of controlling public assets in an international environment is essential. In addition to technical skills of financial analysis and control an important factor in this appointment will be the ability to develop cooperative working relationships with colleagues and enabling them to achieve technical and commercial objectives while adhering to budgetary and financial standards. Fluency in either English or French is required, together with a working knowledge of the other language.

Contracts will be awarded for an initial period of four years. Salaries are attractive and consistent with other international organisations. Applications (CV, covering letter, indication of availability, reference no.), should be written in either English or French and should be mailed to: EUMETSAT, Mr. J. K. Myratt, Head of Personnel, Am Kavalleriepark 81, Postfach 10 05 55, D-64205 Darmstadt. The closing date is 5. January 1996.

SAUDI ARABIA

VP, Waste Management

Leading business seeks highly qualified, results-oriented executive to direct its solid waste management division, including municipal contracts & proposed recycling plant. Reports to CEO.

VP, Food Manufacturing/Dairy Plant

Major group seeks experienced executive to direct its food & dairy division. Management & marketing expertise important; experience in food processing & dairy production key.

Both positions based in Jeddah. Excellent compensation & benefits. All replies confidential. Reply to AATI, 2123 California Street, N.W., #F-9, Washington, D.C. 20008. Fax USA 202-285-7880.

MANAGER, UNITED STATES GOVERNMENT SECURITIES - LONDON DESK

COMPETITIVE SALARY PLUS BONUS AND BENEFITS

Our Company is a large diversified broker in global government and corporate markets. The United States Government Securities desk in London has strong links with our parent company's successful desk in New York.

- | | |
|--|---|
| Job Description | Candidate Profile |
| ● Manage all aspects of the London desk and broker trades. | ● Experience of working in and through understanding of the US Government Debt Securities market. |
| ● Create and develop relationships with major customers. | ● Familiar with modern trading and computer systems. |
| ● Keep US management abreast of developments in the UK. | ● Excellent communication skills. |
| | ● Good university degree. |
| | ● Team player. |

To apply please send your CV, in strictest confidence, to: Box AS222, Financial Times, One Southwark Bridge, London SE1 9HL.

ASSISTANT DIRECTOR

Redi & Partners Ltd, a firm of financial advisors, member of IMRO, are looking for an assistant to the Senior Director in dealing with overseas private and professional investors. Requirements are college degree, working experience in East Asia, excellent Chinese, English and Italian. The job also involves administrative responsibilities and proficiency in SAGE, Windows and Internet. Send CV to: Bowater House West, 114 Knightsbridge, London SW1X 7LT.

INVESTOR RELATIONS MANAGER

Glasgow To £35,000 + bens

A position has arisen within a large Scottish plc for a dynamic Investor Relations Manager. The role will primarily be responsible for the implementation of the Company's Investor Relations programme.

Reporting to the Director of Corporate Affairs, the successful candidate will be responsible for managing the interface between the Company, its shareholders and stockbroker analysts. You will

act as the first line of contact within the organisation, and accordingly, be responsible for the development and maintenance of positive relationships.

Highly numerate, it is likely that candidates will have a finance/business degree and a knowledge of the financial markets, ideally including an established network of relevant contacts. Well developed written skills and excellent interpersonal skills are essential.



FLETCHER JONES
search and selection

Interested candidates should contact Lynn McInnes or Richard Fletcher on 0131-226 5709, or send CV with covering letter stating current salary details to: Fletcher Jones Search and Selection, 10 Castle Street, Edinburgh EH2 3AT. Fax: 0131-220 1940.

Manager

Performance Measurement/Risk Management

Major UK Asset Management Firm

Our client, a London-based investment management company with assets of around £15 billion, wishes to appoint a manager to run its performance measurement function which is being expanded to include responsibility for the monitoring of portfolio risk. The company sees this enlarged function as central to its investment management decision making processes and to its client service and business development activities. As the head of a small team your primary tasks will be to ensure that the performance of the company's funds is measured and communicated on an accurate and timely basis and that appropriate mechanisms are established to monitor portfolios against agreed risk parameters.

To be a candidate for this important and innovative role you are likely to have gained at least three years' performance measurement/risk monitoring experience either in a fund management firm or in a performance measurement or investment consultancy. You will be a graduate with a statistical background, probably aged 27-35, and must possess a high level of computer literacy and well-developed managerial and communication skills.

The position offers an excellent salary and benefits package. To apply, please write in confidence to: I M R Recruitment Consultants, No. 1 Northumberland Avenue, Trafalgar Square, London WC2N 5BW (tel. 0171 872 5447).

I M R

INVESTMENT MANAGEMENT RESOURCES

Career Opportunities in Bermuda

We offer the successful applicant a tax free environment in one of the most beautiful resort areas in the world. Salary is payable in Bermuda Dollars at par with the US Dollar. Full hospital and medical insurance benefits and moving allowance.

Systems Implementation Team Treasury & Capital Markets

The Bank is seeking qualified professionals for the newly created Systems Implementation Team within its Treasury & Capital Markets Division. The Treasury Systems Implementation Team will be responsible for the successful implementation of the newly selected Treasury & Capital Markets Systems, automating and consolidating existing processes under the direction of the Senior Manager, Treasury Support Services and the Treasury Systems Steering Committee.

Project Manager

Five years related, progressive banking experience in a Treasury & Capital Markets environment within a similar project management role with a proven track record in successfully selecting and implementing Treasury & Capital Markets Systems.

Business Analyst

Organisation & Methods Analyst

Five years related, progressive banking experience within a similar business/operational/organisation & methods analysis role in a Treasury & Capital Markets environment plus three years experience in an International Money Transfer environment.

Supervisor - User Documentation & Training

Five years related, progressive banking experience within a similar supervisory role within a Treasury & Capital Markets environment with a proven ability to provide a high quality of user documentation and in designing/delivering training programs.

Analyst/Trainers - User Documentation

Three years related, progressive banking experience within a similar user documentation/training role in a Treasury & Capital Markets environment with proven ability to provide a high quality of documentation training.

Lead - User Acceptance Testing

Three years related, banking experience in a Treasury & Capital Markets environment within a similar user acceptance testing role with proven ability to provide high quality test scripts and test results.

General Qualifications:

The following qualifications relate to all positions:

- Dedicated to providing quality service.
- Extensive knowledge of Treasury & Capital Markets products, services, processes and procedures, including SWIFT.
- Proficient in use of IBM PCs and Microsoft Software for Windows; in particular Word, Excel and Power Point.
- Excellent interpersonal/communication (both oral and written) skills.
- Highly-motivated, mature, reliable individuals with the ability to work effectively as team leaders/members within a very demanding work environment.

Applications should be faxed in complete confidence to: Mr. Greg Melnyk, Manager, Personnel, The Bank of N.T. Butterfield & Son Ltd., (441) 292-2073 before the closing date of December 29, 1995.



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**European Bank
for Reconstruction and Development**

EBRD's London-based Office of the General Counsel seeks (m/f):

Counsel

Capital Markets Transactions

□ to work in a team of securities and derivatives lawyers on EBRD's capital markets transactions, to structure and document these transactions, and, in the context of these transactions, □ to increase the department's knowledge of the legal environment in international and domestic capital markets; □ to increase the department's expertise in complex derivative transactions, cross border credit enhancement issues and innovative investment and funding transaction structures.

Requirements: □ **Education:** graduate law degree from a leading university required; post-graduate law degree from a leading university in another country desirable; □ **Work Experience:** at least four years in an international law firm or the legal service of a major international bank required; □ **In-depth experience** with over-the-counter derivatives, medium term note programmes and other capital market instruments mandatory; □ **Skills:** excellent legal drafting in English and understanding of capital market products required; evidence of good negotiating skills desirable; □ **Languages:** excellent spoken communication in English required.

To apply, please write in English quoting reference number FT1195 to: Mr. Ernst Mahel, Principal Manager - Human Resources, European Bank for Reconstruction and Development, One Exchange Square, London EC2A 2 EH, England. All applications will be acknowledged. Please help us by not telephoning.

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Investment Management MIDDLE EAST OPPORTUNITIES



P F M

Since its inception in 1979, PFM Limited has become established at the forefront of sophisticated financial planning and investment management services. As part of its successful Middle East expansion programme, PFM Ltd is seeking to recruit dynamic and self-reliant individuals to be based overseas and operate out of its local joint-venture offices in Egypt, Saudi Arabia and Qatar. The posts and preferred candidate backgrounds are as follows:-

Office Manager - Qatar

Solid Investment Banking experience gained with established Investment houses will be required. Candidates will be aged between 40-47 years with sound knowledge of investment products, private banking, foreign exchange and international brokerage services. Arabic language ability will be useful but not necessary. However, Middle East exposure is required as well as a demonstrated experience of running a stand-alone profit centre.

Marketing Officers - Saudi Arabia, Qatar

Both male and female candidates are required with a minimum of 10 years' successful track record of Middle East client marketing or relationship management. Arabic language ability desirable but initiative and the technical skills to cross-sell general investment banking products are more important. Age 35/45 years. For the Saudi female marketing position, a successful husband-wife professional team could be considered.

A fully competitive tax free salary along with usual expatriate benefits and a generous bonus programme will be offered to the successful candidates.

Interested applicants are requested to send their cv's and colour photograph, along with a handwritten application specifying the desired post as well as current salary, to the address below. Closing date of application is 29 December 1995.

PFM Limited, 12 Hans Road, London SW3 1RT



fund management

Ref: P20103

EUROPEAN TAX MANAGER

BRUSSELS

Age: 28+

EXCELLENT SALARY

Our client is a leading American multinational with a worldwide turnover of USD 3 billion and employing almost 20,000 people. Its Brussels based coordination centre is now looking to recruit a "European Tax Manager".

Reporting to the Managing Director of the Coordination Center and to the International Tax Manager, your main responsibilities will include:

- tax coordination and optimisation of all legal entities within Europe;
- managing the group tax exposure in Europe;
- liaising with the company's tax advisors within Europe and managing the cost level of such advice;
- proactive tax planning for all these entities in coordination with the corporate tax department based in the United States;
- participating in the coordination of European and US tax management.

The ideal candidate will have a university degree in Law or Applied Economics with a major in tax or be a qualified accountant or ATY. He/she will have at least 5 years relevant experience in an international accounting firm, legal firm or in industry. Excellent interpersonal and negotiation skills as well as the ability to work on your own are essential for this position. The successful candidate must be fluent in both English and French.

In return, a competitive remuneration and relocation package together with excellent career opportunities in a dynamic and growing environment will be offered.

Interested candidates are invited to contact Jean-Marc Benker on +32-2-511.66.88 or send him a detailed curriculum vitae by fax on +32-2-511.99.69 or to the following address: Robert Walters Associates, Avenue Louise 66 box 5, 1050 Brussels.

ROBERT WALTERS ASSOCIATES

Senior Manager, Risk Management

Riyadh

c.£50,000

HSBC Holdings plc, which has over 3,000 offices in 70 countries, is one of the world's largest banking and financial services organisations, employing over 100,000 people. Our associate company The Saudi British Bank, in which the HSBC Group has a 40% share holding, is a joint stock company which was established by Royal decree in 1978 and operates through 60 branches in Saudi Arabia.

SABB is emerging as a major player in the highly competitive personal banking marketplace. Its credit card, telebanking and expatriate banking services continue to grow rapidly in an area that as yet still lacks the sound credit infrastructure of credit bureaux, collection agencies and other facilities available in more established marketplaces. As Senior Manager, Risk Management, your objective will therefore be to establish an efficient in-house credit and risk evaluation system to ensure that SABB continues to compete effectively. By accurately assessing and actively managing the associated risk, not to mention implementing effective collection policies and procedures, you will play a major part in helping to take SABB even further forward.

With 6-8 years' experience as an IT literate executive in international banking, you will have broad financial control skills including risk evaluation and credit disciplines. Middle Eastern finance experience and ACIB qualifications would be an advantage. However, it will be your ability to work closely with business managers for each product area, your strong leadership and communication skills and creative ideas that will impress us above all else.

This is an influential role and you will receive a salary that truly reflects your merit, as well as a full range of ex-pat benefits.

Applications should be sent in writing, with full career and salary details, to: Ms Bethan Ebenezer, International Recruitment Manager, HSBC Holdings plc, 10 Lower Thames Street, London EC3R 6AE.

Closing date Friday, 5th January 1996.
Interviews will be held in London during January 1996.



البنك السعودي البريطاني
The Saudi British Bank

Institutional Investor

Derivatives Analyst

Institutional Investor seeks an analyst for the London bureau of Derivatives Monitor, its new on-line, global news service. A practitioner's knowledge of the over-the-counter derivatives markets (including experience with options pricing and yield-curve modelling) is required, but you must also be able to present complex ideas clearly and concisely. Candidates must be educated to degree level at least. Languages useful.

Please write with CV and salary requirements to:

Robert Clow, Derivatives Monitor
Institutional Investor
Garden Floor, Russell Square House
10/12 Russell Square, London WC1B 5EN
or fax 0171-573-3848.

صكدا من الامم



The European Telecommunications Standards Institute, located in the South of France, seeks qualified candidates for the position of:

Deputy Director

The European Telecommunications Standards Institute is a non-profit organisation, officially recognised by the European Union as the competent authority for the elaboration of standards and technical specifications in the field of telecommunications and the overlapping areas relating to broadcasting and information technology.

The present Deputy Director will retire in the second half of 1996, and we are looking for his successor.

The Deputy Director assists the Director who holds chief executive authority of the Institute. In the absence of the Director, the Deputy Director is the legal representative of ETSI. Depending on the qualifications and experience of the candidate, work will be shared by the two persons. The successful candidate would take over a part of the day to day operations of the Institute's Secretariat (90 people). She or he will also contribute to establishing policies and procedures, in accordance with ISO 9002 quality standards, related to the support services of the ETSI Secretariat provided to the membership in scope of the standardisation process.

In addition, responsibilities could include the negotiations at Secretariat level regarding the allocation of the standardisation work between the different European Standards Bodies.

The Deputy Director is an ex-officio non-voting member of the General Assembly and the Technical Assembly.

Minimum qualifications: Advanced university degree in business management, a legal or technical specification would be an advantage. 15-20 years of progressive management responsibility in an international context with a technical orientation. Experience in a commercial organisation and/or ETSI Member organisation would be welcome. Fluency in English (French and/or German would be an advantage). Good managerial, negotiating and communications skills required. Knowledge and senior level experience in service-based business, production and human resource management. Proven ability to conceptualise, plan and execute ideas as well as transfer knowledge and skills. Knowledge of computer systems and applications.

A substantial salary is supported by a benefits package which includes allowances for housing, school fees, pension and relocation.

Formal appointment is to be made by the ETSI General Assembly. The term of office should not exceed five years and may be extended by the General Assembly, in preparation for this a short list is being drawn up. Position based in the South of France. Please send detailed resume in English by 15 January 1996 to:

Karl Heinz Rosenbrock, Director, ETSI
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12/15/95

SWEDEN

Renewers still have battles to fight

The prime minister designate can feel justifiably satisfied with the economic recovery he helped to initiate. Yet on nuclear policy, the EU, and the welfare system difficult decisions must still be made, writes Hugh Carnegie

Late in the evening of December 5, Mr Göran Persson, Sweden's finance minister, adjusted his spectacles in his customary manner, squared his considerable shoulders, looked a scum of eager reporters straight in the eye and said Yes to the question to which he had - until hours before - insisted he would always answer No.

Mr Persson's ultimate assent to an appeal from the ruling Social Democratic party to succeed Mr Ingvar Carlsson as Prime Minister, when the latter retires next year, ended months of upsurge within the SDP over who would take over as head of the party that has led Sweden for 54 of the past 63 years.

It also confirmed Mr Persson as the dominant figure in a year - Sweden's first as a member of the European Union - when the country battled through a deep crisis in the public finances to emerge in the autumn in better shape economically than most forecasters had dared to hope several months earlier.

As Mr Persson prepares to take over the reins of power, which - having surprises - he will do in March, he can take considerable personal satisfaction over the economic recovery. His flat denials over sev-

eral months that he wanted the premiership were, in retrospect, well short of the truth. But the party almost certainly would never have turned to him had his tough budget programme, with the cuts it has imposed on the SDP's cherished welfare system, not shown the positive results it already has.

However, the challenges facing the minority SDP government remain considerable. Not least, Mr Persson must assert his authority over a party which had wanted Ms Mona Sahlin, the young former deputy prime minister, to succeed Mr Carlsson until she was forced to withdraw by a scandal over her private use of government credit cards.

The recovery, both in the public finances and the economy at large, remains fragile, and needs to be entrenched at a time when signs of a slowdown in the European and US economies are ominous for a country which has relied heavily for growth in the past two years on exports from its phalanx of big international companies.

A looming additional burden, which must be addressed soon, is the promise made after a referendum 15 years ago to scrap the country's 12 nuclear power plants by the year 2010.

Nuclear power accounts for half the electricity supply and if the wind-down pledge is honoured, as Mr Persson says it must be, expensive decisions on replacement energy sources must be taken almost immediately.

Difficult choices also lie ahead on Europe. Since voting to join the EU a year ago, the Swedish electorate, always sceptical about membership, has turned hostile to Brussels.

Mr Persson, the Riksbank, and probably a majority of industry, want Sweden to join the EU's economic and monetary union from its planned start in 1999 but persuading the nation will be an extremely hard task.

The outstanding achievement of this year has been the turnaround in the economic climate. For months after the Social Democrats returned to power in late 1994, an atmosphere of crisis prevailed. Although an export boom had restored growth after a three-year recession, the depressed domestic economy and a record total unemployment figure (including those on state training schemes) of 13 per cent, left a crippling legacy of a double-digit budget deficit and a state debt approaching 90 per cent of gross domestic product.

Mr Persson produced a succession of budget packages which combined big cuts in public spending and tax increases to reduce the deficit by SKr115bn, or 7.5 per cent of GDP, over three years. At first, Sweden's creditors doubted that the programmes would be sufficient. In March and April, the krona slumped to record low levels, interest rates spiralled, inflation threatened and Sweden was habitually lumped in with the world's high-risk economies.

"I don't think the markets were unfair to us," is Mr Persson's verdict on what was his most difficult period. "Don't forget that a lot of investors had lost a lot of money believing other Swedish finance ministers in the past, so they had reason to be sceptical."

Over the following months, once the measures had been approved by parliament, confidence in the financial markets began to return. At the same time, the economy proved more buoyant than anticipated, with 1995 growth now expected to approach 4 per cent. Together, these factors began to establish the "virtuous circle" the government had striven to achieve.

By December, the krona had strengthened by some 10 per cent, easing inflationary pres-

ures and the burden of the big foreign currency debt; and long term interest rates tumbled, boosting growth prospects. These factors, with the budget programme, helped narrow the deficit more quickly than expected. It is due to be eliminated in 1998 and the debt will be stabilised this year - two years ahead of schedule.

With the immediate crisis apparently overcome, the main worry for most analysts is that complacency may set in. There is little room to relax as GDP growth is set to fall back in 1996 to around 2 per cent. Given the high sensitivity of public finances in Sweden to macro-economic developments, this leaves little margin for safety.

The nuclear issue could also have a strong impact on the public finances. Estimates of replacement costs - the likeliest alternative is gas - range up to SKr360bn. The markets will pay keen attention to a report by a parliamentary commission due on December 18 which is expected to lay out options and costs, and on the political debate that will follow. The attitude of the Social Democrats - and Mr Persson's leadership - is crucial to all these issues.

The thrust of Mr Persson's policies as finance minister have placed him in the renewers' camp but in order to bind

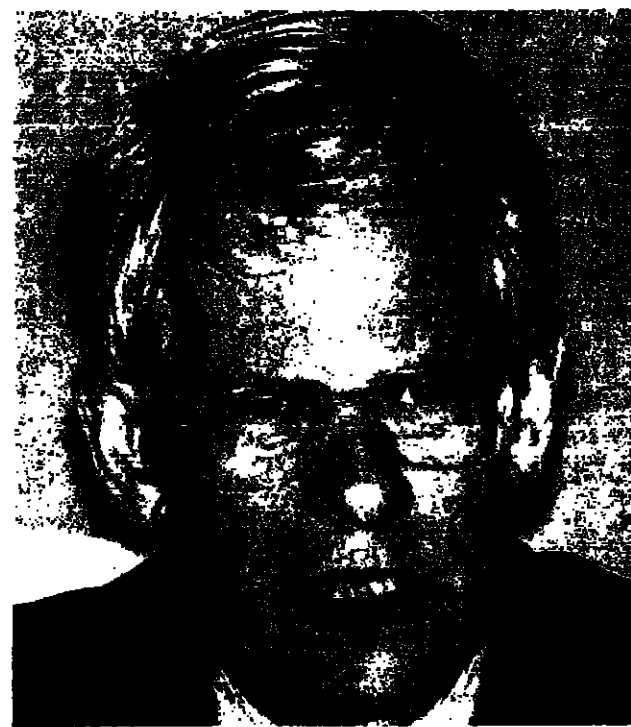
the party together - and staunch its heavy losses to the Left and Environment parties in recent months - he is likely to have to adopt a more centrist position.

When he announced his candidacy to succeed Mr Carlsson at a crowded press conference at SDP headquarters in Stockholm, his first commitment was to "get back to a welfare policy". In an interview shortly before his decision, he made clear that his vision for the future was based on maintaining the fundamental elements of Sweden's universal, egalitarian welfare system.

"I will stick to the welfare society as we have built it, but it has to be solidly based," he said.

Intimately bound up with the debate over economic policy is the question of Europe. The government is pressing hard for the issues of employment promotion and environmental policies to be taken up at the EU's intergovernmental conference next year, not least in an effort to make the union more palatable to opinion at home.

The anti-EU left and environment parties have made great inroads - together winning 30 per cent of the vote in elections to the European Parliament in



Ingvar Carlsson (above), Sweden's prime minister, is due to retire next year and will hand over the reins of power in March to Göran Persson, left, who has announced that his first commitment will be to "get back to a welfare policy"



The renewer, finally, was Yngve: Göran Persson, Sweden's finance minister and prime minister elect, answering questions at a news conference

September - with their advocacy of Sweden's need to preserve its independence from the EU in order to pursue traditional welfare economic policies.

Their call is echoed by possibly a majority of SDP supporters. This attitude makes the prospect of pushing through Swedish membership of Emu look questionable, assuming Sweden meets the monetary and fiscal criteria.

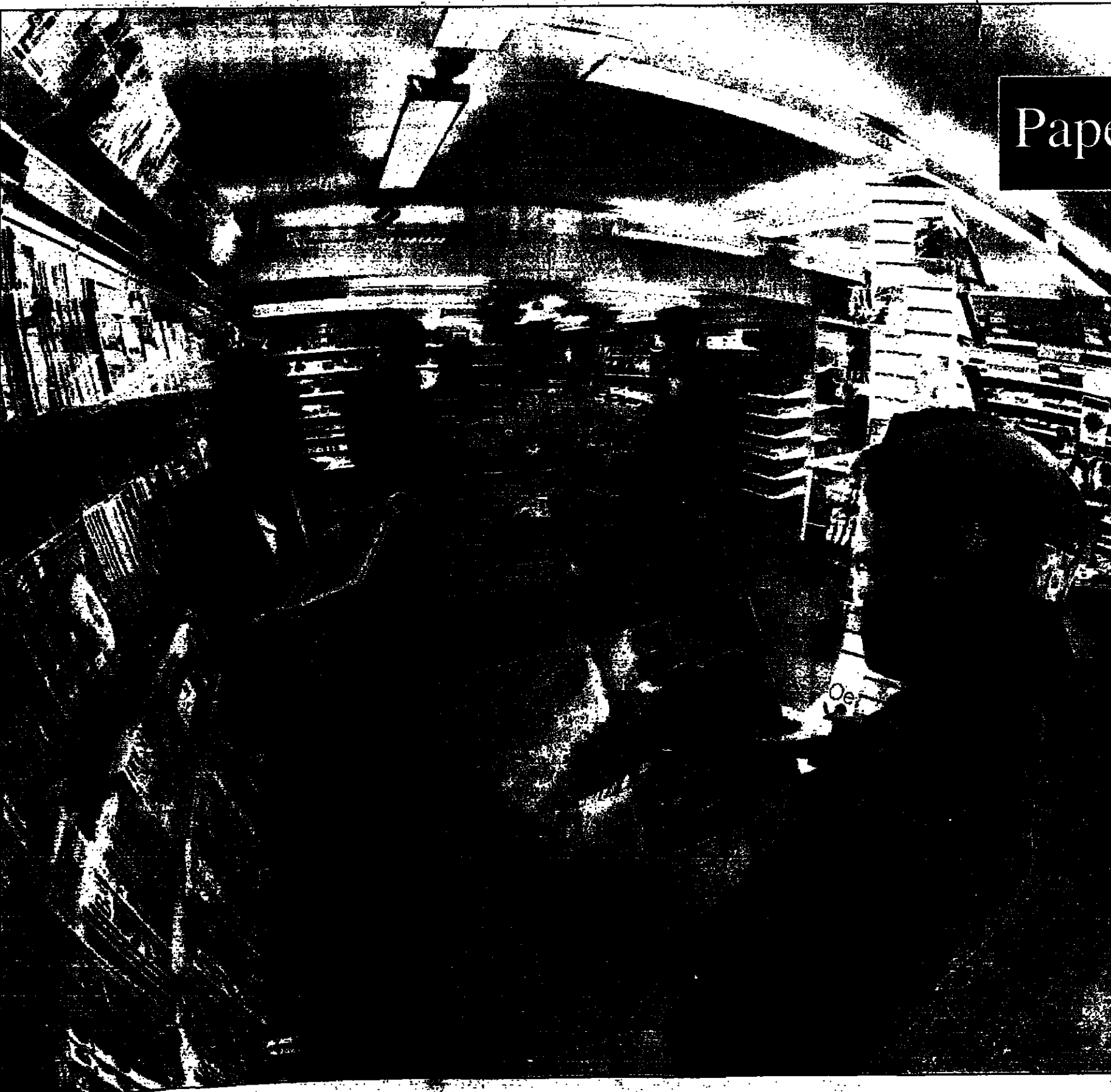
Mr Persson is optimistic, arguing that Sweden can fulfil the criteria in time and that opinion can be swung around by improvements in the domestic economy. "Today, obviously, it is a No, but in a year it can be a Yes, I am convinced of that," he says.

IN THIS SURVEY

● Political scene; the rise of Euroscepticism; profile of Göran Persson Page 2

● The economy; brighter prospects; industrial profile; Ericsson maintains its dominance Page 3

● Motor industry; eventful year for the Big Three; environmental policy - setting tough targets; banking profile; Nordbanken Page 4



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II SWEDEN

■ Sweden and the European Union: by Christopher Brown-Humes

Many regret 'Yes' vote

Today's negative mood shows that Swedes have reverted to the anti-EU feelings reflected in numerous opinion polls in the run-up to the referendum

Less than a year after joining the European Union, it seems that Swedes are even more Eurosceptic than the British. Many who voted for membership in the November 1994 referendum say they regret their decision while anti-EU parties did spectacularly well in the country's September elections to the European parliament.

The disillusion reflects two things: first, the strong Swedish tradition of independence that means that any perceived threat to national sovereignty or cherished neutrality is viewed warily; second, disappointment that some of the benefits promised by the pro-EU camp have not materialised.

In fact, today's negative mood shows Swedes have only reverted to the anti-EU feelings reflected in numerous opinion polls in the two-year run-up to the referendum. Against this background, the aberration was last November's 52.4 per cent vote in favour of the union – itself hardly an enthusiastic endorsement of membership.

It took the whole weight of the establishment – the mainstream political parties, industry bosses, trade union leaders, and the press – to obtain even this margin of victory. And, almost inevitably, perhaps, there has been a backlash.

"People feel they were fooled by the establishment. They were told the EU would be good for their personal finances, and it would happen instantly because interest rates would come down and food prices would fall," says Mr Mats Carlsson, a political reporter with Dagens Nyheter, Sweden's best-selling quality newspaper. Linked to this was the hope that EU membership would help the fight against unemployment, currently run-

ning at 12 per cent of the workforce.

The reality was different. While neighbouring Finns saw an 8 per cent fall in food prices after joining the EU, Swedish food prices have stayed the same or even risen slightly this year. At the same time, interest rates remained stubbornly high in the early months of membership – reflecting financial markets' concern about the state of Swedish finances – and only began their strong downward trend from mid-year.

Swedes vented their frustration in September when they were asked to elect 22 members to the European parliament. The Environment and Left parties, who led the unsuccessful battle against EU membership, scooped 30.1 per cent of the vote, almost triple their combined total in last year's general election.

Their tally almost equalled the 32 per cent of the vote garnered by the three parties (including the main opposition Conservative party) who took an unequivocally pro-EU line.

Caught in the middle were the ruling Social Democrats. Underscoring its deep internal divisions on Europe, the party presented two lists of candi-

dates – one headed by an anti-EU figure and one by a pro-EU campaigner. The tactic did not prevent electoral disaster: indeed, the party took just 28.1 per cent of the vote, its worst electoral showing since 1911 and well below the 45.3 per cent achieved in the general election a year previously.

The outcome means that half of Sweden's representation in Strasbourg is hostile to the union.

Perhaps the clearest indication of discontent with the EU was the fact that only 41.3 per cent of voters bothered to go to the polls in a country where election turn-outs are traditionally high.

Apart from a lack of tangible benefits from EU membership, the effort to stimulate warmer attitudes towards the EU has been hampered by several other factors. One is a feeling that the EU has lower standards in areas which Swedes have always considered important, including the environment, equality and open government. Another is a view that the European Commission is a bureaucratic, undemocratic and wasteful organisation.

It hasn't helped that the

Commission has effectively decreed that most Swedish strawberries are too small to qualify as strawberries. Or that drug seizures have gone down since Sweden joined the EU, because customs officers cannot carry out spot checks as readily.

For all that, the anti-EU camp lacks both focus and a clear rallying cause. Whereas farmers have championed the anti-EU campaign in Finland, Swedish farmers have generally seen their lot improve (the difference being that Swedish farming was restructured in the early 1990s while previously-pampered Finnish farmers experienced an overnight "big bang" adjustment to EU prices at the start of this year).

Mr Lars-Erik Lundkvist, a senior official with the Federation of Swedish Farmers, says farmers have been irked by increased form-filling and bureaucracy following EU entry, but he expects much of this to be a one-off burden. There have also been disruptions caused by the imposition of a milk quota system.

But Mr Lundkvist still believes farmers remain positive to the EU, because gross incomes have risen by about 10 per cent due to increased subsidies, particularly for arable farming.

At the same time, Swedish industry remains strongly pro-EU, insisting that membership has secured markets, increased Swedish influence in policy discussions and brought higher inward investment.

Big debates lie ahead – over the outcome of next year's intergovernmental conference and whether Sweden should join a future economic and monetary union (Emu) – and anti-EU parties have already called for new referendums to endorse these.

The majority of Swedes today are against Emu – but already the establishment is making confident noises that opinion can be won round. It will not be an easy task. And it will get harder if this year's rise in the krona hits company profits hard because a single currency prevents the devaluations that have restored the corporate sector's lost competitiveness so many times in the past.



KEY FACTS		
Area	449,964 sq km	
Population	8.8 million	
Head of state	King Carl XVI Gustaf	
Currency	Swedish Krona (SKr)	
ECONOMY		
	1994	1995
Total GDP (SKr bn)	1,516.9	1,527.0
Real GDP growth (%)	2.2	4.8
Components of GDP (%)		
Private Consumption	54.1	54.5
Total Investment	14.4	15.0
Government Consumption	27.9	28.0
Exports	36.7	41.3
Imports	32.5	34.2
Annual % increase in:		
Consumer prices	2.3	2.9
Producer prices	4.9	10.5
Earnings	4.1	4.2
Ind. production	10.5	12.5
Share prices	5.0	18.0
At end period:		
Discount rate (%)	7.0	7.5
Govt bond yield (%)	10.9	8.8
3 month interbank rate (%)	8.2	8.8
Unemployment rate (%)	7.4	7.9
Trade (SKr bn)		
Current account balance	5.6	20.5
Exports	471.8	473.4
Imports	399.1	381.9
Trade balance	72.5	89.5

Notes: (1) 1995 First half annualised (2) 1995 First half only
(3) 1995 Jan-Oct average (4) 1995 Jan-Sept average (5)
Percentage increase over 12 months to end Dec 94, and Nov 95
(6) End Dec 94, and Nov 95 (7) Dec 94, Sept 95 (8) Jan-Oct total
Sources: Datastream, EU

PROFILE Göran Persson, minister of finance

Prime minister-in-waiting

He stood out in a government of modest stature as the minister with the greatest political authority, who anchored the administration through the rigours of a severe financial crisis. For many – not least the financial markets – Göran Persson was the natural choice to succeed Mr Ingvar Carlsson when the prime minister retires in March.

But for weeks before he finally accepted the call from the Social Democratic party, Mr Persson, 46, insisted categorically that he did not want the job. The burly, bluff minister of finance said he wanted to remain in his present post – maintaining all-important stability in the conduct of economic policy.

He also said he did not want to surrender the little personal freedom he preserved for himself and his new wife as finance minister. Close associates pointed out that he did not have a great desire to get involved in international affairs – as prime ministers inevitably have to do.

In the end, however, he stepped forward to rescue the party from the chaotic situation that arose when Ms

Mona Sahlin, the former deputy premier and first choice as new party leader, was felled by a scandal over her private use of government credit cards.

It is not too cynical to say that the suppliant way in which the party turned to Mr Persson will give him sufficient power to do much as he wants with the job, at least in the short term. But what sort of man is the prime minister-in-waiting?

Over the past year he has enhanced his reputation as a tough politician prepared to battle for his policies against adversaries from all quarters. His role in charge of the economy has certainly been extremely testing.

At one stage, in March and April, Mr Persson was caught between financial markets, which were deeply sceptical of his ability to solve the crisis in the public finances, and a party rank-and-file extremely agitated over the tough medicine he was administering in order to do so. Mutterings were even heard that the IMF might have to be brought in to sort things out.

"We had a very difficult period in March and April,"

he said in an interview. "I didn't lose confidence, but I was afraid of losing political power; of losing my ability to raise a majority in parliament." In the event, a spurt of economic growth and a steady increase in market confidence turned the crisis



Göran Persson: for weeks he insisted he did not want the job

around. Despite the rough ride he experienced, Mr Persson says he bears no grudges against "the market" which many Swedes came to deride at the time.

Before he took over as finance minister, he was best known for his role as education minister in the late 1980s. He once shut down the

entire schools administration department in order to overcome bureaucratic objections to a reform programme, establishing his heavyweight reputation.

His political interests are firmly based at home. In the first few months of Sweden's EU membership, Mr Persson missed five out of eight finance ministers' meetings, three times because he was on holiday.

He commands respect rather than affection among Sweden's Social Democrats, many of whom are suspicious about his intentions towards the mighty welfare state.

Their worries are probably overblown. Mr Persson's agenda is by no means radically to reshape the SDP's cherished welfare state. In many ways his is an old-fashioned Social Democratic approach: to strive for the maximum welfare system – but to ensure that the public finances are in good enough shape to support it.

"I will stick to the welfare society as we have built it – but it has to be solidly based," he declares.

Hugh Carnegie

■ Political scene: by Hugh Carnegie

A rapid slide into disarray

The hiatus was resolved on December 5 after weeks of confusion when Mr Persson reversed his repeated refusal to stand

For a party that just over a year ago returned to power by winning one of its biggest shares of the general election vote – more than 45 per cent – since the second world war, Sweden's Social Democrats underwent a rapid slide into disarray.

The SDP is now desperately hoping that the near-certain succession of Mr Göran Persson as new party leader early next year will draw a line under what has been an awkward year.

Within 12 months of the general election, the SDP had

slumped to just over 28 per cent in an election in September to choose Sweden's members of the European Parliament – its worst election result since 1911 and a humiliating blow to the party which has ruled the country for 52 out of the past 63 years. Lately, opinion polls have put SDP support at well under 35 per cent.

Just before the European Parliament election, Mr Ingvar Carlsson, party leader since 1986 and prime minister for seven of the past 10 years, announced he would retire from both posts next March.

His move was intended to clear the way in plenty of time for a new leader to prepare for the next general election in 1996. But the plan went wrong when his appointed successor, Ms Mona Sahlin, was forced in November to withdraw her candidature and resign from the government.

The party leadership's hopes of moving on quickly from the shock of the European election result behind the hitherto very popular Ms Sahlin were suddenly in ruins. "They invested 10 years in grooming Sahlin for the top and now she has been blown away and they don't know what to do," was the gleeful conclusion of a senior strategist in the conservative opposition Moderate party, led by Mr Carl Bildt, the former prime minister.

The hiatus was resolved on December 5 after weeks of confusion when Mr Persson suddenly reversed his repeated and insistent refusal to stand and accepted a unanimous call from the SDP's leadership selection committee to succeed Mr Carlsson.

To placate the powerful women's movement in the party – women account for 50 per cent of the cabinet and SDP members of parliament and badly wanted a female leader – Ms Ingela Thalen, the social affairs minister, was chosen as party secretary. She will act as a bridge within the party

between the abrasive Mr Persson and left-wingers upset by his uncompromising attitude to budget cuts necessary to balance the budget.

The tough budgetary cuts the government has had to make over the past year to close the yawning fiscal deficits have sparked a powerful debate in the party between the "reformers" and "traditionalists". The latter include much of the party leadership, accept that the state's role in the economy became unsustainable large and are seeking to trim the welfare state into a slimmer, more efficient beast. The traditionalists, meanwhile, supported by many in the labour unions and the public sector, want to restore the pre-budget crisis status quo.

To make matters more difficult, the party is also deeply split on the issue of the European Union, with a comfortable majority hostile to Sweden's membership just a year after the country voted to join. The combination of Euro-scepticism and disquiet over the budget cuts explained the dismal performance in the European election. It also explains the big gains made recently by the Left party and the Environment party – both strongly anti-EU – which have attracted thousands of disaffected SDP voters.

Fortunately for Mr Persson, as he prepares to confront these problems, the SDP's difficulties are to some extent matched by those of the thoroughly fragmented opposition – leaving the minority government unchallenged despite the recent turmoil it has undergone.

Mr Bildt's Moderates have strengthened since they lost office, reaching more than 27 per cent in recent polls, an improvement of some 5 per cent over the general election. But the Moderates' erstwhile non-socialist partners in the 1991-94 coalition govern-

ment – without whom the party has little prospect of forming a government – are far from a united force.

The Centre party is engaged in a quasi-coalition agreement with the SDP government and its espousal of radical green policies has undermined its divisions with the Moderates. The Liberal party has meanwhile sagged since it took on the weak Ms Maria Leth as its new leader and the Christian Democrats are languishing below the 4 per cent barrier for entering the Riksdag.

Given the great gulf between the Moderates and the ascendant Left and Environment parties, the prospect of any real threat emerging soon to challenge the SDP government is dim. This gives the ruling party precious time to sort out its policy direction. But Mr Persson faces a tough task in restoring confidence and a sense of purpose to the organisation.



ADA Aktiebolag



In October 1995 Swedish ADA AB and Finnish OY Tamro AB merged and established the fourth largest distributor of pharmaceutical products in Europe.

Through the merger Apoteksbolaget AB became the largest owner in OY Tamro AB.

The new group forecasts a turnover of 17 Billion SEK in 1995 which will make the company the 11th largest on the Finnish Stock Exchange. The company will apply for a registration with the Stockholm Stock Exchange.

Transaction value: 1,5 Billion SEK.



KPMG Corporate Finance

KPMG Corporate Finance Sweden acted as advisors to Apoteksbolaget AB and ADA AB in relation to this transaction. KPMG Corporate Finance Sweden is a part of KPMG Bohlins AB.

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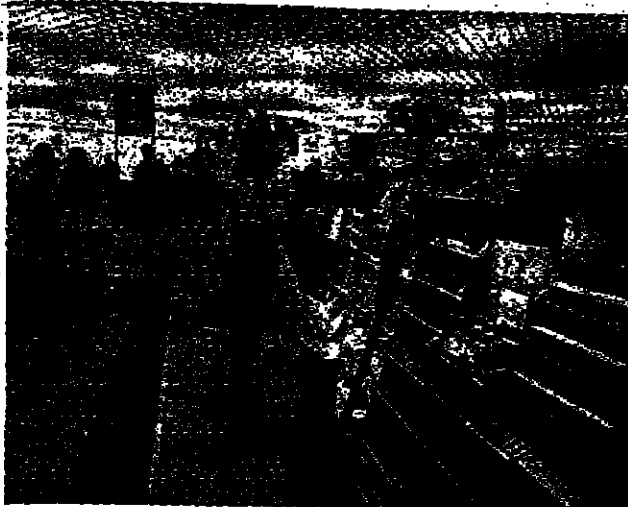
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Stockholm shoppers: interest rates have tumbled

Picture: Tony Apples

■ The economy: by Hugh Carnegie

Markets finally convinced

Growth this year turned out to be much more robust than almost any forecaster had expected - it is set to reach nearly 4 per cent

In perfect step with the country's weather, sentiment about the state of Sweden's deficit-burdened economy suddenly switched from frigid gloom in the winter and early spring to warm summer optimism. As winter once again closes in, the Social Democratic government is increasingly hopeful that it has left firmly in the past the chilling crisis it inherited in late 1994.

A year ago, the outlook facing the new minority government was grim. Although an export boom was restoring growth after a deep, three-year recession, the public finances were among the most skewed in Europe. The budget deficit in 1994 was more than 10 per cent of gross domestic product and the state debt, at around 80 per cent of GDP, was surging faster than any other in the industrialised world.

The burden of the country's famed wobbly welfare system - the share of public spending in the economy had risen to an unprecedented 70 per cent - was widely perceived to be in urgent need of radical surgery to cut costs.

In the months up to the end of April, the government produced no less than four budget packages to tackle the crisis. A combination of tax increases and some of the most stringent spending cuts ever made in Sweden were enacted to reduce the budget deficit by SKr115bn by the end of 1996 - equivalent to 7.5 per cent of GDP.

At first, the financial markets, which by now had lumped Sweden in with high-risk European countries such as Italy and Spain, were unconvinced. But since May, the change has been dramatic.

The krona has strengthened sharply, from as low as SKr5.40 to the D-Mark at the end of April to close to SKr4.50 in late November. Interest rates have tumbled, with long-term bond yields falling from 11.5 per cent to comfortably under 9 per cent, narrowing the spread over benchmark German rates to less than 250 basis points from well over 400.

Mr Leif Pagrotsky, chief aide to Mr Göran Persson, the finance minister, says the improvement has been much to do with finally convincing sceptical markets that the government was serious about controlling the deficit. "At last it began to sink in what we had done. There was a realisation that it was concrete and real and not just future plans and empty talk. We feel that has been recognised now."

"The government had some vital assistance, too, from the real economy. Growth this year turned out to be much more robust than almost any forecaster had expected - it is

set to reach close to 4 per cent compared with estimates earlier in the year as low as 1.5 per cent. This has been of enormous importance because the Swedish public finances, with their very high exposure to generous unemployment benefits and tax receipts, are acutely sensitive to the state of the overall economy.

"The key thing is that growth has been much stronger than expected," says Mr Keld Holm, Scandinavian economist at Lehman Brothers in London. "Had Sweden had 1.5 per cent growth there would not have been the same improvement in the budget deficit and the market would not have reacted as it did."

The combination of all these factors has been the emergence of a "virtuous circle". The deficit is set to fall below 7 per cent of GDP this year and, be eliminated in 1998. The debt is now due to stop growing this year - two years ahead of forecasts. The added confidence this has engendered in the financial markets has led to falling interest rates and a stronger krona, which in turn have improved conditions for continued growth, eased inflation pressures and lowered debt costs.

So much improved is the picture that the government is talking confidently of being able to qualify for the planned start of European economic and monetary union in 1999.

There is, however, still one big black spot in this much rosier picture. Unemployment - which has recently as five years ago - is still less than 5 per cent of the workforce - is at record levels of around 15 per cent. This evokes the crucial question of whether Sweden has achieved conditions for sustained, stable growth - or whether the recent improvement may prove to be a temporary respite. Just as the deficit has responded positively to higher growth, so it is equally vulnerable to a slowdown.

In the medium term, the government is optimistic that growth - although forecast to slow next year - will average more than 2 per cent for the rest of the decade. The export growth of the past two years is set to slow in 1996 - but an improvement in domestic demand this year is expected to restore some balance to what has up to now been a striking disparity between external growth and domestic depression.

But government critics say more structural reforms must be made to downsize the welfare state, liberalise the labour market and ease the overall burden of taxes if unemployment is to be effectively tackled and the 20-year trend of below-average growth in Sweden is to be reversed. Sweden continues to have the biggest public sector share of the economy of any industrialised country and one of the highest tax burdens.

Within the leadership of the Social Democratic party there is a powerful faction - dubbed "the renewers" - who are ready to go some way down the reform road. But they are strongly opposed by the traditionalists in the public sector who are calling for a restoration of benefits cut this year as soon as the public finances are back in balance.

The renewers are also themselves not proposing any wholesale changes in the welfare system, to which they remain firmly committed.

"No country can have public expenditure at 70 per cent of GDP," says Mr Pagrotsky. "That has to be brought down. We have to reduce our levels of ambition about how generous we can afford to be. But in the end we will still have a rather generous public sector."

The focus instead is on controlling the public finances and inflation, meeting back interest rates and engendering confidence in the management of the economy. "These things dwarf everything else in determining growth," Mr Pagrotsky declares.

PROFILE

Maintaining its dominance

Ericsson's corporate logo depicts three parallel upward strokes, sitting nearly one on top of the other. It could be a graphic illustrating the group's recent progress: orders up, sales up, profits up.

The success is explained by Ericsson's ability to maintain its dominance of the fast-growing mobile phone business despite intensifying competitive pressures. It has reported an increased order intake every quarter for the past four years. It has also maintained a strong profit momentum, managing to dodge some of the pressures that have hit rivals such as Motorola of the US and Nokia of Finland.

Ericsson is the world's leading supplier of mobile phone infrastructure with a market share of more than 40 per cent. Judged by the number of subscribers hooked up to Ericsson systems, it is also the third-largest producer of handsets (after Motorola and Nokia) with an estimated 11 per cent market share.

Partly this dominance reflects the group's global reach - it has sales in 120 countries - and partly it

reflects its expertise in switching and radio systems. It is also the only supplier capable of providing equipment for all the mobile phone standards already functioning.

What has helped Ericsson has not just been the growth in market volumes, although these have been spectacular enough with the number of mobile phone users doubling every two years. It is that the growth has been strongest in areas where Ericsson itself is

In the first nine months, mobile phone business recorded a 50 per cent rise in sales

strongest: namely, digital systems.

Mr Lars Ramqvist, Ericsson chief executive, says the European digital standard, GSM, has become the de-facto world standard, after being adopted by 96 countries

worldwide. About half of the world's 11.6m GSM subscribers are connected to Ericsson systems, he adds.

By the same token, the group's strength on the digital side has made it less exposed to the US analogue market where Nokia and Motorola have both reported slower growth and margin pressures.

Mobile telephony, housed within the radio division, has gradually displaced public telecommunications as Ericsson's largest business area and engine of profits growth. In the first nine months, mobile phone business recorded a 50 per cent rise in sales and a 75 per cent increase in orders. On the public side, sales growth was a more sluggish 11 per cent.

The discrepancy helps to explain why Ericsson has embarked on a massive corporate reshuffle, moving thousands of staff and a number of factories from the public side over to radio. The aim is to make public telecommunications more competitive - at a time of pricing pressures and

unsatisfactory profitability - while quickly ramping up the radio operations to exploit the growth in demand.

For all the progress, there are shadows over the group's performance. One concerns technology. Ericsson has so far steadfastly refused to supply a new digital technology called CDMA, now being widely adopted in the US, arguing that it is still unproven. But it has lost several large US contracts as a consequence.

Another worry relates to the spread of the group's operations. Some analysts say Ericsson should focus its activities more, as this would lift profit margins and cut the group's very high (as a proportion of sales) research and development spending. Ericsson argues that its decision to stay out of CDMA - at least until it is proven - is a sign that it is limiting itself.

A final concern is that the company may find itself outgunned by rivals with deeper pockets. Largely to address this issue, the group successfully raised SKr7.5bn in October through the largest rights issue in Swedish



Ramqvist: "I cannot promise that we will grow at the same pace"

corporate history, enhancing both its muscle and its ability to assist customer financing.

The question, then, is whether Ericsson's spectacular performance of recent years can continue. Mr Ramqvist tries to be realistic. "No tree grows to heaven. I cannot promise that we will grow at the same pace over the next four years as we have over the last four," he says. A continuous threat to profitability is falling prices, although Ericsson with its

top-of-the-range digital handsets is more protected than most. "Prices never go up in this industry," says Mr Ramqvist. "We have to compensate for that by cutting production costs."

Another worry is the stronger krona, given that so much of the group's production is based in Sweden (Ericsson single-handedly accounts for about 10 per cent of Swedish exports). If the currency trend continues, Mr Ramqvist admits, the impact could run to "hundreds of millions" of kronor once current hedging programmes expire.

But Mr Ramqvist still bristles with optimism about the fundamentals of the business, not least because levels of mobile phone penetration in most parts of the world are still below 5 per cent. Ericsson predicts that the number of world cellular subscribers will rise to 350m by the end of the year 2000 from 68m midway through 1995. And he is adamant that Ericsson will defend its market positions, whatever the challenges.

"We have enormous respect for our competitors, but we will not easily be killed," he stresses.

Christopher Brown-Humes

Enskilda Debt Capital Markets Internationally Nordic

STORA
US\$ 1,250,000,000
Multi-Currency Revolving Credit Facility
November 1995
Arranger

Täby kommun
SEK 500,000,000
Domestic MTN programme
October 1995
Arranger

REPUBLIC OF ICELAND
US\$ 200,000,000
Multi-Currency Revolving Credit Facility
August 1995
Joint Arranger

KANTHAL
DEM 75,000,000
Multi-Currency Revolving Credit Facility
July 1995
Arranger

AKADEMISKA HUS
SEK 200,000,000
Bond
1995/2001
June 1995
Arranger

AssiDomina
US\$ 500,000,000
Multi-Currency Revolving Credit Facility
June 1995
Joint Arranger

Elkem
US\$ 200,000,000
Multi-Currency Revolving Credit Facility
June 1995
Joint Arranger

NCC
DEM 240,000,000
Multi-Currency Revolving Credit Facility
June 1995
Joint Arranger

VASAKRONAN
SEK 1,000,000,000
Multi-Currency Revolving Credit Facility
June 1995
Arranger

SVEDALA
US\$ 300,000,000
Multi-Currency Revolving Credit Facility
May 1995
Joint Arranger

ÅRESUND
SEK 300,000,000
Bonds
1995/1999
April 1995
Arranger

REPOLA
US\$ 335,000,000
Term Loan Facility
DEM 600,000,000
Revolving Credit Facility
April 1995
Joint Arranger

V.A.G Finans
SEK 1,000,000,000
Revolving Credit Facility
April 1995
Arranger

JOTUN
NOK 790,000,000
Term Loan Revolving Credit Facility
February 1995
Joint Arranger

SECURUM AB
Refinancing Facilities
SEK 5,000,000,000
Privately Placed Subordinated Notes with Back-Up Facility
1995/2000
SEK 1,400,000,000
Senior Term Loan Facility
SEK 5,000,000,000
Subordinated Term Loan
1995/2000
Euro-Commercial Paper Programme
January 1995
Global Co-ordinator and Joint Arranger

SKF
SEK 500,000,000
Bonds
1995/2002
January 1995
Arranger

telia
SEK 50,000,000
Currency-Linked Notes
January 1995
Arranger

General Electric Capital Corporation
US\$ 5,000,000,000
Euro-Commercial Paper Programme
Swedish Krona Marketing Agent

Pharmacia
Pharmacia Treasury Services AB
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Euro-Commercial Paper Programme
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IV SWEDEN

■ The motor industry: by Hugh Carnegy

Eventful year for Big Three

Scania and Volvo were singled out by US consultants McKinsey as the world leaders in heavy truck manufacturing

For Sweden's three big vehicle producers - Volvo, Scania and Saab Automobile - 1995 has been an eventful year in which a buoyant beginning has given way to a less certain outlook for an industry that remains a potent symbol of the country's manufacturing prowess.

The undoubted success stories have been Volvo truck corporation, the world's biggest maker of heavy trucks after Mercedes, and Scania, only the fifth-largest in volume terms, but the market leader in profitability. They have cashed in on a surge in world demand for heavy trucks, coupled with a weak Swedish krona, to post high profits - although a turnaround in both trends in the third quarter has knocked some of the shine off their earnings as the year-end approaches.

For Scania, to date 100 per cent owned by Investor, the Wallenberg family empire's main holding company, the recent profits stream will serve as the launch pad for a planned flotation of up to 75 per cent of the company following the break-up earlier this year into its constituent parts of Saab-Scania.

It is a rather different story in the car industry, however. Volvo and Saab - the latter managed and half-owned since 1989 by General Motors of the US - have both increased sales this year, but they have struggled to sustain profitability at anything like the levels they

need for long-term stability. In the third quarter, Saab suffered a large loss which once again raised questions about the company's future which it hoped had been dispelled last year when it returned a full-year profit for the first time in six years.

In the truck industry, Scania and Volvo took a bow in September when they were singled out by McKinsey, the US consultants, as the world leaders in heavy truck manufacturing. Intense competition between them and their need to expand beyond their limited home market led to their adoption of industry-leading, modular production techniques, McKinsey said.



Volvo is in the middle of a move to increase production volumes to 500,000 cars a year

Picture: Tony Anderson

Despite a fall in the third quarter, Scania achieved an operating return of 15.3 per cent in the first nine months, when it pushed up pre-tax profits from SKr2.6bn to SKr2.9bn. In the same period, Volvo truck corporation, capitalising on the successful 1993 launch of its new FH range of trucks, returned a 55 per cent increase in operating profits to SKr4bn, giving it a 10.6 per cent operating margin.

Both companies are full of confidence that they can remain in healthy profit even if a recent slowdown in demand in Europe and in South America has signalled the beginning of the next downturn in the industry. Their strategies are different, however.

Volvo, which has refocused on automotive operations since it backed out of a plan to merge with France's Renault two years ago, is undergoing a heavy programme of investment to boost production capacity to about 80,000 trucks a year outside North America from last year's output level of 42,000.

Volvo produces close to 30,000 trucks in North America. It is also planning a move for the first time into light trucks. Scania is more cautious. Its main project at present is the launch of the 4 series, unveiled in October and its first new range for 15 years. The 4 series is Scania's answer to the Volvo FH series and a new series due from Mercedes shortly. Scania's position as the premium priced truck in the market depends upon it.

The prospects for the car companies are less certain.

Neither Volvo nor Saab have managed to date to shake off the doubts that surrounded their ability to survive in a fast-consolidating car industry in the early 1990s when both were heavy loss-makers - despite a near-revolution in their productivity that has made them able to produce similar numbers of vehicles with greatly reduced workforces.

Prof Christer Karlsson, a specialist in industrial production at the Stockholm School of Economics, believes both still have the potential to thrive.

Volvo is planning to broaden its model range to a sportier, more stylish, image

but that time is still needed to bring to fruition their respective strategies to be premium-priced, niche producers. Volvo is in the middle of a move to increase production volumes to 500,000 cars a year from present levels of about 360,000 and to broaden its model range and its market appeal to add a sportier, more stylish image to its traditional brand values of safety and reliability.

To compensate for the relatively high production and development costs carried by a small-volume producer, it is forging tactical partnerships with other manufacturers, such as its joint venture in the Netherlands with Mitsubishi,

building the smaller models in the Volvo range.

In the meantime, however, profits have been affected by a recent strengthening of the Swedish krona - which hits Volvo hard in the US (the biggest market for both Volvo and Saab) - high development costs and price pressure in slackening markets. Volvo car corporation's operating margin slipped to 1.7 per cent in the third quarter.

Nevertheless, Prof Karlsson thinks Volvo is on the right track. "I am very much in favour of the shift in strategy (since the break with Renault) and I think Volvo can follow it through and fulfil it."

Likewise, he feels Saab can be successful if it develops both a replacement for its ageing, large 9000 model as well as a smaller model to add to its mid-sized 900 model launched in 1993. It can exploit its links to GM both to hold down development and production costs and to maximise its marketing clout, especially in the US - even if these synergies have so far not been fully exploited.

But these strategies require both time and money. Volvo has ample resources to hand; GM has signalled it remains committed to Saab - even if Investor decided to reverse out of its 50 per cent holding.

But a question remains over how long the respective companies can tolerate below-par returns before strategy is attained.

PROFILE Nordbanken

From problems to profits

Recovery stories do not come much better than that of Nordbanken. Three years ago, it had to be saved from collapse by the state in the middle of Sweden's worst banking crisis in 60 years. Two years ago, it was merged with Gota Bank, the other main casualty of the crisis, to become Sweden's biggest bank by market share. And a year ago it became the country's most profitable bank.

This year, a third of the bank has successfully been returned to the private sector, providing the state with its biggest pay-back since the crisis began.

The turnaround has happened more rapidly than anyone dared to expect in 1992 when the bank foundered under the weight of a record-breaking SKr16.6bn loss and seemed destined for a long, slow recovery in Sweden's depressed domestic economy.

But the miraculous revival has also proved controversial. Rivals say Nordbanken would never have recovered so rapidly if it had not been extensively bailed out with taxpayers' money. "Doping" is the word used by Mr Arne Mortenson, Handelsbanken's chief executive, to describe the competitive advantage Nordbanken gained during its intensive care unit.

Doping or not, Nordbanken's part-privatisation is an important milestone on the Swedish banking system's journey back to health. The massive credit losses - mainly linked to real estate - that brought the sector to the brink of collapse back in 1992 are now almost back to normal levels.

The improvement has gone far enough for the finance ministry to propose abolishing the state's bank support guarantee next July. The guarantee was provided for the entire system to late 1992 - the peak of the crisis - to reassure creditors and depositors that all commitments would be met.

Nordbanken and Gota Bank were the two biggest casualties of the crisis and together accounted for virtually the entire SKr65bn which the government had to spend to keep the system afloat.

More than SKr60bn worth of Nordbanken's bad loans were hived off into a separate bad bank called "Securum." A similar operation took place at Gota Bank, which spawned



Nordbanken's part-privatisation is an important milestone

its own bad bank unit called "Elektra". Mr Hans Dalborg, Nordbanken's chief executive, admits that "without the Securum solution Nordbanken would not have existed." But he denies that the assistance was over-generous.

He also implies that the bank's recovery would not have been as spectacular without rigorous cost-cutting and its successful integration with Gota Bank. The rationalisation has reduced

the number of staff to 6,700 from the 11,500 employed by both Nordbanken and Gota in 1990. Since the merger, the number of the bank's branches has been cut from 400 to 335.

The bank's financial figures show clearly it is in good shape again. Last year, it made an SKr4.9bn operating profit - more than any of its three main rivals. In the first nine months of this year, it stayed ahead of the field with profits of SKr4.55bn and a return on equity of more than

25 per cent. Credit losses were down to SKr966m - or 0.5 per cent of lending - a far cry from the dark days of 1992 when its loan losses reached a staggering SKr19.3bn, or more than 7 per cent of its portfolio.

With credit losses at these virtually normal levels, the main challenge for the bank is to maintain its profits momentum. This is not going to be easy at a time when margins are narrowing and competition is increasing throughout the Swedish banking system. Competition is not just coming from niche banks such as the furniture retailer Ikea, which can offer much better terms to depositors because so many of their transactions are phone-based, but from an increasing number of Nordic banks entering the Swedish market.

Mr Dalborg says the bank's response to the challenges will see it focus more firmly than ever on the domestic market. Its priorities are private customers, public sector organisations, small and medium-sized businesses and a select group of big corporations.

The aim is at least to protect its overall 20 per cent share of the market, while building up its presence in areas where it has been relatively weak. In mortgage

lending, for example, it has only a 10 per cent share compared with its rivals' 20-25 per cent share of the Swedish private customers market.

"We don't need more customers," says Mr Dalborg. "We have access to 3.5bn clients. What we need is to do more business with the clients we have."

One aim is to avoid competing head-on with rivals Skandia and Svenska Handelsbanken. These banks are busy building up their operations in other Nordic markets, particularly on the corporate side. Nordbanken, by contrast, has closed all its overseas offices and is only seeking international business that relates directly to existing Swedish clients.

The bank has also decided not to compete aggressively against its two rivals for big corporate business, except in select cases and sectors. Nordbanken promises there will be no repeat of past mistakes. Apart from tighter credit controls, it is committed to paying out between 30 and 50 per cent of bank profits as dividends to avoid a build-up of excess capital.

The favourable yield, together with the benign downward trend in Swedish interest rates, helped to make the shares attractive when the government offered 34.5 per cent of the bank to domestic and international investors in October.

The sell-off, which raised SKr6.7bn, was the first stage of a programme to fully privatise the bank and an important part of the state's plans to recoup as much as SKr49bn of the SKr65bn overall outlay on the banking system.

After including SKr3.75bn of dividends from Nordbanken, the state has already recovered more than SKr10bn. It has yet to decide how it will go about selling the remaining two thirds of the bank, but is clearly hoping to get at least as much per share as it did this time round.

The sell-off will also be a substantial proceeds - possibly as much as SKr15bn - from Securum once the unit completes the process of winding up its assets. In other words, Sweden's banking disaster will probably end up costing the taxpayer far less than was originally feared.

Christopher Brown-Humes

■ Environmental policy: by Christopher Brown-Humes

Swedes have set tougher targets

In the international arena, Sweden has taken a lead in initiatives ranging from tackling acid rain to cleaning up the Baltic Sea

Sweden is a consistent champion of high environmental standards - whether at home or abroad. It has set tougher targets, enforced more legislation and used taxation more vigorously than most European countries to promote environmental change.

In international issues, where it often adopts a high-profile stance, it has not been afraid to court controversy - as its vigorous criticism of French nuclear testing and Shell's planned sinking of the Brent Spar oil platform have shown. The determined approach reflects a high level of popular environmental awareness and

parliamentary support - going well beyond the confines of a resurgent Environment party - for better standards.

"One of Sweden's main advantages in environmental matters is that we started earlier than most other countries," says Mr Jon Kahn, assistant under-secretary at the Ministry of the Environment. He says an important turning point came in 1972 when Stockholm hosted a UN conference on the environment.

No-one who has followed Sweden's protracted deliberations over whether to build a bridge and tunnel connection to Denmark can doubt the importance the country gives to the environment. The go-ahead only finally came after the government was satisfied that water flows to and from the Baltic would not be impeded by the project.

Similar agonising is already discernible in the debate about whether the country should stick to a deadline to shut its nuclear power plants by 2010. Economics suggest that a phase-out is ridiculous when most of the plants - which provide half the country's electricity needs - are nowhere near the end of their technical lives. And when renewable sources of energy - such as wind and solar power - have yet to prove viable on a large scale. But the green lobby wants the original timetable adhered to - or at least some plants decommissioned - because of the potential dangers posed by atomic power and waste treatment.

Sweden can boast some of Europe's strictest environmental standards in areas such as car emissions and sewage treatment. It has also mounted an effort to cut acid rain, not least because the pollution disturbs the delicate co-balance of its lakes and forests. Sometimes, however, it fails to meet its own tough targets. It is aiming, for example, to cut nitrogen oxide emissions to the air by 30 per cent between 1980 and 1995, but by last year had

only achieved a 13 per cent reduction. Rather than admit failure, some argue that the target was set unrealistically high because of a political wish to satisfy popular opinion.

Sometimes, too, environmental idealism runs headlong into the constraints imposed by Sweden's climate and industry structure. Electricity consumption is high, not least because of long, dark and cold winters and because of the demands of energy-intensive industries such as pulp and paper and steel. Not surprisingly, industry opposes higher energy taxes, because it feels it will damage competitiveness. But it does not always win the argument - as a recent decision to double carbon dioxide taxes has shown.

Industry also sees opportunities in the environmental debate. The Federation of Swedish Industries is working with about 25 of Sweden's leading companies - groups such as Volvo, Stora and ABB - to add an environmental dimension to product development. The hope is that Sweden can ultimately win business by offering consumers greener products.

Nutek, a public sector organisation promoting energy conservation and technology, also actively collaborates with industry on environmental questions.

It recently placed an order for 150 electric cars from Renault of France, claiming that

this was the world's single largest electric car order. The move helps to keep Sweden at the forefront of the European drive to commercially introduce electric and hybrid cars.

In the international arena, Sweden has taken a lead in initiatives ranging from acid rain to cleaning up the Baltic Sea. Now that it is in the European Union, it is also forcefully arguing the case for higher environmental standards (there was concern before its EU entry that Sweden might have to dilute its standards to EU levels) and reform of the Common Agricultural Policy to take greater account of the environment.

The high-profile international stance could easily provoke criticism of Sweden's own behaviour if its environmental resolve weakens.

"We cannot act on the international scene if we cannot show that we have done as much as possible at home," says Mr Mats Olsson, deputy director-general of the Swedish Environmental Protection Agency.

There are those who argue Sweden could do more - it has fallen behind on the issue of waste treatment and landfill, for example, although this is not surprising because it does not have the same population or space pressures as other European countries.

There are also those who suggest that Sweden today is less in the forefront of environ-

mental thinking than it used to be. "I think Sweden was relatively better in the 1970s," says Mr Svante Axelsson, an economist with the Swedish Society for Nature Conservation, highlighting the advances made by countries such as Germany, Holland and Denmark since then.

Partly, he suggests, Sweden's relative economic decline, culminating in a deep recession earlier in the decade, has hampered its instinctive environmental idealism.

But on the whole, the country gets high marks for its environmental efforts. Professor Michael Chadwick, director of the Stockholm Environment Institute, says Sweden deserves its reputation for being at the forefront of the environmental crusade. But he says challenges remain, not least persuading Swedes to reduce their consumption when ever-greater demands are being made on the world's resources.

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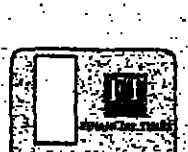
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